

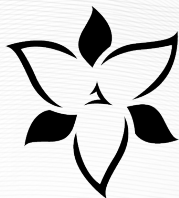
Pulling Together

Supporting Community
Resilience and Recovery

Ontario Trillium Foundation
2020-2021 Annual Report

Board approved: July 16, 2021

Ontario
Trillium
Foundation



Fondation
Trillium
de l'Ontario

An agency of the Government of Ontario
Un organisme du gouvernement de l'Ontario

When COVID-19 hit, the impacts were felt by communities across Ontario and by the entire not-for-profit sector. Organizations struggled to cope with the exceptional circumstances of the pandemic, facing dramatic losses in revenue while also struggling to meet unprecedented demand for their programs and services.

In response, the staff and volunteers of the Ontario Trillium Foundation (OTF) launched new granting programs and established new partnerships to address the urgent needs of the sector. By pulling together as a team, we were able to help non-profit organizations across the province begin to rebuild and recover – so they could get back to helping the communities they serve.

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Our mission

Our mission is to build healthy and vibrant communities throughout Ontario by investing in community-based initiatives and strengthening the impact of the province's non-profit sector.

Our values and guiding principles

Our values direct our activities and shape our culture and are reflected by our volunteers and staff in their actions and relationships.

- We act with integrity and fairness.
- We provide outstanding customer service.
- We lead change that matters to communities.
- We pursue excellence in all we do.
- We improve through knowledge and learning.
- We build trust through transparency and accountability.
- We pursue diversity, equity, and inclusion in everything we do.

Message from the Chair and CEO

From the outset of the COVID-19 pandemic, it was clear that 2020-21 would not be a “business as usual” year for OTF, the non-profit sector or communities across Ontario.

Extraordinary demand for community-based programs and services led to record numbers of applications for our grants – nearly double that of a typical year. Thanks to our prior investments in digital transformation and business continuity and the incredible commitment of OTF staff working from home, we were able to help lay a foundation of support that will enable communities to recover economically, socially and culturally when the pandemic has passed.

Most urgent for us was to pivot our operations to get money where it was needed as quickly as possible. We redirected funds from our traditional investment streams to the new Resilient Communities Fund, which launched faster than any granting program in OTF history. Through the Resilient Communities Fund, we were one of first funders in the province able to respond significantly to COVID-19's impacts on non-profit organizations, helping them reimagine service delivery, follow public health guidelines or find new ways to fundraise when face-to-face programs were no longer possible.

We took a similar approach with the Youth Opportunities Fund (YOF), redirecting funds internally to create the YOF COVID-19 Emergency Fund and provide additional relief to Indigenous and Black



organizations and communities hit hardest by the pandemic. Equity and addressing anti-Black racism have always played a role in our investment and partnership decisions. Following the events of summer 2020, we heightened our focus in these areas – and we know we can do even more going forward.

Through our efforts, we continued to deliver on the “double bottom line” – how heritage, sport, tourism and culture industries contribute to the province economically and enrich its cultural fabric. Our two new funds were created with this in mind: to improve people’s lives, create positive change in communities and provide safe spaces for Ontarians to come together (even if only virtually).

Without question, our staff and volunteers went above and beyond last year. Instead of allowing the pandemic to distance us from our communities and grantees, we doubled down on staying informed and responding to their needs. We took steps to be more flexible in our grant-making, extending deadlines and adjusting payment schedules to account for COVID-19. We onboarded new staff and volunteer members and quickly got them up to speed on our new and established granting programs, despite the shift to remote working. We couldn’t be prouder of the way everyone pulled together, surpassing expectations even when the workload was intense.

As we look ahead to 2021-22, we will do even more to help Ontario recover from COVID-19 with the launch of the new Community Building Fund and another round of the Resilient Communities Fund. At the same time, we will continuously assess the circumstances and needs of Ontario’s non-profits to ensure our investment strategy is aligned with their priorities heading into a post-pandemic world.

Again, none of this would be possible without the support of the Government of Ontario and of our staff and volunteers. On behalf of the leadership team and the Board of Directors, we thank you all for your hard work and dedication during these unprecedented times.



Michael Diamond
Chair



Katharine Bambrick
Chief Executive Officer

OTF at a glance

2020-21

The Ontario Trillium Foundation (OTF) is an agency of the Government of Ontario and one of Canada's leading granting foundations. Our investments in local community organizations ensure the Government of Ontario is making an impact on the cultural fabric and economic bottom lines of communities of all sizes and in all corners of the province.

5,325
applications for funding
received – the most in OTF
history

\$508.5 million
in grant requests

1,374
grants awarded

By investment stream:
Seed: 193
Resilient Communities Fund: 1,045
Youth Opportunities Fund: 36
YOF COVID-19 Emergency Fund: 100

\$110.4 million
invested in
Ontario's communities

By investment stream:
Seed: \$11.2 million
Resilient Communities Fund: \$83.5 million
Youth Opportunities Fund: \$13.6 million
YOF COVID-19 Emergency Fund: \$2.1 million

300+
volunteers
bring local knowledge and diverse
perspectives to grant application
assessments

1,300+
in active (ongoing) grants,
a combined investment of
\$466 million

Action areas

Our 10-year Investment Strategy introduced in 2015 identifies priority outcomes in six action areas that improve the quality of life for people in Ontario:

Active People

Fostering more active lifestyles

Inspired People

Enriching people's lives through arts, culture and heritage

Connected People

Building inclusive and engaged communities together

Promising Young People

Supporting the positive development of children and youth

Green People

Encouraging people to support a healthy and sustainable environment

Prosperous People

Enhancing people's economic well-being

These action areas align with the sectors OTF is mandated to fund: arts and culture, the environment, sports and recreation, and human and social services. They are based on long-term indicators of community well-being defined in the Canadian Index of Wellbeing (CIW). Launched in 2009 and now maintained by the University of Waterloo, the CIW researches and reports on quality of life nationally, provincially and locally.

Investment streams

Our core business is investing in community-based initiatives that help build a healthy, vibrant and resilient Ontario now and for the long term. In 2020-21, we developed a new fund to respond to the significant impacts of COVID-19 on the non-profit sector: the Resilient Communities Fund. To get this new granting program off the ground, two of our traditional Community Investments streams (Grow and Capital) were paused and their funds redirected into the Resilient Communities Fund, with only the Seed stream actively distributing new funding in the year.

Resilient Communities Fund

Grants to help the non-profit sector rebuild capacity and recover from the impacts of COVID-19.

Seed

Grants that support projects at the idea or conceptual stage. Funding can be used for research, testing new approaches, developing new ideas and launching new initiatives.

Capital

Grants that broaden access to and improve community spaces. Funding can be used for renovations and repairs, installing new equipment, building new structures and making better use of technological resources.

Grow

Grants that support the development of proven activities and programs. Funding can be used for replicating or scaling up models, and piloting or demonstrating tested models – at either the local or provincial level.

Grants paused and funds redirected to Resilient Communities Fund; previously awarded grants continued to be supported.

In addition to our Community Investments streams, we also administer two funds on behalf of the Ministry of Children, Community and Social Services: The **Youth Opportunities Fund (YOF)** and the **Local Poverty Reduction Fund (LPRF)**.

Youth Opportunities Fund

The YOF offers grants and capacity-building support to grassroots groups and community-based collaboratives that are working to improve the wellbeing of children, youth and families who face systemic barriers, with a particular focus on Indigenous and Black communities. Since 2013, the YOF has provided more than \$81.5 million in funding to 273 groups across the province, making an impact on more than 166,000 people.

The YOF provides grants through three investment streams:

Youth Innovations

Grants that help youth-led grassroots groups and youth-adult partnerships test new ideas or grow successful projects.

Family Innovations

Grants that help grassroots groups deliver culturally anchored projects that empower and support parents, guardians and caregivers.

System Innovations

Grants that support collaboratives working to strengthen the quality and responsiveness of systems so they better serve youth.

For 2020-21, a new YOF investment stream was developed in response to the COVID-19 pandemic:

COVID-19 Emergency Fund

Relief funds to help Black- and Indigenous-led groups address the pandemic-related needs of children, youth and families.

Local Poverty Reduction Fund

Launched in 2015, this six-year initiative supports local, community-driven projects that deliver new approaches to addressing the root causes of poverty. Projects funded through the LPRF support the implementation and evaluation of poverty-reduction services, create partnerships so organizations across the province can work collaboratively in new ways, and build a body of evidence about what works (and what doesn't) to break the cycle of poverty for the people of Ontario.

Pulling together during the pandemic

Ontarians struggling due to COVID-19 increasingly turned to community non-profit organizations for support. But those organizations also needed help as their programs were disrupted and revenue sources became constrained. Here's how we helped the sector recover from the pandemic for the benefit of all of Ontario's communities.

Rebuilding the capacity of the non-profit sector: Resilient Communities Fund

By June 2020, 40% of Ontario's non-profits were experiencing increased demand for their programs and services – yet due to public health measures, only 11% could operate as usual and 12% had to close their doors temporarily.¹ Many drew on reserve funds or their team's personal finances to continue functioning, with 59% losing income as a result of the pandemic, especially those dependent on in-person activities.

We worked closely with Ontario's non-profit sector to rapidly design and deploy the new Resilient Communities Fund, a one-time fund providing up to \$150,000 to eligible organizations over the course of up to 12 months. Intended to help non-profits stabilize, recover and rebuild their capacity to meet community needs, Resilient Communities Fund grants could be used to purchase new equipment or renovate physical spaces to deliver programs safely, develop new or alternative sources of revenue, or completely reimagine service delivery for the current and post-COVID-19 reality.

The Resilient Communities Fund was delivered in two rounds, with application deadlines in September and December 2020. In total, 4,301 applications were received, the largest intake of applicants in OTF history. We delivered funds to communities efficiently, awarding 1,045 grants totalling \$83.5 million to non-profit organizations such as museums, recreation facilities, community food centres, conservation programs, mental health programs and multicultural services.

These organizations used those funds in countless ways – to acquire new technologies to shift to virtual delivery models, for example, or to convert physical spaces to allow for social distancing or to increase accessibility – so they could continue to meet the needs of a broad range of Ontarians, including women, youth, seniors, Indigenous People, BIPOC and immigrant Canadians, francophones, people with disabilities, and many others.

“The Resilient Communities Fund is a stroke of genius, compassion and a real boost in this very challenging year. Once again the Ontario Trillium Foundation demonstrates its commitment to building and strengthening Ontario's not for profit sector.”

~ Marlaine Koehler
Executive Director, Great Lakes Waterfront Trail

¹ Ontario Nonprofit Network, Aug. 2020. [Risk, resilience and rebuilding communities: The state of Ontario nonprofits three months into the pandemic.](#)

Helping Black and Indigenous children, youth and families: COVID-19 Emergency Fund

While COVID-19 had an impact on everyone in Ontario, racialized communities were disproportionately affected by the virus and the public health measures put in place to limit its spread. People with precarious jobs or low-paying essential jobs often had to choose between their health and their livelihoods. As these individuals often experience barriers to accessing health care and are more likely to live in multigenerational arrangements, they were also at greater risk of getting sick. As a result, the most ethno-culturally diverse neighbourhoods in Ontario had three times the COVID-19 infection rates and twice the death rates of the least-diverse neighbourhoods.²

We created the COVID-19 Emergency Fund (CEF) and delivered it through our Youth Opportunities Fund (YOF) to address the urgent pandemic-related needs of children, youth and families in Black and Indigenous communities. The CEF is a one-time fund supported by the Ministry of Children, Community and Social Services, which allocated \$1 million in funding. YOF then contributed an additional \$1.1 million for a total investment of \$2.1 million which supported 100 Indigenous- and Black-led YOF grantees across Ontario.

YOF grantees used the funds to provide basic necessities such as food, medicine, toiletries and personal protective equipment to those in need; establish online access to their services; help youth navigate their way to financial, healthcare and mental health supports; shift organizations to online delivery models and remote work; and more.

Supporting the sectors hit hardest by the pandemic: Community Building Fund

As the year came to close, we finished development of the new Community Building Fund and launched the first of its two investment streams. This \$105 million fund, delivered on behalf of the Government of Ontario, will support longer-term pandemic recovery in the arts and culture, heritage, tourism, sport and recreation sectors that are critical to the social and economic fabric of Ontario communities. As the new fund will effectively double the amount of money invested in Ontario's communities each year through OTF, staff have been added to grow our operations accordingly for the duration of this program.

² Public Health Ontario, May 2020. [COVID-19 in Ontario: A focus on diversity.](#)

Review of achievements

2020-21

Our business plan sets out three strategic goals and supporting objectives to guide our activities throughout the year. Here’s what we achieved in 2020-21.

Goal 1: Deliver grants that improve the lives of Ontarians

Objective: Invest granting budget into Ontario communities in line with the investment strategy

Guided by our 10-year investment strategy, we continue to deliver and refine a portfolio of grants with immediate, medium- and long-term impacts on Ontario’s communities.

Double the demand for our grants

Our grants represent direct investments by the Government of Ontario in community-based initiatives and organizations that improve the lives of people throughout the province. Last year, we received 5,325 applications across our Seed, Resilient Communities Fund and Youth Opportunities Fund (YOF) investment streams, totalling \$508.5 million in grant requests. This is more than double the number of applications received the previous year, reflecting the growing importance of our funding and support for non-profit organizations and the communities they serve during the COVID-19 pandemic.

\$110.4 million
invested in Ontario’s
communities

From these applications, we awarded \$110.4 million to 1,374 projects.

A new fund to support non-profits

The Resilient Communities Fund accounted for the majority of the grant applications received last year: 1,672 in round one (July 2020) and 2,629 in round two (November 2020) for a total of 4,301 applications and \$378.4 million in funding requested. From these applications, we awarded 1,045 grants at a total investment of \$83.5 million. In terms of proposed project outcomes, Resilient Communities Fund grants were awarded to help non-profits:

Adapt or reimagine the delivery of programs and services to meet the changing community, employee and volunteer needs <i>Examples: New health and safety processes, personal protective equipment, technology supports, staff and volunteer recruitment and training</i>	805 grants (77%)
Procure equipment or renovate spaces to meet organizational needs, deliver programs and services safely, or adapt to new ways of working <i>Examples: Renovations to meet changing technology, health and safety, and service delivery requirements</i>	672 grants (64%)
Improve and increase their ability to access financial resources and develop new or alternative sources of revenue <i>Examples: Fundraising plans, financial technology resources, opportunities for public-private partnerships and social finance</i>	470 grants (45%)

Equip their staff and board members with supports to implement new approaches, prepare for change and build resiliency	381 grants (36%)
<i>Examples: Organizational training and coaching, strategic planning and implementation, research and development, mental and physical health and wellness supports</i>	
Create or adopt new approaches for organizations to work together to meet the needs of communities	237 grants (23%)
<i>Examples: Peer learning, professional development, networking, knowledge and data sharing</i>	

Note: Grant recipients may have selected multiple projected outcomes.

Rural non-profits received 16% of the grants while smaller organizations (with annual budgets of less than \$100,000) accounted for 8% of the grants awarded.

Through the Resilient Communities Fund, we're supporting the government's priority for a careful, stage-by-stage approach to a safe restart for Ontario's economy. This fund also helps Ontario's non-profit sector map out what it needs to do (and when) to get on the road to recovery, contributes to Ontario's economic recovery by sustaining jobs and service delivery, and aligns with the government's emphasis on keeping people safe while balancing economic and social benefits.

Planting the seeds for innovative new ideas

While the Grow and Capital investment streams were put on hold for 2020-21 and their funds redirected to the Resilient Communities Fund, we did award grants through the Seed investment stream prior to the announcement of the global pandemic. Demand for these grants was exceptionally high: we received a record 923 applications for Seed funding, more than any previous cycle. From those applications, we awarded 193 grants valued at a combined investment of \$11.2 million.

Seed projects approved last year included grants to increase access to health and physical activity programming for children and seniors in rural communities, a collaborative project to bring together homeless shelters and local businesses and residents to find common ground on the issue of homelessness, and a project that aims to increase forest cover in watersheds to improve their ecological health.

Supporting Ontario's children, youth and families

We received 221 applications for YOF grants in 2020-21, totalling \$75.9 million in funding requests. From these applications we awarded \$13.6 million to 36 projects that will help children, youth and their families overcome the systemic barriers that make it difficult for them to access the social and financial supports they need. Investments were divided across the YOF's three investment streams as follows:

Youth Innovations		Family Innovations		System Innovations	
20 grants	\$5.7 million	12 grants	\$3.7 million	4 grants	\$4.2 million

These grants to grassroots groups and community-based organizations are expected to have an impact on 8,656 youth, parents, guardians and caregivers across the province. While the initiatives funded through the YOF last year were concentrated mainly in urban/suburban areas, 30% of our YOF investments were committed to projects supporting children and youth in northern and remote communities, up from 19% in 2019-20.

There was also a significant increase in funding for Indigenous-led and Black-led organizations, which accounted for 36% and 61% of all new YOF grantees for 2020-21, respectively. This included grants to create safe spaces for youth to build strong community and cultural connections, to provide parents and caregivers with supports they need to ensure the well-being of their families, and to help youth enter the labour market and transition to sustainable career pathways.

In addition to the funding provided through the usual investment streams, the new YOF COVID-19 Emergency Fund allocated \$2.1 million to 100 Indigenous and Black-led initiatives across Ontario between September 2020 and February 2021, providing relief funds to help fill service delivery gaps and strengthen grantees’ organizational capacity to manage and persevere through the pandemic.

Extending the timeline for poverty reduction efforts

Although 2020-21 was to be the final year of the six-year Local Poverty Reduction Fund (LPRF), due to the disruptions caused by of COVID-19, we worked with the provincial government to extend the program by an additional year – giving grantees time to fully complete their funded projects and create more jobs for people across Ontario.

A total of 119 grants were awarded over three rounds of LPRF funding in 2015, 2016 and 2017. The final reports from 91 of the grantees show that a strong culture of evaluation is being established across the sector. The key findings in these reports (many of which pertain to unemployment and education) are helping refine common assessment tools and make jobs programs more effective. By the end of 2020-21, 42.8% of all closed LPRF grants had secured new funding based on the partnerships established through their LPRF-supported projects and programming.

SEEING THINGS THROUGH

Although two of our three traditional Community Investments streams were put on pause to support non-profit organizations through the new Resilient Communities Fund, we continued to support the grants awarded in previous years to successfully deliver positive impacts for communities across Ontario.

Making the past more accessible

Guelph Black Heritage Society

The Guelph Black Heritage Society used OTF funding to renovate and restore the historical British Methodist Episcopal Church, which was built by formerly enslaved people who escaped to Canada from the United States via the Underground Railroad. Known as Heritage Hall, the building serves as a cultural and spiritual gathering space, while also promoting Wellington County’s rich Black heritage. It provides the community with opportunities to learn about Black heritage, offering resources and space for workshops, meetings, presentations and live events.

Thanks to an OTF Capital grant, the Society was able to complete much-needed infrastructure upgrades to Heritage Hall to make it accessible to all Guelph residents. Through accessible washrooms, ramps, a renovated vestibule and other additions, more people will be able to attend events at this historic landmark – promoting inclusiveness and respect for all Canadians, past, present and future.

Catchment: Waterloo, Wellington & Dufferin	Action area: Inspired People	Grant value: \$131,000
Community size: Urban center / metropolitan suburbs	Investment stream: Capital	Grant term: 9 months (2019-2020)

Total impact:
7,500 people

576 sq. ft
of renovated arts and culture space

Volunteers play a critical role

Volunteers across the province are key to our ability to make granting decisions that align with the needs of Ontario's communities. Last year we brought on 115 new volunteers to help roll out the Resilient Communities Fund. In total, more than 300 volunteers contributed their diverse perspectives and local knowledge to the application assessments and final funding recommendations for our Resilient Communities Fund, Seed and YOF investment streams.

115
new volunteers to
support the Resilient
Communities Fund

Our volunteers assessed approximately 2,068 applications in 2020-21, an increase of 94% over the previous year. Yet their productivity rate was the highest in OTF history, with faster grant assessment turnarounds.

We also streamlined our approach for onboarding and training new YOF grant review committee members. Twelve new committee positions were created last year, ensuring the YOF grant review committee is comprised of community members who share the identities of the YOF priority populations - Indigenous, Black and racialized people.

Objective: Supporting our grantees

We continue to focus on providing excellent customer service to organizations applying for and receiving funding. With COVID-19, it became more important than ever to provide guidance and support so organizations could develop strong, successful applications – and make adjustments to their OTF-funded programs in response to pandemic-related limitations.

Helping grantees get through the pandemic

In March 2020, OTF staff reached out to all active grantees to discuss the impacts of COVID-19 on their grants and their organizations – and to discuss ways we could assist as they navigated the uncertainties of the pandemic. Among the most common challenges cited by grantees were closures of offices and programing space, the transition to remote working, and staff layoffs due to lost income or projects being put on hold. Others shared that programs were cancelled or paused because they lacked access to the personal protective equipment (PPE) to deliver in-person programs safely or did not have the technology to allow them to pivot to online/virtual service delivery.

We responded by providing individualized supports and flexible options to help all of our grantees adapt to the pandemic. In some cases, we adjusted grant delivery timelines or reallocated grant funds so organizations could acquire PPE and other equipment. In others, we helped grantees completely reimagine how their projects or services could be implemented, and the objectives of their grants achieved – to ensure they could still complete the work they were funded to do. In total, we extended timelines for or provided some kind of customized support to approximately 25% of our grantees with most grants back on track by end of March 2021.

In the YOF stream, 79% of grantees shifted program delivery from in-person to virtual, 69% changed the types of activities or programs they offer, and more than half adjusted their grant budgets. In discussions with YOF grantees, many spoke about how they were able to pivot in the way they serve their beneficiaries and promote their programs. Despite no longer being able to meet in-person, they said they've been able to create a sense of safety and community online by using innovative ways to maintain trust, confidentiality and cultural awareness.

SEEING THINGS THROUGH

Redefining personal narratives through art

Film Stars Project

The Film Stars Project introduces youth from Toronto's marginalized neighbourhoods to filmmaking, giving them the skills and confidence to tell stories about their own struggles and realities. With financial support from the Youth Opportunities Fund and other partners, youth are taught the various aspects of film production from start to finish: scriptwriting, acting, directing, camera set-up, lighting, sound, post-production and more.

In addition to making movies, the youth also learned about photography, showcasing their work at an eight-day exhibition attended by hundreds of people. Some participants even attended panels at the Toronto International Film Festival (TIFF), getting the chance to speak to producers, directors and actors to learn from and make connections with people in the film industry – giving these youth hope for the future along with and a stronger sense of self-worth and self-esteem.

Catchment:
Toronto

Investment stream:
Youth Opportunities Fund

Grant value:
\$300,000

Community size:
Urban centre / metropolitan suburbs

Grant term:
36 months (2020)

Total impact:
140 people

26
youth attended TIFF panels

Providing exceptional customer service

The combined customer satisfaction score across all investment streams was 87% last year, up from 84% in 2019-20 despite the challenges associated with the pandemic. In addition, 93% of respondents said OTF was “helpful” and “timely” when providing support. Each year, a random sample of applicants and grantees is asked to rank how satisfied they are with OTF on a scale from 1 (extremely dissatisfied) to 5 (extremely satisfied). These scores represent the percentage of people who gave a rating of either 4 or 5.

87%
customer
satisfaction score

In total, our support centre handled more than 4,500 emails and 8,738 phone calls from applicants and grantees in 2020-21. We also held 40 virtual outreach sessions related to application support, reaching almost 2,000 people, and conducted 4,053 one-on-one coaching phone calls booked through our online coaching tool.

SEEING THINGS THROUGH

Putting concussion safety into practice

Ottawa Sport Council

The Ottawa Sport Council (OSC) works to educate, connect, support and advocate for community sports organizations. That includes offering a range of interactive, online learning resources to help organizations stay up to date with current best practices, including those related to concussion safety.

With the support of an OTF Seed grant, the OSC launched a concussion education initiative for sports associations, coaches, officials and volunteers. In total, 478 people participated in 26 education sessions, increasing their knowledge about the key aspects of concussion management as well as their confidence in applying what they had learned. Based on the positive feedback received, the OSC intends to develop a project plan to scale the initiative to even more community sport organizations in Ottawa, ultimately leading to higher quality programming to support safe and accessible physical activity for all.

Catchment: Champlain	Action area: Active People	Grant value: \$63,500
Community size: Urban centre / metropolitan suburbs	Investment stream: Seed	Grant term: 12 months (2019-2020)

Total impact:
450 people

26
concussion education sessions

Objective: Demonstrate impact of our investments

New ways to collect data and measure impact

Our ability to report on and demonstrate the impact our investments are having in communities across Ontario is determined by the approaches we take to data collection, measurement and evaluation.

Last year, we moved to a new cloud-based “data warehouse” that makes it easier to bring together data from multiple external and internal sources, enhancing our reporting and analytics capabilities. We also placed a stronger emphasis on the user experience in our surveys and other data-collection tools. When grantees feel supported in gathering and sharing their data, that helps bring greater evidence-based decision-making to all aspects of our work – while also strengthening grantees’ own evaluation practices, helping the entire non-profit sector use data in smarter ways.

To support ongoing initiatives related to diversity, equity and inclusion, last year we updated the way we collect demographic and race-based data in our grant applications and beneficiary surveys. Being able to disaggregate that kind of data allows us to better understand systemic bias, respond to the needs of different communities in better ways and make meaningful, evidence-based changes across our organization.

With enhanced data systems came the need for a new data governance strategy for OTF. Rolled out in 2020-21, this new strategy helps ensure our data remains high quality, trustworthy, well managed, and compliant with all privacy and security regulatory requirements.

SEEING THINGS THROUGH

Bringing financial literacy to Ontario's schools

Junior Achievement of South Western Ontario

Working with educators, businesses and local organizations, Junior Achievement (JA) of South Western Ontario delivers two financial literacy programs for elementary and high school students, including *Economics for Success*: a program that uses games and multimedia to help students in Grades 8 to 10 map their skills and passions to possible careers, create a budget to prepare for the financial reality of post-secondary life, and more.

With an OTF Grow grant, JA expanded the program into four new school districts, bringing participation up from 96 schools in 2017 to 130 in 2020. JA now delivers 220 sessions each year, supported by 60 new volunteers who were recruited and trained through OTF funding. And when COVID-19 hit, JA used its grant to pivot to an online delivery model, ensuring students continued to receive the same learning opportunities as they would in the classroom.

Catchment:
Thames Valley

Action area:
Prosperous People

Grant value:
\$164,900

Community size:
Mid-size

Investment stream:
Grow

Grant term:
36 months (2017-2020)

Total impact:
2,636 people

95
classes delivered

Goal 2: Support Ontario's non-profit sector to innovate and deliver greater impact

Objective: Advance the sector's capacity in research and development, accessing social finance, and making better use of data and evidence

In addition to providing grants, we invest in partnerships with foundations, businesses, networks, governments, Indigenous organizations, Francophone groups, academia, social purpose organizations and others to help build capacity and support innovation in Ontario's non-profit sector.

In 2020-21, we added 10 new partnerships under the umbrella of our Partnership Investments program, including partnerships focused on:

- Mobilizing **new sources of capital** through equitable, place-based social finance models and community capital institutions
- Making better use of **data**, including the development of a digital platform to help communities implement a child and youth well-being survey, a data hub of resources to help people with disabilities, and a strategy for data and knowledge sharing throughout the non-profit sector
- Driving **digital transformation** in the non-profit sector (especially in response to COVID-19), including conducting webinars and virtual gatherings to improve learning and engagement

10
new partnerships to
strengthen Ontario's
non-profit sector

- Collaborating with Black intermediaries to hold town hall meetings on how the philanthropic community can be more responsive to the needs of **Black-led, Black-focused and Black-serving organizations**

We also hosted or participated in 26 virtual events throughout the year to help connect, engage and support the sector, including six convenings of partners, two conferences, three presentations and 15 webinars/workshops.

The 10 new partnerships established last year feature 50 organizations in total, including the Ontario Nonprofit Network, Community Foundations of Canada, l’Assemblée de la francophonie de l’Ontario, Turtle Island Institute, Abilities Centre, Philanthropic Foundations of Canada, and the Circle on Philanthropy and Aboriginal Peoples in Canada.

These partnerships are valued at more than \$4 million in monetary contributions and in-kind support, which includes information sharing and technical assistance with program evaluation and measurement. In total, we invested \$1.35 million last year in establishing these new partnerships. Our partners provided \$2.75 million in monetary and in-kind contributions – meaning we leveraged \$1.96 for every dollar invested in these partnerships.

THE POWER OF PARTNERSHIPS

OTF’s Partnership Investment program mobilizes relationships and resources in communities to build the capacity of the non-profit sector to innovate and deliver greater impact.

Advancing the sector’s digital maturity

Technovate

Digital tools and infrastructure are not “nice to haves”: they are critical for non-profits and community groups to connect with stakeholders and fulfill their mandates, especially during a pandemic. But many organizations in Canada’s non-profit sector lack the skills and resources for digital transformation, especially those that serve low-income, BIPOC, northern and remote communities.

To address the sector’s technological and digital needs, in 2020 our Partnerships Investment program co-launched Technovate. Bringing together funders, non-profit charities and businesses, this initiative focuses on the short-term technological requirements needed today while also supporting organizations over the longer-term to integrate technologies and develop skills to transform their programs, services and work culture in an equitable way.

The Technovate collaborative kicked off with seven weeks of workshops exploring the digital landscape of the non-profit sector, looking into what exists that can be scaled up and what’s missing that requires investment. One of the big takeaways was that funders need to work together, making more capital available to support both the purchase of new technology and the training to use it – building capacity from the front lines up through individual organizations and ultimately across the entire sector.

“Technovate is about more than the adoption of technology,” says Doug Gore, OTF’s Partnership Development Lead. “It is a commitment to building digital skills, capacity and infrastructure to help unlock the knowledge, expertise and collective strength of the social purpose sector and the communities they serve.”

Partners:

Ontario Trillium Foundation	RBC	IBM
Community Foundations Canada	Canadian Tire Jumpstart Charities	Canadian Internet Registration Authority

Goal 3: Be a high-value partner in the delivery of public funds

Objective: Demonstrate effective and accountable stewardship of public funds

Restoring trust, transparency and accountability in the province's finances is one of the government's highest priorities. Through effective, efficient systems and smart budgetary management, we ensure that more public funds are spent on community-based programs rather than our own administration, maximizing the return on provincial investment. In 2020-21, our administrative expenditures equalled less than 13.4% of our total revenue.

Tracking impact and supporting grantee success

Every year, we complete an internal audit to make sure grantees are adhering to their contracts as well as our policies, requirements and standards. Last year's results found a 93% compliance rate for our grantees, up slightly from 92% in 2019-20. One reason for this high level of compliance is our commitment to fair, consistent and transparent processes. Our staff connect with all successful applicants as soon as funding has been awarded to make sure everybody involved has a solid understanding of the grant contract, particularly around audit expectations and processes. We then follow up with grantees as needed to support them to achieve full compliance. Additionally, this year we worked to improve the user experience by enhancing the accessibility of the audit process.

Promoting equitable, inclusive practices

While the pandemic was front of mind last year, it was not the only crisis happening in Canada and around the world. Addressing anti-Black racism was a key area of focus for OTF in 2020-21 and part of our Diversity, Equity and Inclusion Strategy and part of the ongoing DEI journey for OTF. We established an anti-Black racism task group to develop recommendations for how we can take action to address racism in our work. We also conducted staff training sessions on anti-Black racism and anti-oppression and expanded our outreach to better communicate with organizations and communities that are currently underserved by our granting programs.

Further examples include supporting the development of the Foundation for Black Communities, a new non-profit focused on empowering and supporting the Black community within Canada. We are also exploring ways to advance the work of the Community Foundations of Canada's new Indigenous People's Resilience Fund all through our Partnership Investments program.

The right technology to respond to changing conditions

We continue to use the agile methodology for updating our grant management system that was adopted in 2019-20, which focuses on iterative design and more effective team collaboration so we can adapt much faster to changing requirements and conditions.

Given the realities of the COVID-19 pandemic, we greatly enhanced our remote work capabilities, investing in various IT systems and business continuity strategies to ensure OTF employees have the tools and support to deliver our mission, no matter where they're located. That included providing staff with cybersecurity awareness training and adding more videoconferencing capabilities to keep people engaged and safe from cyber threats when working remotely. Overall, 83% of OTF staff said they were satisfied with the overall experience of working remotely, feeling supported, connected and productive while working from home. And even while working remotely, OTF staff and volunteers continued to reflect their dedication and time to supporting the work of OTF.

83%
of OTF employees
are satisfied with
the remote work
experience

Communicating effectively

We launched a new OTF website in 2020-21, focusing primarily on delivering a more user-friendly applicant experience. The site received 222,000 visitors over the past year, a 19% increase over the year before. That included 5,926 in a single day due to the overwhelming interest in the Resilient Communities Fund – the most visitors to our site ever in one 24-hour period.

In addition to the new website, we initiated a thought leadership strategy, using social media to share stories about the impact of our partnerships and the innovative work being done by grantees. These stories covered topics critical to the non-profit sector, including social finance, data equity and digital transformation.

In a usual year, grantee recognition events are held to share and promote how our grants are making a difference in Ontario's communities. Due to the COVID-19 pandemic these events were put on pause, with grants announced and recognized through press releases instead. A total of 184 recognition activities took place, providing an opportunity for 155 Members of Provincial Parliament (MPPs) to participate.

Objective: Explore new granting opportunities with government partners to deliver on shared priorities

In the 2020 Ontario Budget, the provincial government announced the new **Community Building Fund** to help municipalities, non-profit organizations and Indigenous communities affected by COVID-19. This \$105-million fund, to be delivered by OTF, includes two investment streams that began with a first round of applications in June 2021:

- **Operating:** Funding for non-profits and Indigenous communities that operate facilities or deliver programs in the arts and culture, heritage, tourism, and sport and recreation sectors to help sustain their operations in the short term and create new attractions/experiences. This will help community museums, local theatres, sports complexes and more improve the quality of life in their communities while also providing services, jobs and educational opportunities to Ontarians.
- **Capital:** Funding for municipalities and non-profit sport and recreation organizations to rehabilitate and renovate facilities and infrastructure to meet both public health protocols and the needs of the local community.

SEEING THINGS THROUGH

Redefining personal narratives through art

North Bay Indigenous Friendship Centre

The North Bay Indigenous Friendship Centre provides programs and services that help improve quality of life for Indigenous people, encouraging equal access to and participation in society. As housing stability is critical to advancing most other quality-of-life indicators, the organization used the Local Poverty Reduction Fund to implement the “housing first” model and adapt it to the unique needs of urban Indigenous people experiencing homelessness.

Over the course of this three-year program, the Indigenous Friendship Centre moved 188 people from shelters or the streets into safe and acceptable housing, with culturally responsive support services to ensure they could maintain their Indigenous identity and culture in their new housing. Nearly 400 others benefited from outreach and training activities that helped foster the development of trauma-informed, culturally safe services and spaces for North Bay’s Indigenous homeless population.

Catchment:
North Bay

Action area:
N/A

Grant value:
\$543,700

Community size:
Urban centre / metropolitan suburbs

Investment stream:
Local Poverty Reduction Fund

Grant term:
36 months (2017-2020)

Total impact:
554 people

Housing secured for
188
urban Indigenous homeless people

Risk events and key performance indicators

Risk events

We did not experience any risk events or other significant factors that affected our results in 2020-21. Our risk-management processes include:

- A formal and structured approach to risk management
- Quarterly reviews of threats that could affect the successful outcomes of our grants
- Implementation of several mitigation activities to reduce identified risks
- Consideration of all business risks in our analysis and mitigation plans

Key performance indicators

We measure and track the overall performance of the Foundation through a series of key performance indicators:

Goal	Metric*	Status	2020-21 Annual Target	2020-21 Year End
Goal 1: Deliver grants that improve the lives of Ontarians	Invest 100% of the annual grant allocation into communities**	<input checked="" type="checkbox"/>	100%	101.5%
	% of grantees delivering projected results	<input checked="" type="checkbox"/>	80%	95%
Goal 2: Support innovation in the not-for-profit sector to deliver greater impact	% of Partnership Investment beneficiaries who report OTF as having a positive impact on their field	<input checked="" type="checkbox"/>	72%	95%
Goal 3: Be a high-value partner in the delivery of public funds	Operating expenses do not exceed Board-approved targets	<input checked="" type="checkbox"/>	≤100%	96.5%

*Measurement tools for our metrics come from a variety of sources including, but not limited to, the OTF Quarterly Investment Summary Report, grantee final reports, satisfaction surveys and financial reporting.

**The OTF Quarterly Investment Summary Report will continue to track and report on detailed breakdowns of what grants are being recommended/approved in terms of action areas, priority outcomes, organization type, size, location, communities benefiting, etc.

Grants summary

2020-21

Grants Approved: Investment Streams		
Investment Stream	Amount Invested	No. of Grants
Seed	\$11,223,000	193
Resilient Communities Fund 1	\$40,914,100	486
Resilient Communities Fund 2	\$42,217,900	559
Youth Opportunities Fund	\$13,644,400	36
YOF COVID-19 Emergency Fund	TBD	100
Total	\$107,999,400	1,374

Grants Approved: Action Areas - Seed		
Action Area	Amount Invested	No. of Grants
Active People	\$1,136,000	21
Connected People	\$2,634,100	46
Green People	\$1,091,100	18
Inspired People	\$2,228,500	40
Promising Young People	\$2,190,800	37
Prosperous People	\$1,942,500	31
Total	\$11,223,000	193

* Includes only the Seed investment stream due to the Capital and Grow streams being put on hold for 2020-21.

Grants Approved: Action Areas - Resilient Communities Fund		
Action Area	Amount Invested	No. of Grants
Active People	\$8,765,500	111
Connected People	\$33,537,600	381
Green People	\$3,207,200	44
Inspired People	\$15,470,100	231
Promising Young People	\$12,611,500	171
Prosperous People	\$9,540,100	107
Total	\$83,132,000	1,045

Grants Approved: Youth Opportunities Fund

Investment Stream	Amount Invested	No. of Grants
System Innovation	\$4,244,900	4
Youth Innovations	\$5,697,800	20
Family Innovations	\$3,701,700	12
Total	\$13,644,400	36

Grants Approved: Catchment Areas - Seed

Catchment Area	Amount Invested	No. of Grants
Algoma, Cochrane, Manitoulin & Sudbury	\$423,500	7
Champlain	\$1,368,400	22
Durham, Haliburton, Kawartha & Pine Ridge	\$774,700	13
Essex, Kent, Lambton	\$541,200	9
Grand River	\$188,100	5
Grey, Bruce, Huron & Perth	\$256,300	5
Halton Peel	\$1,850,600	32
Hamilton	\$382,000	7
Muskoka, Nipissing, Parry Sound & Timiskaming	\$219,700	4
Niagara	\$453,700	8
Northwestern	\$194,400	3
Quinte, Kingston, Rideau	\$407,400	7
Simcoe York	\$1,130,800	18
Thames Valley	\$501,000	8
Toronto	\$1,842,900	31
Waterloo, Wellington & Dufferin	\$688,300	14
Total	\$11,223,000	193

Grants Approved: Catchment Areas - Resilient Communities Fund

Catchment Area	Amount Invested	No. of Grants
Algoma, Cochrane, Manitoulin & Sudbury	\$3,150,400	36
Champlain	\$6,613,500	80
Durham, Haliburton, Kawartha & Pine Ridge	\$5,920,800	79
Essex, Kent, Lambton	\$3,762,200	53
Grand River	\$1,669,500	23
Grey, Bruce, Huron & Perth	\$1,948,600	29
Halton Peel	\$9,633,900	125

Hamilton	\$2,733,500	34
Muskoka, Nipissing, Parry Sound & Timiskaming	\$1,515,200	25
Niagara	\$2,717,700	38
Northwestern	\$1,638,800	22
Quinte, Kingston, Rideau	\$3,785,500	55
Simcoe York	\$9,473,800	113
Thames Valley	\$3,742,600	42
Toronto	\$14,962,500	175
Waterloo, Wellington & Dufferin	\$4,732,000	64
Ontario Mandate	\$5,131,500	52
Total	\$83,132,000	1,045

Grants Approved: Catchment Areas - Seed & Resilient Communities Fund

Catchment Area	Amount Invested	No. of Grants
Algoma, Cochrane, Manitoulin & Sudbury	\$3,573,900	43
Champlain	\$7,981,900	102
Durham, Haliburton, Kawartha & Pine Ridge	\$6,695,500	92
Essex, Kent, Lambton	\$4,303,400	62
Grand River	\$1,857,600	28
Grey, Bruce, Huron & Perth	\$2,204,900	34
Halton Peel	\$11,484,500	157
Hamilton	\$3,115,500	41
Muskoka, Nipissing, Parry Sound & Timiskaming	\$1,734,900	29
Niagara	\$3,171,400	46
Northwestern	\$1,833,200	25
Quinte, Kingston, Rideau	\$4,192,900	62
Simcoe York	\$10,604,600	131
Thames Valley	\$4,243,600	50
Toronto	\$16,805,400	206
Waterloo, Wellington & Dufferin	\$5,420,300	78
Ontario Mandate	\$5,131,500	52
Total	\$94,355,000	1,238

Organizations supported - by Catchment Area

Algoma, Cochrane, Manitoulin & Sudbury		
Organization Name	Amount Awarded	Term
Canadian Mental Health Association - Sudbury/ Manitoulin	\$43,000	3 months
Centre de consultation pour l'embauche des jeunes.	\$96,800	12 months
Centre de counselling familial de Timmins Inc. / Timmins Family Counselling Centre Inc.	\$150,000	12 months
Cochrane District Social Planning Council as a lead organization on this collaborative	\$74,400	12 months
Corporation of the Town of Cochrane	\$96,700	6 months
Counselling Centre of East Algoma	\$92,200	12 months
Fringe North	\$150,000	12 months
Hearst Community Curling Club	\$58,300	12 months
La Galerie du Nouvel-Ontario, Centre d'artistes	\$70,800	12 months
La Place des Arts du Grand Sudbury	\$75,000	12 months
Laird Township	\$150,000	12 months
Maison McCulloch Hospice	\$93,100	12 months
Meals On Wheels (Sudbury)	\$150,000	12 months
Municipalité de Mattice - Val Côté	\$85,500	12 months
Myths and Mirrors Community Arts	\$75,000	12 months
Parkside Centre	\$21,800	12 months
Prologue to the Performing Arts	\$18,600	12 months
RÉSEAU ACCESS NETWORK	\$148,400	12 months
Sagamok Anishnawbek First Nation	\$150,000	12 months
Sagamok Anishnawbek First Nation	\$72,100	6 months
Sault Community Information & Career Centre Inc.	\$36,800	12 months
Sault Ste. Marie Soup Kitchen Community Centre	\$42,900	12 months
Sault Ste. Marie YMCA	\$87,500	12 months
Sault Symphony Orchestra	\$29,800	12 months
Seizure & Brain Injury Centre	\$72,700	12 months
Smooth Rock Falls Economic Development Corporation	\$106,400	12 months
SportLink - Greater Sudbury Sport Council	\$10,000	12 months
Sudbury Action Centre for Youth	\$104,000	12 months
Sudbury Multicultural and Folk Arts Association	\$142,100	12 months
Sudbury Performance Group	\$8,500	9 months
Sudbury Shared Harvest	\$55,600	6 months
Sudbury Symphony Orchestra	\$40,000	12 months

Sudbury Women's Centre	\$46,600	12 months
The Art Gallery of Sudbury / Galerie d'art de Sudbury	\$143,500	12 months
The Corporation of the Township of Chapleau	\$150,000	12 months
The Corporation of the Township of Val Rita-Harty	\$150,000	12 months
The Sudbury Kinsmen Family Centre Foundation	\$50,000	12 months
Thinking Rock Community Arts	\$32,800	9 months
Timmins Learning Centre as a lead organization on this collaborative	\$69,300	12 months
Town of Northeastern Manitoulin and the Islands	\$111,500	12 months
Town of Smooth Rock Falls	\$150,000	12 months
Town of Spanish	\$23,100	12 months
Wordstock Sudbury Literary Festival	\$39,100	12 months
Number of grants	43	
Sub-total	\$3,573,900	

Champlain

Organization Name	Amount Awarded	Term
ABLE2: Support for People with Disabilities	\$98,700	12 months
Access Work Service	\$29,700	6 months
Amethyst Women's Addiction Centre	\$63,800	12 months
Association canadienne-française de l'Ontario - Stormont, Dundas et Glengarry (ACFO-SDG)	\$119,900	12 months
Association canadienne-française de l'Ontario - Stormont, Dundas et Glengarry (ACFO-SDG)	\$75,000	12 months
Ausome Canada	\$74,900	12 months
Beaver Boxing Club	\$127,000	12 months
BEING Studio	\$149,000	12 months
Bereaved Families of Ontario - Ottawa Region	\$51,600	12 months
Beyond 21	\$42,100	12 months
Beyond 21	\$21,200	12 months
Caldwell Family Centre as a lead organization on this collaborative	\$69,500	12 months
Canadian Mental Health Association, Ottawa Branch	\$150,000	12 months
Causeway Work Centre	\$75,000	12 months
Centre d'éducation financière EBO (ENTRAIDE BUDGÉTAIRE OTTAWA)	\$139,600	12 months
Centre for Resilience and Social Development (CRSD)	\$115,000	12 months
Centre Psychosocial	\$75,000	12 months
Champlain Trail Museum and Pioneer Village	\$7,900	12 months
Christie Lake Kids	\$39,800	9 months

Collaborative Justice Program	\$69,200	12 months
Coopération intégration Canada as a lead organization on this collaborative	\$43,300	8 months
Crossroads Children's Mental Health Centre	\$81,500	6 months
Digi60 Filmmakers' Festival	\$9,100	9 months
Dress for Success Ottawa National Capital Region	\$57,200	12 months
EnviroCentre	\$61,100	12 months
Family Services Ottawa	\$98,900	12 months
Family Services Ottawa	\$74,500	12 months
Glengarry Curling Club	\$17,000	3 months
Glengarry, Nor'Westers and Loyalist Museum	\$13,900	12 months
Gloucester Lacrosse Association (GLA)	\$51,300	12 months
Groupe Convex Prescott-Russell Inc	\$48,700	9 months
Habitat for Humanity Greater Ottawa	\$111,700	9 months
Habitat for Humanity Seaway Valley	\$54,700	12 months
Heartwood House: Au coeur de la vie	\$144,000	6 months
Iakwa'shatste Youth Fitness as a lead organization on this collaborative	\$75,000	12 months
Impact Hub Ottawa	\$124,000	12 months
Inuuqatigiit Centre For Inuit Children, Youth and Families	\$87,200	12 months
La Nouvelle Scène Gilles Desjardins	\$95,000	6 months
Learning Disabilities Association of Ottawa-Carlton	\$43,800	12 months
Legacy of Hope Foundation	\$75,000	12 months
Les Éditions David	\$44,000	12 months
Matthew House Ottawa	\$62,100	12 months
Minwaashin Lodge - Indigenous Women's Support Centre	\$100,500	12 months
Minwaashin Lodge - Indigenous Women's Support Centre	\$74,000	12 months
Mothercraft Ottawa	\$149,200	12 months
MUSÉE BYTOWN MUSEUM	\$18,100	12 months
Nelson House	\$70,000	9 months
Nepean, Rideau and Osgoode Community Resource Centre	\$68,900	12 months
Odyssey Theatre	\$22,600	9 months
Ottawa Bach Choir	\$43,400	9 months
Ottawa Children's Choir	\$53,900	12 months
Ottawa Food Bank	\$138,000	12 months
Ottawa Food Bank	\$26,400	12 months
Ottawa Grassroots Festival	\$11,400	3 months
Ottawa Gymnastics Centre	\$58,200	9 months
Ottawa Jazz Festival	\$31,500	9 months
Ottawa Museum Network as a lead organization on this collaborative	\$136,900	12 months
Ottawa New Edinburgh Club (ONEC)	\$42,800	12 months

Ottawa Rowing Club	\$149,900	12 months
Ottawa Sport Council	\$96,400	12 months
Ottawa Sport Council	\$72,000	12 months
Ottawa Valley Creative Arts Open Studio	\$44,900	12 months
Ottawa Youth Orchestra Academy/Academie des orchestres des jeunes d'Ottawa	\$49,000	12 months
Parent Resource Centre	\$112,100	12 months
Parkdale Food Centre	\$149,900	12 months
Pirouette RG Club	\$76,800	12 months
RA Centre	\$150,000	9 months
Radio communautaire francophone d'Ottawa	\$149,700	9 months
Renfrew County Community Upgrading Program	\$74,600	12 months
Réseau du patrimoine franco-ontarien as a lead organization on this collaborative	\$75,000	12 months
Rideauwood	\$150,000	12 months
SAW	\$44,600	12 months
Seaway Senior Citizens Club # 1201	\$90,200	12 months
Serenity Renewal for Families	\$38,400	12 months
Services communautaires de Prescott et Russell	\$149,100	12 months
SHEPHERDS OF GOOD HOPE	\$146,500	9 months
Social Planning Council of Ottawa	\$70,000	12 months
Social Planning Council of Ottawa as a lead organization on this collaborative	\$74,800	10 months
Société franco-ontarienne du patrimoine et de l'histoire d'Orléans	\$43,600	12 months
Society for Social Ingenuity	\$91,100	9 months
Somerset West Community Health Centre	\$149,700	12 months
Somerset West Community Health Centre	\$74,900	12 months
St. John Ambulance	\$43,200	12 months
Tara Luz Danse	\$16,600	3 months
Ten Oaks Project	\$20,000	12 months
Tewegan Housing for Aboriginal Youth	\$74,700	9 months
The Dementia Society of Ottawa and Renfrew County	\$47,900	9 months
The Elizabeth Fry Society of Ottawa	\$144,800	12 months
The Grind Pembroke	\$150,000	12 months
The Hellenic Community of Ottawa	\$126,000	12 months
The Phoenix Centre for Children and Families	\$73,700	12 months
Township of McNab/Braeside	\$53,000	12 months
Township of Russell	\$9,300	12 months
Township of Whitewater Region	\$9,600	6 months
Tucker House Renewal Centre	\$51,400	12 months
Vista Centre Brain Injury Services	\$149,800	12 months

Vista Centre Brain Injury Services	\$75,000	12 months
Voice Found	\$110,800	12 months
Volunteer Ottawa	\$131,400	12 months
Water Rangers	\$87,300	6 months
Westboro Children's Centre	\$21,500	12 months
Youth Services Bureau of Ottawa	\$150,000	12 months
Number of grants	102	
Sub-total	\$7,981,900	

Durham, Haliburton, Kawartha & Pine Ridge

Organization Name	Amount Awarded	Term
420 Wing Oshawa Inc.	\$29,200	12 months
4th Line Theatre	\$101,000	9 months
A Greener Future	\$59,200	12 months
Abbey Retreat Centre	\$30,600	12 months
AIDS Committee of Durham Region	\$78,600	12 months
AIDS Committee of Durham Region	\$74,700	12 months
Alzheimer Society of Durham Region	\$93,700	9 months
Alzheimer Society PKLNH	\$119,800	12 months
Aron Theatre Co-operative Inc.	\$60,400	12 months
Art Gallery of Northumberland	\$44,300	6 months
Autism Home Base Durham Inc.	\$111,800	12 months
BIKE: The Peterborough Community Cycling Hub	\$85,000	12 months
Bedford House	\$70,800	12 months
Big Brothers Big Sisters of North Durham	\$118,600	12 months
Boys & Girls Clubs of Kawartha Lakes	\$64,600	12 months
Boys and Girls Club of Durham	\$51,700	12 months
Buckhorn Community Centre (BCC)	\$149,000	12 months
Camp Kawartha Inc.	\$88,700	12 months
Camp Scugog	\$149,900	12 months
Canadian Automotive Museum	\$34,800	3 months
Capitol Theatre Heritage Foundation	\$150,000	12 months
Capitol Theatre Heritage Foundation	\$18,900	8 months
Catholic Family Services of Durham as a lead organization on this collaborative	\$75,000	12 months
CCRC	\$55,900	12 months
CJC	\$57,000	12 months
Cobourg Dragon Boat and Canoe Club	\$31,100	6 months

Community Care Durham	\$135,300	12 months
Community Care Health and Care Network	\$149,600	12 months
Community Care Peterborough	\$99,600	12 months
Community Development Council Durham	\$150,000	12 months
Community Development Council Durham	\$75,000	12 months
Community Living Ajax Pickering and Whitby	\$83,200	3 months
Community Living Oshawa/Clarington	\$150,000	12 months
Cornerstone Family Violence Prevention Centre	\$147,600	12 months
Council for Persons with Disabilities	\$86,100	12 months
Critical Mass: A Centre for Contemporary Art	\$79,900	12 months
Critical Mass: A Centre for Contemporary Art	\$74,900	12 months
Curve Lake First Nation	\$149,400	12 months
Durham Deaf Services Inc.	\$74,800	12 months
Durham Girls' Choir	\$21,400	12 months
Durham Region International Film Festival	\$54,700	12 months
Durham Youth Housing and Support Services	\$24,700	9 months
Feed the Need in Durham	\$123,500	12 months
Haliburton Highlands Land Trust	\$48,500	12 months
Hospice Peterborough	\$60,500	12 months
Innovation Cluster Peterborough and the Kawarthas	\$75,000	12 months
Junior Achievement of Northern & Eastern Ontario	\$97,500	12 months
Katimavik	\$39,000	12 months
Kawartha Gymnastics Club	\$67,100	12 months
Kawartha Lakes Food Source	\$35,400	12 months
Kawartha Lakes Food Source	\$74,000	12 months
Kawartha Settlers' Village	\$17,000	6 months
Kawartha Sexual Assault Centre	\$109,800	12 months
L'Assemblée des communautés francophones de l'Ontario, Durham-Peterborough	\$50,200	12 months
Les AMIS	\$9,000	12 months
Literacy Network of Durham Region	\$12,400	12 months
Luke's Place Support & Resource Centre for Women & Children	\$132,000	12 months
Municipality of Brighton	\$8,900	3 months
Northern Lights Performing Arts Pavilion Theatre	\$9,500	12 months
Northumberland Players	\$81,400	12 months
One City Peterborough	\$34,700	9 months
Oshawa Senior Citizens Centres	\$63,800	12 months
Oshawa Ski Club	\$130,800	12 months
Peterborough Canoe and Kayak Club	\$15,500	6 months
Peterborough Child and Family Centres (previously Peterborough Family Resource Centre)	\$79,700	12 months

Peterborough Community Legal Centre	\$17,700	3 months
Pickering FC Inc.	\$52,900	9 months
Port Hope Northumberland Community Health Centre	\$44,000	9 months
Precious Minds	\$23,000	6 months
Precious Minds	\$13,300	12 months
Rebound Child & Youth Services Northumberland	\$25,100	6 months
RESOUND Choir	\$71,500	12 months
Royal Canadian Legion, Cobourg Branch 133	\$77,000	12 months
Sounds of the Next Generation (SONG)	\$73,400	12 months
Special Olympics Ontario	\$70,000	12 months
Telecare Distress Centre of Peterborough Inc.	\$52,800	12 months
The Canadian Canoe Museum	\$150,000	12 months
The Living Room Community Art Studio	\$114,900	12 months
The Ontario Federation of Anglers and Hunters	\$46,000	12 months
The Peterborough Singers	\$36,100	9 months
The Robert McLaughlin Gallery	\$148,100	12 months
Town Hall 1873	\$21,600	6 months
Township of Selwyn	\$78,200	12 months
United Way for the City of Kawartha Lakes	\$78,100	12 months
United Way Northumberland	\$72,200	12 months
Westben Arts Festival Theatre	\$38,000	3 months
Whitby Historical Society	\$23,300	12 months
YES Shelter for Youth and Families	\$52,900	12 months
YMCA Northumberland	\$150,000	12 months
YMCA of Central East Ontario	\$72,700	12 months
YWCA Peterborough Haliburton	\$85,000	9 months
YWCA Peterborough Haliburton	\$72,000	12 months
Number of grants	92	
Sub-total	\$6,695,500	

Essex, Kent, Lambton

Organization Name	Amount Awarded	Term
Acceptional Riders	\$73,200	12 months
Adult Language and Learning	\$14,600	12 months
Amherstburg Community Services	\$7,200	12 months
Amherstburg Freedom Museum	\$23,700	9 months
Art Gallery of Windsor	\$50,000	3 months
Art Gallery of Windsor	\$74,700	12 months

Big Brothers Big Sisters of Windsor Essex as a lead organization on this collaborative	\$132,200	12 months
Bike Windsor Essex	\$55,000	12 months
Brain Injury Association of Windsor and Essex County	\$69,600	12 months
Bryerswood Youth Camp Optimist Club	\$43,500	12 months
caldwell first nation	\$150,000	12 months
Centre culturel francophone Joliet	\$30,800	12 months
Chatham-Kent Hospice	\$135,400	12 months
Community Living Chatham-Kent	\$62,000	12 months
Community Living Essex County	\$150,000	12 months
Community Living Sarnia-Lambton	\$143,500	6 months
Connections Early Years Family Centre formerly known as The St. Mary's Family Learning Centre of Win	\$90,000	12 months
Emerald Isle Dance Society or EIDS	\$14,400	6 months
Essex County Chinese Canadian Association	\$110,400	9 months
Family Counselling Centre	\$75,000	12 months
Family Respite Services Windsor Essex	\$62,900	12 months
Forest Fair Board	\$50,000	12 months
Harmony in Action	\$137,600	12 months
Hiatus House	\$72,500	12 months
Huron House Boys' Home	\$25,800	12 months
Lambton Centre	\$52,400	3 months
Lambton County Developmental Services	\$53,000	12 months
LaSalle Rowing Club	\$101,000	9 months
Le Centre Communautaire Régional de Sarnia/Lambton	\$81,000	12 months
LEAMINGTON AND DISTRICT HALF CENTURY CENTRE INC.	\$5,800	3 months
Life After Fifty	\$87,000	12 months
McGregor Columbian Club	\$134,700	12 months
Moore Agricultural Society	\$68,100	12 months
Natural Pathways Learning Centre	\$73,400	12 months
Ontario Nature	\$53,300	12 months
Park House Museum	\$11,900	9 months
Pelee Island Bird Observatory	\$90,700	12 months
Reseau-femmes du Sud-Ouest de l'Ontario	\$32,400	12 months
Safe Families Canada	\$74,600	12 months
Sarnia Lambton Rebound	\$46,800	12 months
South Essex Community Council	\$149,900	12 months
South Essex Community Council as a lead organization on this collaborative	\$75,000	12 months
South Western International Film Festival	\$19,000	1 mo
St. Andrew's Residence	\$137,700	12 months
ST. JOSEPH'S HOSPICE RESOURCE CENTRE	\$87,400	12 months

Sun Parlour Folk Music Society	\$23,100	9 months
The Arts & Cultural Alliance of Windsor Essex County	\$75,000	12 months
The Downtown Mission	\$146,500	12 months
Theatre Sarnia	\$36,700	12 months
Town of Petrolia	\$135,000	12 months
Trans Wellness Ontario	\$31,800	12 months
Walpole Island First Nation	\$5,900	9 months
Walpole Island Land Trust as a lead organization on this collaborative	\$95,300	12 months
Welcome Centre Shelter for Women	\$33,200	9 months
Westover Treatment Centre	\$25,900	9 months
Windsor Essex Child/Youth Advocacy Centre (WECYAC)	\$25,700	12 months
Windsor Jewish Community Centre	\$56,600	12 months
Windsor Residence Inc.	\$68,800	12 months
Windsor Symphony Society	\$69,200	6 months
Windsor-Essex Pride Fest	\$80,100	9 months
Windsor-Essex Pride Fest	\$70,000	12 months
Women's Interval Home of Sarnia-Lambton	\$35,500	3 months
Number of grants	62	
Sub-total	\$4,303,400	

Grand River

Organization Name	Amount Awarded	Term
Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton	\$39,100	12 months
Big Brothers Big Sisters Grand Erie	\$42,000	12 months
Bird Studies Canada	\$50,500	12 months
Brant Theatre Workshops as a lead organization on this collaborative	\$32,200	5 months
Brantford Region Indigenous Support Centre	\$108,400	12 months
Brantwood Community Services	\$50,000	6 months
Caledonia Agricultural Society	\$83,200	6 months
Community Living Access	\$5,400	9 months
Dunnville Community Theatre	\$5,200	12 months
Five Oaks Centre	\$148,400	12 months
Grand River Community Health Centre	\$40,600	10 months
Grand Watershed Trails Network	\$15,400	12 months
HALDIMAND GRAND RIVER ROWING CLUB	\$51,600	12 months
Haldimand-Norfolk Work Group of Simcoe	\$21,800	9 months

Kids Can Fly	\$30,000	12 months
Kids Can Fly as a lead organization on this collaborative	\$29,800	12 months
Long Point Biosphere Reserve	\$55,500	9 months
Mississaugas of the New Credit First Nation	\$71,900	12 months
Niagara Peninsula Aboriginal Area Management Board	\$150,000	12 months
Norfolk Haldimand Community Hospice Foundation	\$38,000	12 months
Ontario Archaeological Society	\$13,600	10 months
Sexual Assault Centre of Brant	\$66,000	12 months
Six Nations Polytechnic	\$149,700	12 months
SKIP	\$99,700	12 months
The Governing Council of The Salvation Army in Canada	\$60,600	12 months
Victim Services Haldimand Norfolk New Credit	\$100,000	12 months
Willowbridge Community Services Inc. as a lead organization on this collaborative	\$149,000	12 months
Woodland Cultural Centre	\$150,000	12 months
Number of grants	28	
Sub-total	\$1,857,600	

Grey, Bruce, Huron & Perth

Organization Name	Amount Awarded	Term
Alzheimer Society of Grey-Bruce	\$64,000	12 months
Alzheimer Society of Perth County	\$57,800	9 months
Bayfield Agricultural Society	\$31,400	6 months
Big Brothers Big Sisters of Kincardine & District	\$10,800	12 months
Big Brothers Big Sisters of Listowel and District	\$7,000	12 months
Big Brothers Big Sisters of South Huron	\$5,300	12 months
Blyth Centre for the Arts	\$150,000	12 months
Bruce Peninsula Biosphere Association	\$19,300	12 months
Bruce Peninsula Bird Observatory	\$124,800	12 months
Canadian Mental Health Association Grey Bruce	\$137,900	12 months
Community Living Walkerton & District	\$80,200	12 months
Elephant Thoughts Educational Outreach	\$71,900	12 months
Gallery Stratford	\$137,000	9 months
Georgian Bay Folk Society	\$69,600	6 months
Georgian Riding Association for Challenged Equestrians	\$13,100	12 months
Habitat for Humanity Grey Bruce	\$20,200	9 months
Harmony Centre Owen Sound	\$150,000	12 months
Hope Haven Therapeutic Riding and Family Camp Inc.	\$42,700	7 months

Listowel Agricultural Society	\$22,600	9 months
Marsh Street Centre	\$26,200	12 months
Municipality of Grey Highlands	\$83,500	12 months
Municipality of North Perth as a lead organization on this collaborative	\$51,500	8 months
ONE CARE Home & Community Support Services	\$84,000	12 months
Owen Sound Little Theatre	\$135,700	12 months
Paisley Blues Festival	\$24,900	12 months
Pegasus Riding Association Nurturing Challenged Equestrians	\$70,000	12 months
Residential Hospice of Grey Bruce	\$33,600	12 months
Saugeen Valley Children's Safety Village	\$38,200	9 months
Sheatre	\$25,000	12 months
South-East Grey Community Health Centre	\$125,300	12 months
Stratford Shakespearean Festival of Canada	\$150,000	9 months
Stratford Symphony Orchestra	\$75,100	6 months
The Women's Centre Grey Bruce	\$59,000	12 months
Tiverton Agricultural Society	\$7,300	12 months
Number of grants	34	
Sub-total	\$2,204,900	

Halton Peel

Organization Name	Amount Awarded	Term
AAC	\$94,000	3 months
Acclaim Health	\$12,500	3 months
Acclaim Health	\$75,000	12 months
ACHÉV	\$144,400	9 months
Active Adult Centre of Mississauga	\$12,500	9 months
African Community Services of Peel	\$60,100	12 months
Armagh	\$120,700	12 months
Armagh	\$73,300	12 months
Art Gallery of Burlington	\$116,900	12 months
ArtHouse for Children and Youth	\$37,100	9 months
Arts on the Credit	\$7,500	12 months
Association for Canadian Educational Resources (ACER)	\$80,100	6 months
Bandology	\$68,600	6 months
Beat the Streets Toronto	\$77,000	9 months
Beat the Streets Toronto	\$29,400	4 months
Beaux Arts Brampton	\$13,200	3 months

Bethell Hospice	\$89,400	12 months
Brams United Girls Soccer Club	\$43,700	12 months
Burlington B.G.'s	\$55,200	9 months
Burlington Teen Tour Band Boosters	\$7,500	6 months
Caledon Community Services	\$94,600	12 months
Caledon Parent-Child Centre	\$22,200	12 months
Canadian Croatian Choral Society	\$57,600	12 months
Canadian Mental Health Association/Peel Branch	\$150,000	12 months
Canadian Multicultural Heritage Council as a lead organization on this collaborative	\$75,000	12 months
Canadian Tapestry and Texture Centre	\$49,900	10 months
Carassauga Festival Inc.	\$50,600	6 months
Care Masters Child and Family Services	\$17,500	12 months
Centre canadien pour l'unité de famille (CCF)	\$91,100	12 months
Centre canadien pour l'unité de famille (CCF)	\$74,900	12 months
Centre francophone de Toronto	\$74,600	12 months
Cercle de l'amitié	\$50,200	12 months
Citizens for The Advancement of Community Development	\$39,100	12 months
COFION as a lead organization on this collaborative	\$8,100	6 months
Community Alliance for Support and Empowerment	\$50,400	9 months
Community Living Burlington	\$110,400	12 months
Community Living North Halton	\$102,600	12 months
Community Living Oakville as a lead organization on this collaborative	\$99,600	12 months
CONNECT 4 LIFE	\$58,600	12 months
CRUSADERS RUGBY CLUB	\$99,300	12 months
DEEN SUPPORT SERVICES	\$141,800	12 months
Distress Centres of Greater Toronto	\$145,700	12 months
Down syndrome association of peel	\$66,000	12 months
Elder Help Peel (EHP)	\$146,500	6 months
Elizabeth Fry Society of Peel-Halton	\$82,700	12 months
Family Education Centre	\$124,200	12 months
Family Education Centre	\$37,800	4 months
Family Services of Peel	\$149,000	12 months
Food for Life	\$150,000	12 months
Food for Life	\$68,400	12 months
Free For All Foundation	\$43,100	9 months
Friends of Freeman Station	\$13,300	9 months
Halton Environmental Network	\$99,800	9 months
Halton Environmental Network	\$75,000	12 months
Halton Food for Thought	\$83,000	6 months

Halton Hills Blue Fins	\$40,500	12 months
Halton Industry Education Council	\$132,500	12 months
Headwaters Arts	\$138,900	12 months
Heartache2Hope	\$75,300	12 months
Heritage Foundation of Halton Hills	\$75,000	12 months
Heritage Mississauga	\$143,800	12 months
Heritage Mississauga	\$35,700	12 months
High Resolves	\$108,300	9 months
Indo-Canada Arts Council	\$135,000	12 months
ISNA-Canada	\$81,900	12 months
Ivan Franko Homes	\$74,800	12 months
Jesus Revival For All Nations	\$32,200	12 months
John Howard Society of Peel-Halton-Dufferin	\$25,700	12 months
Jump Basketball Association	\$122,800	9 months
Junior Achievement of Central Ontario	\$34,500	12 months
Juno Beach Centre Association	\$134,400	12 months
Kalayaan Cultural Community Centre	\$93,900	12 months
Kerr Street Community Services	\$80,000	12 months
Learning Disabilities Association of Halton-Hamilton	\$70,400	12 months
Learning Disabilities Association of Halton-Hamilton	\$22,800	12 months
Learning Disabilities Association of Peel Region	\$74,000	12 months
Life Lessonz	\$98,400	12 months
Lotus STEMM	\$36,900	12 months
Malton Black Development Association (MBDA)	\$64,700	12 months
Malton Women Council	\$28,500	12 months
Malton Women Council	\$68,600	12 months
MIAG Centre for Diverse Women & Families as a lead organization on this collaborative	\$64,900	12 months
Milton Choristers	\$29,400	12 months
Milton Film Festival	\$6,200	12 months
Mind Forward Brain Injury Services	\$148,100	12 months
Mississauga Aquatic Club	\$106,100	12 months
Mississauga Aquatic Club	\$49,700	6 months
Mississauga Arts Council	\$45,400	6 months
Mississauga Childrens Choir	\$28,000	12 months
MonstrARTity	\$148,300	12 months
Music at the Towers	\$24,100	12 months
Nelson Youth Centres	\$125,400	12 months
Newcomer Centre of Peel	\$66,200	12 months
Newcomer Centre of Peel	\$24,800	12 months
Oakville & Milton Humane Society	\$124,400	12 months

Oakville Choir for Children & Youth	\$32,800	12 months
Oakville Choral Society	\$20,000	9 months
Oakville Festivals of Film and Art	\$21,200	3 months
Oakville Meals on Wheels	\$100,700	12 months
Oakville Symphony Youth Orchestra	\$150,000	12 months
Oakvillegreen Conservation Association	\$100,000	12 months
Oasis Youth Care Programs	\$22,700	6 months
Our Place Peel	\$142,000	12 months
Parks and Recreation Ontario	\$37,000	12 months
ParticipACTION	\$75,000	12 months
PCHS	\$41,200	9 months
Peel Children's Aid Foundation	\$13,800	12 months
Peel Multicultural Council	\$83,500	12 months
Peel Senior Link	\$61,300	12 months
Polycultural Immigrant and Community Services	\$149,900	12 months
Port Credit Paddling Club	\$28,600	9 months
R.E.S.T.	\$63,500	12 months
Rapport Youth & Family Services	\$107,900	12 months
Redleaf Cultural Integration (RCI)	\$58,200	12 months
Regeneration Outreach Community	\$53,700	9 months
Regenesys	\$13,400	12 months
RESQ Youth International	\$150,000	12 months
Retraite active de Peel	\$55,600	12 months
Roots Community Services Inc.	\$105,500	12 months
Royal Botanical Gardens	\$36,500	8 months
Royal Canadian Legion, Branch 60Burlington	\$147,000	6 months
Safe City Mississauga	\$150,000	12 months
Sai Dham Canada - an institution of love	\$149,600	12 months
SAWITRI Theatre Group	\$85,300	12 months
SCP for youth and children	\$49,900	6 months
Sexual Assault & Violence Intervention Services of Halton	\$65,500	12 months
Small Arms Society	\$143,500	12 months
Southside Shuffle Blues & Jazz Festival	\$44,500	6 months
St. Christophers Church	\$50,000	12 months
St. Leonard's Place Peel	\$10,600	6 months
St. Luke's Anglican Church	\$79,200	12 months
Streetsville Meadowvale Skating Club	\$15,800	9 months
Studio.89	\$97,000	12 months
Team Unbreakable	\$117,200	12 months
The Bridge: From Prison to Community (Hamilton)	\$74,600	12 months

The Canadian Arabic Orchestra	\$32,100	12 months
The Chamber Music Society of Mississauga	\$37,900	6 months
The Festival of Literary Diversity (the FOLD)	\$60,000	3 months
The Indigenous Network	\$134,600	12 months
The Journey Neighbourhood Centre	\$28,000	12 months
The Learning Place	\$48,900	12 months
THE MISSISSAUGA FOOD BANK	\$100,000	12 months
The Oakville Players	\$52,900	12 months
The Riverwood Conservancy	\$150,000	12 months
The Riverwood Conservancy	\$70,200	12 months
The Rose Orchestra	\$17,100	6 months
The STEPS Initiative	\$72,600	12 months
The Women's Centre	\$124,400	12 months
Toronto Curling Association	\$70,500	12 months
Toronto Writers Collective	\$75,000	12 months
Visual Arts Mississauga at Riverwood	\$68,700	12 months
Vita Centre	\$30,000	9 months
Volunteer MBC	\$73,400	12 months
Volunteer MBC	\$66,400	12 months
Wellspring Chinguacousy Cancer Support Centre	\$51,500	12 months
YMCA of Oakville	\$51,000	3 months
YMCA of Oakville	\$24,400	9 months
Number of grants	157	
Sub-total	\$11,484,500	

Hamilton

Organization Name	Amount Awarded	Term
A Rocha Canada	\$9,200	12 months
ANCASTER AGRICULTURAL SOCIETY	\$107,500	12 months
Art Gallery of Hamilton	\$134,200	12 months
BANYAN	\$13,900	7 months
Bay Area Restoration Council	\$37,000	12 months
Big Brothers Big Sisters of Halton and Hamilton	\$100,200	12 months
Body Brave	\$116,800	12 months
Boys and Girls Clubs of Hamilton	\$75,000	12 months
Centre[3] for Print and Media Arts	\$97,300	12 months
Child Hunger Brantford	\$36,900	12 months
COMPASS COMMUNITY HEALTH	\$83,200	6 months

Culture for Kids in the Arts	\$56,100	12 months
Dr. Bob Kemp Hospice Foundation Inc.	\$92,000	12 months
Dundas Valley School of Art	\$30,700	12 months
Environment Hamilton Incorporated	\$20,100	12 months
Eva Rothwell Centre	\$5,000	3 months
Fit Active Beautiful Foundation	\$62,800	12 months
Flamborough Connects	\$42,800	12 months
Goodwill, The Amity Group	\$149,900	12 months
Habitat Hamilton	\$107,200	12 months
Hamilton Celtics Basketball	\$13,600	6 months
Hamilton Children's Choir	\$52,500	12 months
Hamilton Naturalists' Club	\$53,000	12 months
Hamilton Philharmonic Orchestra	\$98,800	9 months
HCA Dance Theatre	\$56,700	12 months
Junior Achievement of Waterloo Region	\$72,500	12 months
Liberty for Youth	\$150,000	12 months
Mission Services Hamilton Inc.	\$147,700	12 months
Neighbour to Neighbour Centre (Hamilton)	\$150,000	12 months
Ronald McDonald House Charities South Central Ontario (RMHCSO)	\$120,000	12 months
Royal Botanical Gardens	\$53,900	6 months
Student Open Circles	\$24,500	12 months
T.E.A.D. Equestrian Association for the Disabled	\$29,900	12 months
Telling Tales	\$100,500	12 months
Theatre Aquarius	\$40,900	12 months
United Way Halton & Hamilton as a lead organization on this collaborative	\$75,000	12 months
Wayside House of Hamilton	\$28,800	3 months
Wesley	\$150,000	12 months
Westdale Cinema Group	\$87,100	12 months
YMCA Hamilton/Burlington/Brantford	\$117,300	12 months
YWCA Hamilton	\$115,000	9 months
Number of grants	41	
Sub-total	\$3,115,500	

Muskoka, Nipissing, Parry Sound & Timiskaming

Organization Name	Amount Awarded	Term
Amelia Rising Sexual Assault Centre of Nipissing	\$74,300	12 months
Ardeleana Chamber Music Society / Whispering River Orchestra	\$43,500	12 months
Association canadienne-française de l'Ontario - Région Témiskaming	\$5,000	12 months
Big Brothers Big Sisters of Muskoka	\$55,000	12 months
Big Brothers Big Sisters of North Bay and District	\$75,000	12 months
BRAIN INJURY ASSOCIATION OF NORTH BAY AND AREA	\$85,500	12 months
BRAIN INJURY ASSOCIATION OF NORTH BAY AND AREA	\$65,600	12 months
Community Living Parry Sound	\$130,000	12 months
Community Living South Muskoka	\$105,000	12 months
Creative Industries North Bay Inc.	\$20,100	12 months
Georgian Bay Biosphere Reserve	\$56,300	12 months
Georgian Nordic Outdoor Activity Centre	\$75,400	12 months
Hospice Huntsville	\$38,400	12 months
Hospice Muskoka	\$55,700	12 months
L.I.P.I. - Low Income People Involvement of Nipissing	\$71,600	12 months
Les Compagnons des francs loisirs	\$92,100	12 months
Mattawa Women's Resource Centre	\$36,300	12 months
Museum on Tower Hill	\$27,800	9 months
Muskoka Lakes Museum Port Carling	\$50,000	6 months
Near North Palliative Care Network (Nipissing-Parry Sound)	\$47,800	12 months
One Kids Place	\$111,100	12 months
PHARA	\$148,000	12 months
Royal Canadian Legion Branch 104	\$60,000	12 months
Sundridge Village Office	\$5,200	12 months
The Land Between	\$46,500	6 months
Township of Lake of Bays	\$5,900	9 months
Township of The Archipelago	\$85,000	12 months
Victim Services of Nipissing District	\$56,800	12 months
Village of South River	\$6,000	3 months
Number of grants	29	
Sub-total	\$1,734,900	

Niagara

Organization Name	Amount Awarded	Term
Alzheimer Society of Niagara Region	\$90,800	12 months
Attachment and Trauma Treatment Centre for Healing (ATTCH) Niagara	\$39,000	12 months
Bethlehem Housing and Support Services	\$59,400	12 months
Big Brothers Big Sisters of North & West Niagara	\$110,300	12 months
Carousel Players	\$20,200	6 months
City of Port Colborne	\$121,200	12 months
Community Care St. Catharines and Thorold	\$25,500	12 months
Community Living Fort Erie	\$35,500	9 months
Early Childhood Community Development Centre Inc.	\$68,600	12 months
Employment Help Centre	\$96,100	12 months
FORT	\$53,600	12 months
Fort Erie Native Friendship Centre	\$150,000	12 months
Friends Over 55 Recreation Centre	\$7,000	12 months
Gateway Residential & Community Support Services of Niagara	\$55,600	12 months
Gillian's Place	\$150,000	12 months
Gillian's Place	\$27,000	6 months
Heartland Forest Nature Experience	\$47,000	12 months
Hospice Niagara	\$150,000	12 months
Kristen French Child Advocacy Centre Niagara	\$28,500	12 months
La Maison de la culture francophone du Niagara as a lead organization on this collaborative	\$75,000	11 months
Land Care Niagara	\$75,000	12 months
Learning Disabilities Association Of Niagara Region	\$14,600	12 months
McNally House Hospice	\$15,900	12 months
Niagara Artists Centre	\$60,800	9 months
Niagara Children's Centre	\$78,700	12 months
Niagara Falls Art Gallery/Niagara Children's Museum	\$56,500	12 months
Niagara Falls Community Health Centre	\$55,300	12 months
Niagara Falls Rowing Club	\$37,300	12 months
Niagara Historical Society	\$37,800	12 months
Niagara Restoration Council	\$75,000	12 months
Port Cares	\$143,700	3 months
Project SHARE	\$100,100	12 months
SOFIFRAN (Solidarité des femmes et familles interconnectées francophones du Niagara)	\$136,800	12 months
South Niagara Canoe Club	\$52,000	12 months
St. Catharines Minor Baseball Association	\$33,200	12 months

Start Me Up Niagara	\$75,000	12 months
The Corporation of the City of Thorold	\$58,400	3 months
The Gallery Players of Niagara	\$8,500	9 months
The Hope Centre	\$109,000	12 months
The Niagara Pumphouse Arts Centre	\$146,500	12 months
The Welland Historical Museum	\$64,500	12 months
Trout Unlimited Canada	\$49,500	12 months
Welland Heritage Council and Multicultural Centre	\$30,700	12 months
Women's Place of South Niagara Inc.	\$25,300	9 months
YMCA of Niagara	\$146,700	12 months
YMCA of Niagara	\$74,300	12 months
Number of grants	46	
Sub-total	\$3,171,400	

Northwestern

Organization Name	Amount Awarded	Term
Wildlife Conservation Society (WCS) Canada	\$74,600	12 months
Anishinabek Employment & Training Services	\$150,000	12 months
Bridges- Dryden and Area Adult Learning Centre	\$33,100	12 months
EcoSuperior	\$62,500	12 months
Evergreen a United Neighbourhood	\$84,900	12 months
Freestyle Skiing Ontario Inc.	\$57,300	8 months
Kaministiquia Community Centre Association	\$80,300	12 months
Kenora Chiefs Advisory Inc.	\$150,000	12 months
Municipality of Sioux Lookout	\$6,700	12 months
Naicatchewenin First Nation	\$30,500	3 months
Nishnawbe-Aski Legal Services Corporation	\$121,500	12 months
North Superior Workforce Planning Board	\$108,400	12 months
Norwesters Alpine Club (NAC)	\$94,000	12 months
Path of the Paddle Association	\$28,300	12 months
Roots to Harvest	\$52,500	6 months
Sexual Abuse Centre	\$8,000	12 months
The Corporation of the Township of Terrace Bay	\$75,000	12 months
The Pioneer Club	\$70,800	12 months
The United Way of Thunder Bay	\$139,800	9 months
Thunder Bay Emergency Shelter Inc.	\$7,900	3 months
Thunder Bay Nordic Trails	\$71,200	9 months
Thunder Bay Symphony Orchestra	\$45,400	12 months

Town of Marathon	\$47,200	12 months
Township of Pickle Lake	\$113,300	12 months
Washagamis Bay First Nation	\$120,000	12 months
Number of grants	25	
Sub-total	\$1,833,200	

Quinte, Kingston, Rideau

Organization Name	Amount Awarded	Term
Beth Donovan Hospice	\$37,900	12 months
Big Brothers Big Sisters of Kingston, Frontenac, Lennox & Addington	\$92,500	12 months
Big Brothers Big Sisters of Lanark County	\$60,800	12 months
Boys and Girls Club of Kingston & Area	\$125,200	12 months
Brockville Rowing Club Inc.	\$132,000	6 months
Children's Safety Village, Belleville	\$55,000	12 months
Come Alive Outside as a lead organization on this collaborative	\$70,500	12 months
Committee for Innovative Thinking for Youth Inc.	\$94,500	12 months
Community Care for Central Hastings	\$46,000	12 months
Community Living Prince Edward	\$69,500	12 months
ConnectWell Community Health	\$29,600	9 months
Cycle Kingston	\$51,100	9 months
Epilepsy South Eastern Ontario	\$50,600	12 months
Frontenac Arch Biosphere Network	\$98,300	12 months
Gleaners Foodbank (Quinte) Inc.	\$150,000	6 months
Hospice Prince Edward	\$30,000	6 months
Hospice Quinte	\$118,800	12 months
John Howard Society of Belleville and District (JHSB)	\$72,100	12 months
Kemptville & District Home Support	\$77,700	12 months
Kemptville Youth Centre (KYC)	\$17,200	12 months
KEYS Job Centre	\$148,700	12 months
Kijicho Manito Madaouskarini Algonquin First Nation	\$28,100	4 months
Kingston Canadian Film Festival	\$50,000	12 months
Kingston Community Health Centres as a lead organization on this collaborative	\$34,300	12 months
Kingston Police Pipe Band	\$6,600	12 months
Kingston Rowing Club / Aviron Kingston	\$144,100	12 months
Kingston School of Art and Window Art Gallery	\$15,500	6 months
Kingston Symphony Association	\$33,900	12 months

Lanark County Community Justice Program	\$42,300	12 months
Lanark County Food Bank - The Hunger Stop	\$45,000	3 months
Lions Club of Land O'Lakes	\$69,300	9 months
Lombardy Agricultural Society	\$130,000	12 months
Maltby Centre	\$96,000	12 months
Martha's Table	\$97,100	6 months
Middleville Agricultural Society	\$10,000	6 months
Mississippi Valley Textile Museum	\$52,600	12 months
Modern Fuel Artist Run Centre	\$53,700	12 months
Municipality of Centre Hastings	\$49,000	6 months
Museum of Health Care at Kingston	\$6,200	9 months
North Crosby Tennis Club	\$100,000	12 months
Old Church Theatre	\$44,100	3 months
Plenty Canada	\$150,000	12 months
Prescott Curling Centre Inc.	\$22,600	9 months
Quinte Arts Council	\$55,600	6 months
Quinte Humane Society	\$68,000	12 months
Quinte Vocational Support Service	\$27,400	6 months
QuinTRA	\$7,200	3 months
Royal Canadian Legion Branch 475 Toledo	\$72,000	12 months
Sexual Assault Centre Kingston	\$111,000	3 months
Stirling MILL as a lead organization on this collaborative	\$45,200	12 months
The Althorpe-Bolingbroke Community Club	\$28,600	6 months
The Heart of Hastings Hospice	\$76,100	12 months
The Ladies of Sacred Heart Batawa	\$69,800	12 months
The Trillium School of Gymnastics Incorporated	\$145,500	6 months
Thousand Islands Boat Museum	\$150,000	9 months
Thousand Islands Playhouse	\$105,300	12 months
Three Oaks Foundation	\$61,000	12 months
Town of Smith Falls	\$53,800	12 months
Township of Leeds and the Thousand Islands	\$55,100	12 months
Tsi Kionhnheht ne Onkwawenna Language Circle	\$75,000	12 months
Tweed & Area Arts Council	\$19,800	12 months
YMCA of Eastern Ontario	\$58,100	12 months
Number of grants	62	
Sub-total	\$4,192,900	

Simcoe York

Organization Name	Amount Awarded	Term
360° kids	\$68,400	12 months
Across U-hub	\$135,400	12 months
Alzheimer Society of York Region	\$150,000	12 months
Aurora Historical Society	\$21,300	12 months
Barrie Rowing Club	\$23,400	12 months
Barrie Soccer Club	\$50,100	12 months
Beth Chabad Israeli Community Centre	\$128,100	12 months
Beth Joseph Chabad	\$99,400	12 months
Big Brothers Big Sisters of Barrie & District	\$5,200	12 months
Big Brothers Big Sisters of North Simcoe	\$28,900	12 months
BIG BROTHERS BIG SISTERS OF ORILLIA & DISTRICT	\$38,500	6 months
Big Brothers Big Sisters of York	\$80,600	12 months
Blue Door	\$149,800	12 months
Blue Door	\$73,700	12 months
Breaking Down Barriers An Independent Living Centre Inc.	\$150,000	12 months
Camp Couchiching	\$118,300	12 months
Camphill Communities Ontario	\$149,000	6 months
Canadian Mental Health Association, Simcoe County Branch	\$117,100	12 months
Canadian Mental Health Association-York Region	\$39,000	3 months
Catholic Family Services of Simcoe County	\$150,000	12 months
CAYR Community Connections as a lead organization on this collaborative	\$45,300	12 months
Centre for Developing Relationships for Exceptional Adults in Markham Inc.	\$70,100	12 months
Chabad of Maple Inc	\$56,300	12 months
Character Community Foundation of York Region	\$60,200	9 months
CHATS Community and Home Assistance to Seniors	\$46,200	12 months
Cherish Integrated Services	\$57,600	6 months
Children's Treatment Network of Simcoe York	\$150,000	12 months
Chippewas of Georgina Island	\$132,200	9 months
Clearview Township	\$14,000	9 months
Collingwood Paddling Club	\$27,600	6 months
Community Reach North Simcoe	\$59,700	6 months
CONTACT Community Services	\$150,000	12 months
Cookstown Curling Club	\$9,700	6 months
DANI	\$150,000	12 months
Dress for Success Orillia and Barrie	\$127,000	12 months
Elizabeth Fry Society of Simcoe County	\$68,000	12 months

Evergreen Hospice	\$138,800	12 months
Georgian Bay Cancer Support Centre	\$54,200	6 months
Georgian Bay Rowing Society	\$150,000	9 months
Georgina Arts Centre & Gallery	\$35,200	12 months
Georgina Arts Centre & Gallery	\$24,600	12 months
Green Haven Shelter for Women	\$150,000	12 months
GTTI-The Training Centre	\$139,100	6 months
Habitat for Humanity Huronia	\$57,400	12 months
High Notes Avante Productions Inc.	\$56,700	10 months
Hope House Community Hospice	\$79,400	12 months
Hospice Georgian Triangle	\$150,000	12 months
Hospice Georgina	\$98,500	12 months
Hospice Huronia	\$150,000	12 months
Hospice Huronia	\$75,000	12 months
Hospice Vaughan	\$147,300	12 months
I Challenge Diabetes	\$74,500	12 months
Inn From The Cold	\$90,200	9 months
Inn From The Cold	\$69,900	12 months
Iranian Canadian Teens Club(ICTC)	\$49,800	12 months
Jericho Youth Services	\$21,000	9 months
Job Skills	\$73,600	12 months
John Howard Society of Simcoe Muskoka	\$20,400	12 months
John Howard Society of Simcoe Muskoka	\$69,300	12 months
John Howard Society of York Region	\$25,300	12 months
John Howard Society of York Region	\$75,000	12 months
KASC	\$7,700	12 months
Kempfenfelt Community Players	\$19,300	12 months
Kindred Spirits Orchestra	\$139,200	12 months
La Clé d'la Baie en Huronie	\$63,400	12 months
Learning Disabilities Association of York Region	\$98,700	12 months
Living Wish Foundation	\$49,300	12 months
MacLaren Art Centre	\$45,800	3 months
MacLaren Art Centre	\$75,000	8 months
Matthews House Hospice	\$149,600	12 months
MGA	\$11,300	12 months
Midland Cultural Centre Inc.	\$35,200	9 months
Midland Curling Club Incorporated	\$82,700	6 months
moksha canada foundation	\$47,100	12 months
Mosaic Interfaith Out of the Cold	\$149,900	12 months
My Friends House	\$119,800	12 months

My Sister's Place	\$125,000	12 months
Newmarket Food Pantry	\$37,500	12 months
Ogemawahj Tribal Council	\$75,000	12 months
Ontario Educational Leadership Centre	\$32,600	11 months
Ontario Streams	\$70,100	12 months
Ontario Water Centre	\$135,100	9 months
Orillia Lawn Bowling Club	\$26,900	6 months
Quest Art School + Gallery	\$150,000	12 months
Redwood Park Communities Inc	\$120,600	12 months
Reena	\$125,600	12 months
Richmond Hill Canoe Club	\$150,000	12 months
Richmond Hill Community Food Bank	\$30,700	3 months
Richmond Hill Curling Club	\$147,000	6 months
Routes Connecting Communities Inc.	\$25,100	12 months
Royal Canadian Legion 375 Richmond Hill Branch	\$89,900	6 months
Royal Canadian Legion Br147	\$140,100	12 months
Royal Canadian Legion Branch 270 Coldwater Ontario	\$33,500	9 months
Royal Canadian Legion Branch 34 Orillia	\$149,200	12 months
Royal Canadian Legion Branch 80 Midland	\$146,000	12 months
Seasons Centre for Grieving Children	\$64,700	9 months
Shadowpath	\$75,100	12 months
Shining Through Centre for Children with Autism	\$145,300	12 months
Silver Linings Family Circle	\$31,500	12 months
Simcoe Contemporary Dancers	\$27,000	12 months
Social Enterprise for Canada	\$58,600	6 months
Sport Aurora	\$105,300	12 months
Stayner Granite Club Inc.	\$17,500	9 months
Talk Is Free Theatre	\$77,700	6 months
Thatz Showbiz Theatre Project	\$60,700	9 months
The Environmental Network	\$138,000	12 months
The Gibson Cultural Centre Corporation	\$39,100	3 months
The Guesthouse Shelter & Community Hub	\$150,000	3 months
The Latcham Gallery	\$45,600	12 months
The Lighthouse	\$149,100	12 months
The Sutton Curling Club	\$22,500	6 months
Theatre by the Bay	\$116,900	12 months
Town of Midland	\$14,700	12 months
Town of Midland as a lead organization on this collaborative	\$75,000	12 months
Township of Ramara	\$20,000	6 months
Township of Springwater	\$19,900	9 months

Township of Springwater	\$28,800	12 months
Township of Tay	\$36,500	6 months
Victim Services of Simcoe County	\$150,000	12 months
Volunteer Markham	\$83,800	12 months
Water First	\$59,700	12 months
Willowgrove	\$34,000	6 months
Women & Children's Shelter of Barrie	\$100,000	12 months
Wye Marsh Wildlife Centre	\$11,700	6 months
Yee Hong Centre for Geriatric Care	\$140,000	12 months
Yellow Brick House	\$150,000	6 months
YMCA of Simcoe/Muskoka	\$75,000	12 months
York Curling Club	\$83,400	12 months
York Region Food Network	\$74,100	12 months
York Region Food Network	\$74,400	12 months
Youth Assisting Youth	\$69,800	12 months
Number of grants	131	
Sub-total	\$10,604,600	

Thames Valley

Organization Name	Amount Awarded	Term
Aeolian Hall	\$150,000	12 months
Alzheimer Society London and Middlesex	\$143,900	12 months
Anova: A Future Without Violence	\$125,500	12 months
Canadian Mental Health Association, Elgin-Middlesex	\$75,000	12 months
Carolinian Canada Coalition	\$150,000	12 months
Carrefour communautaire francophone de London	\$99,900	12 months
Central Community Health Centre	\$149,300	12 months
Childcan	\$92,300	12 months
Chippewas of the Thames First Nation	\$150,000	6 months
Crouch Neighbourhood Resource Centre	\$18,100	12 months
ELGIN COUNTY RAILWAY MUSEUM	\$94,000	9 months
Family Service Thames Valley	\$60,800	9 months
Forest City Film Festival	\$37,000	12 months
Fresh Start Support Services	\$150,000	12 months
German Canadian Club of Aylmer Ontario	\$134,900	3 months
Habitat for Humanity Heartland Ontario	\$12,400	12 months
Habitat for Humanity Heartland Ontario	\$40,000	12 months
Heritage London Foundation	\$6,600	12 months

Hutton House	\$102,700	3 months
Kee-mo-kee Camp Site of the United Church of Canada	\$45,800	9 months
Kids Kicking Cancer Canada Corp.	\$82,500	12 months
L'Arche London	\$19,800	12 months
Learning Disabilities Association - London Region	\$77,100	12 months
Learning Disabilities Association - London Region	\$58,000	12 months
London Cares	\$149,200	12 months
London Cross Cultural Learner Centre (CCLC)	\$74,200	12 months
London InterCommunity Health Centre as a lead organization on this collaborative	\$71,200	12 months
London Optimist Sports Centre	\$150,000	12 months
LUSO Community Services	\$72,000	12 months
Melbourne Legion Branch 510	\$31,900	12 months
Mennonite Community Services	\$38,500	4 months
Middlesex Centre Archives	\$17,000	12 months
Palace Theatre Arts Common	\$94,600	9 months
Pathways Skill Development and Placement Centre as a lead organization on this collaborative	\$67,900	12 months
Pearce Williams Christian Centre	\$80,000	12 months
Port Burwell Periscope Playhouse	\$150,000	9 months
Port Stanley Festival Theatre	\$22,200	12 months
ReForest London	\$65,200	9 months
Royal Canadian Legion Br 219 Reg Lovell Branch	\$58,100	6 months
Salthaven Wildlife Rehabilitation & Education Centre Inc.	\$10,000	12 months
St. Joseph's Hospice	\$142,700	6 months
STEAM Education Centres Incorporated as a lead organization on this collaborative	\$74,400	12 months
The Canadian National Institute for the Blind	\$75,000	12 months
The Woodstock Curling Club	\$15,000	9 months
Tillsonburg Community Services Initiatives (TCSI)	\$150,000	12 months
United Way Oxford as a lead organization on this collaborative	\$68,900	12 months
Wellkin-Child & Youth Mental Wellness	\$150,000	12 months
West Elgin Community Health Centre	\$150,000	12 months
YMCA of Southwestern Ontario	\$149,700	12 months
YWCA St. Thomas-Elgin	\$40,300	12 months
Number of grants	50	
Sub-total	\$4,243,600	

Toronto

Organization Name	Amount Awarded	Term
5N2 Kitchens	\$143,200	12 months
8 80 Cities	\$25,800	6 months
Aboriginal Curatorial Collective/Collectif des commissaires autochtones	\$88,500	12 months
AboutFace	\$48,700	12 months
ACAS	\$59,300	12 months
ACT (AIDS Committee of Toronto)	\$147,800	12 months
Aga Khan Museum	\$86,100	12 months
Agincourt Community Services Association	\$75,000	12 months
Alexandra Park Community Centre as a lead organization on this collaborative	\$75,000	12 months
Alexandra Park Co-op	\$15,100	4 months
Alexandra Park Neighbourhood Learning Centre	\$89,500	12 months
Anduhyaun Incorporated	\$150,000	12 months
APRORESO	\$49,800	9 months
Aptus Treatment Centre	\$63,600	12 months
ARC	\$41,000	12 months
Art With Impact	\$14,000	12 months
Artists and Artisans Development and Network (AADN)	\$71,200	9 months
Arts Etobicoke	\$141,300	12 months
ASHKENAZ FOUNDATION	\$55,400	9 months
Barbra Schlifer Commemorative Clinic	\$100,000	12 months
Beaches International Jazz Festival	\$103,000	12 months
Blue Veil Charity	\$70,500	12 months
Bob Rumball Canadian Center of Excellence for the Deaf	\$73,100	12 months
Brands for Canada	\$149,500	12 months
Breakthroughs Film Festival	\$14,700	9 months
Buddies in Bad Times Theatre	\$150,000	9 months
Business In The Streets	\$91,000	12 months
Canadian Music Therapy Fund	\$100,800	12 months
Cathedral Bluffs Symphony Orchestra	\$31,500	12 months
CEE Centre for Young Black Professionals	\$124,800	12 months
Centennial Infant and Child Centre	\$150,000	12 months
Centre for Immigrant and Community Services	\$150,000	12 months
Charlie's FreeWheels	\$83,700	9 months
Chimera Dance Theatre	\$9,100	9 months
Chinese Canadian National Council Toronto Chapter as a lead organization on this collaborative	\$68,000	12 months

Chinese Cultural Centre of Greater Toronto	\$105,200	6 months
Citadel + Compagnie	\$84,200	6 months
Community Arts Guild	\$56,700	12 months
Community Head Injury Resource Services (CHIRS)	\$16,000	6 months
Community Living Toronto	\$150,000	12 months
Concerts in Care	\$30,200	12 months
CONOSER Scholarship Fund Group	\$39,800	12 months
CONOSER Scholarship Fund Group	\$75,000	5 months
COSTI Immigrant Services	\$150,000	12 months
Covenant House Toronto	\$86,100	12 months
CultureLink Settlement and Community Services	\$134,300	12 months
Cycle Toronto	\$80,800	12 months
Davenport Perth Neighbourhood & Community Health Centre	\$94,600	12 months
Dreamwalker Dance Company	\$40,000	6 months
Egale Canada Human Rights Trust	\$7,800	12 months
Egale Canada Human Rights Trust	\$71,600	12 months
Epilepsy Toronto	\$61,000	9 months
Ernestine's Women's Shelter	\$83,100	12 months
Etobicoke Services for Seniors	\$147,200	12 months
Evangel Hall Mission	\$36,800	12 months
Evergreen	\$143,600	12 months
Fall for Dance North Festival Inc.	\$74,400	12 months
Family Service Toronto	\$79,500	12 months
Famous PEOPLE Players	\$69,300	12 months
Fontbonne Ministries	\$143,700	12 months
FoodShare Toronto	\$82,100	12 months
Free Geek Toronto	\$31,800	6 months
Friends In Toronto Community Services	\$70,400	12 months
Future Possibilities for Kids	\$62,000	12 months
Geneva Centre for Autism	\$150,000	6 months
Gilda's Club Greater Toronto	\$149,000	12 months
Green Thumbs Growing Kids	\$28,300	12 months
Guild Festival Theatre	\$58,800	9 months
Hanlan Boat Club	\$65,000	12 months
Hard Feelings	\$89,600	12 months
Haven on the Queensway	\$89,500	6 months
Haven Toronto	\$10,000	12 months
Health Out Loud	\$25,200	12 months
High Park Initiatives	\$17,900	12 months
HIV Legal Network	\$124,000	12 months

Horizons For Youth	\$42,300	3 months
Houselink Community Homes	\$134,600	12 months
Jaberi Dance Theatre	\$75,000	12 months
Jane Finch Community Tennis Association	\$68,400	10 months
Jane/Finch Community and Family Centre as a lead organization on this collaborative	\$97,900	12 months
Jubilate Singers	\$11,700	12 months
Jumblies Theatre	\$89,000	12 months
Jumblies Theatre	\$24,000	12 months
Jumpstart-Refugee Talent	\$149,300	12 months
Kick Start Arts Society	\$116,800	9 months
Koffler Centre of the Arts	\$75,500	9 months
Lao Association of Ontario	\$48,600	12 months
L'Arche Toronto	\$33,300	3 months
Lay-Up Youth Basketball	\$73,100	12 months
Le Théâtre français de Toronto	\$120,200	12 months
LEAF	\$88,200	12 months
Liaison of Independent Filmmakers of Toronto	\$44,000	9 months
Lula Music and Arts Centre	\$25,300	9 months
Lumacare	\$39,700	6 months
MABELLEarts	\$96,600	12 months
Macaulay Child Development Centre	\$75,000	12 months
Malvern Family Resource Centre	\$34,100	3 months
Mammalian Diving Reflex	\$66,100	9 months
Manifesto	\$51,200	9 months
Maple Leaf Theatre for Social Responsibility	\$32,800	6 months
Massey Centre	\$145,000	12 months
Matthew House	\$63,100	12 months
Mennonite New Life Centre of Toronto	\$126,100	12 months
Mercer Union, a centre for contemporary art	\$112,800	12 months
Merry Go Round Children's Foundation	\$48,000	6 months
MusicBox Children's Charity	\$15,300	12 months
Muslim Children's Aid & Support Services	\$6,500	3 months
Native Child and Family Services of Toronto	\$146,900	12 months
New Horizons Band of Toronto	\$35,100	9 months
New Leaf Foundation	\$31,700	6 months
Nia Centre for the Arts	\$146,800	6 months
North York Arts as a lead organization on this collaborative	\$27,100	12 months
North York Community House	\$93,000	12 months
North York Harvest Food Bank	\$150,000	12 months

North York Harvest Food Bank	\$19,400	12 months
North York Women's Centre	\$47,800	9 months
North York Women's Shelter	\$130,000	12 months
NuStep	\$150,000	6 months
Ontario Tennis Association	\$75,000	12 months
Opera Atelier	\$83,000	9 months
Parkdale Centre for Innovation	\$88,800	12 months
Parkdale Golden Age Foundation	\$13,800	6 months
PEV	\$74,200	12 months
Philpott Children's Tennis	\$65,700	12 months
Pia Bouman School for Ballet and Creative Movement	\$115,900	6 months
Pollinator Partnership Canada	\$69,900	12 months
Progress Place	\$82,700	6 months
Project Redefine Arts	\$81,300	12 months
Project: Humanity	\$80,900	12 months
Prosserman Jewish Community Centre	\$90,500	9 months
Pueblo Science	\$45,300	6 months
Queen City Yacht Club Learn-to-Sail	\$114,500	3 months
Rainbow Songs Foundation	\$10,000	9 months
Regenesis York	\$43,300	12 months
Royal Canadian Curling Club	\$150,000	6 months
S.E.E.D.S.	\$74,100	12 months
Scarborough Centre for Healthy Communities	\$95,500	12 months
Scarborough Centre for Healthy Communities	\$75,000	12 months
Scarborough Women's Centre	\$120,000	12 months
Second Harvest	\$75,000	12 months
Settlement Assistance and Family Support Services (SAFSS)	\$72,500	3 months
Shakespeare in Action	\$79,000	12 months
Shelter Movers	\$74,000	12 months
Shining Through Centre for Children with Autism	\$69,700	12 months
Sinfonia Toronto	\$33,200	12 months
Small World Music Society	\$148,900	12 months
SoCirC	\$55,500	12 months
SoundCheck Youth Arts	\$146,900	12 months
South Asian Women's Centre	\$81,400	12 months
St. James Town Community Arts	\$20,700	12 months
Studio 180 Theatre	\$82,400	12 months
Success Beyond Limits	\$75,000	12 months
Sunshine Centres for Seniors	\$40,400	12 months

Surrey Place	\$146,200	12 months
Syme Woolner Neighbourhood and Family Centre	\$43,700	3 months
Tafelmusik Baroque Orchestra and Chamber Choir	\$89,700	9 months
Tesoc Multicultural Settlement and Community Services	\$25,500	3 months
Textile Museum of Canada	\$149,800	12 months
The Arab Community Centre of Toronto	\$47,200	6 months
The Art Gallery at Harbourfront (operating as The Power Plant)	\$39,000	12 months
The Bernard Betel Centre for Creative Living	\$149,800	6 months
The Career Foundation	\$46,500	12 months
The Centre for Spanish-Speaking Peoples	\$36,700	12 months
The Concerned Kids Charity of Toronto	\$134,100	12 months
The Corporation of Massey Hall and Roy Thomson Hall	\$112,700	12 months
The Neighbourhood Group	\$148,000	12 months
The New Mom Project	\$47,200	12 months
The Red Head Gallery	\$23,100	6 months
The Remix Project	\$138,900	9 months
The Stop Community Food Centre	\$118,500	12 months
The Toronto Consort	\$54,400	12 months
Theatre Gargantua	\$48,900	12 months
Theatre Passe Muraille	\$142,600	12 months
Thunder Woman Healing Lodge Society	\$124,700	12 months
TNO -The Neighbourhood Organization	\$147,600	12 months
Toronto Artscape Inc.	\$75,000	12 months
Toronto Bach Festival	\$46,900	12 months
Toronto Botanical Garden	\$141,100	12 months
Toronto Council on Aging	\$25,100	12 months
Toronto Inuit Association as a lead organization on this collaborative	\$48,200	12 months
Toronto Rape Crisis Centre/Multicultural Women Against Rape	\$91,600	12 months
Toronto Shelter Network	\$73,100	12 months
Toronto Vegetarian Association	\$40,300	12 months
Unison Health and Community Services	\$140,000	12 months
Unity Charity	\$74,000	12 months
University Settlement	\$70,900	12 months
Up With Women	\$130,000	12 months
Up With Women	\$75,000	11 months
Variety Village	\$150,000	3 months
Volunteer Toronto	\$104,300	12 months
Volunteer Toronto	\$45,500	12 months

VWAT Family Services	\$37,000	12 months
Warden Woods Community Centre	\$144,300	12 months
Why Not Theatre	\$115,200	6 months
WoodGreen Community Services	\$149,900	12 months
WoodGreen Community Services	\$74,800	9 months
Working Women Community Centre	\$77,300	12 months
Yee Hong Centre for Geriatric Care	\$52,100	12 months
YMCA of Greater Toronto	\$149,100	12 months
Yorktown Family Services	\$150,000	12 months
Yorktown Family Services	\$75,000	12 months
Youth Empowering Parents	\$41,000	12 months
Youth Empowering Parents	\$17,400	10 months
YouthLink	\$149,800	12 months
YouthSpeak Performance Charity	\$141,400	12 months
YWCA Toronto	\$149,500	3 months
Number of grants	206	
Sub-total	\$16,805,400	

Waterloo, Wellington & Dufferin

Organization Name	Amount Awarded	Term
actOUT! KW Children's Drama Workshop	\$21,700	3 months
Alzheimer Society Waterloo Wellington	\$75,000	12 months
Argus Residence for Young People	\$84,900	12 months
Belwood Lodge and Camp	\$136,000	9 months
Bereaved Families of Ontario - Midwestern Region	\$67,900	12 months
Business & Education Partnership of Waterloo Region	\$7,500	6 months
Cambridge Self-Help Food Bank	\$70,700	12 months
Cambridge Shelter Corporation	\$32,600	12 months
Canadian Clay and Glass Gallery	\$44,200	12 months
Career Education Council Guelph Wellington Dufferin	\$131,800	12 months
Carizon Family and Community Services	\$82,300	12 months
Carizon Family and Community Services	\$70,000	12 months
Child Witness Centre	\$63,600	12 months
Coalition of Muslim Women of KW	\$66,800	12 months
Community Care Concepts of Woolwich, Wellesley and Wilmot	\$119,900	12 months
Community Justice Initiatives of Waterloo Region as a lead organization on this collaborative	\$75,000	12 months
Community Living Cambridge	\$75,000	3 months

Community Music School of Waterloo Region	\$11,700	9 months
Concordia Club	\$23,500	6 months
Drayton Entertainment	\$16,200	3 months
Dufferin Youth Shelter	\$73,700	6 months
Emmanuel at Brighton Child Care Centre	\$43,000	12 months
Family & Children's Services of Guelph and Wellington County	\$83,500	12 months
Family and Children's Services of Waterloo Region	\$99,200	12 months
Fashion History Museum	\$64,500	3 months
Fergus Agricultural Society	\$28,000	9 months
Fergus Scottish Festival and Highland Games	\$67,100	9 months
Fiddlehead Care Farm	\$64,600	9 months
Globe Studios	\$110,300	12 months
Grand River Film Festival	\$14,000	12 months
Greenway-Chaplin Community Centre	\$61,500	12 months
Guelph and District Multicultural Festival	\$40,000	12 months
Guelph Arts Council as a lead organization on this collaborative	\$12,100	8 months
Guelph Community Health Centre	\$29,800	12 months
Guelph Soccer	\$41,000	6 months
Guelph Symphony Orchestra	\$15,800	9 months
Headwaters Communities in Action	\$76,700	12 months
Homewood Research Institute (HRI)	\$75,000	12 months
Hospice Dufferin	\$77,400	12 months
House of Friendship	\$85,000	12 months
Hungarian Canadian Club of Waterloo-Wellington	\$85,000	9 months
Ignatius Jesuit Centre	\$75,000	12 months
Immigrant Services-Guelph Wellington	\$122,300	12 months
Independent Living Centre of Waterloo Region	\$66,000	12 months
Independent Living Centre of Waterloo Region	\$33,900	12 months
Inter Arts Matrix	\$139,500	12 months
Inter Arts Matrix	\$75,000	9 months
Island Lake Rowing Club	\$150,000	12 months
Kitchener Blues Festival	\$80,000	6 months
Kitchener-Waterloo Counselling Services Incorporated	\$23,800	6 months
Lakeside HOPE House	\$31,400	12 months
Minto Arts Council as a lead organization on this collaborative	\$28,500	12 months
MT Space	\$133,700	12 months
NUMUS	\$5,500	6 months
Nutrition For Learning	\$144,200	9 months
Our Place	\$103,300	12 months

Our Place	\$49,400	12 months
PIN - The People and Information Network	\$43,300	6 months
rare Charitable Research Reserve	\$113,200	12 months
Reception House Waterloo Region	\$149,600	12 months
RisingOaks Early Learning Ontario	\$150,000	12 months
Scorpions Youth Volleyball Club Inc.	\$135,100	6 months
Scorpions Youth Volleyball Club Inc.	\$8,500	7 months
Sexual Health Options, Resources & Education - SHORE Centre	\$150,000	12 months
Shelldale Family Gateway	\$94,100	12 months
Silence	\$20,400	12 months
Strong Start	\$96,600	12 months
Sunbeam Centre	\$125,000	9 months
Sunrise Therapeutic Riding & Learning Centre	\$71,000	12 months
Sustainable Waterloo Region	\$84,800	12 months
The Julien Project	\$19,600	6 months
The Montessori School of Cambridge	\$16,300	12 months
Theatre Orangeville	\$146,200	6 months
THEMUSEUM	\$72,500	12 months
Township of Wellington North	\$18,200	3 months
Up and Running Guelph	\$23,900	12 months
Vera Causa Opera	\$14,300	12 months
Wyndham House	\$82,700	12 months
Number of grants	78	
Sub-total	\$5,420,300	

Ontario Mandate

Organization Name	Amount Awarded	Term
4-H Ontario	\$120,100	12 months
Ability Online	\$71,100	12 months
Adoption Council of Ontario	\$142,200	12 months
ALS Society of Canada	\$73,400	12 months
Association des juristes d'expression française de l'Ontario	\$75,000	12 months
Blissymbolics Communication Institute - Canada (BCIC)	\$46,500	12 months
Camp Ooch & Camp Trillium	\$150,000	12 months
Camp Quality Canada	\$20,900	6 months
Canadian Breast Cancer Network	\$51,300	9 months
Canadian Lesbian and Gay Archives	\$86,200	12 months

Centre ontarien de prévention des agressions (COPA)	\$131,300	12 months
Chai Lifeline Canada	\$28,200	12 months
Child and Nature Alliance of Canada	\$76,300	12 months
Créations in vivo	\$19,500	6 months
Dance Ontario Association	\$100,100	12 months
DAREarts Foundation Inc.	\$33,600	12 months
Driftwood Theatre	\$77,500	12 months
Easter Seals Ontario	\$150,000	12 months
FIRST Robotics Canada	\$75,000	12 months
FIXT POINT Arts and Media	\$131,900	9 months
Freestyle Skiing Ontario Inc.	\$22,600	6 months
Frontier College	\$92,400	12 months
Hackergal	\$73,700	12 months
Heart & Stroke	\$149,200	12 months
Hydrocephalus Canada	\$149,100	12 months
Indigenous Performing Arts Alliance	\$150,000	12 months
Indigenous Sport & Wellness Ontario	\$146,500	12 months
LGBT Youth Line	\$132,300	12 months
Look Good Feel Better	\$119,600	12 months
MOFIF Mouvement Ontarien des Femmes Immigrantes Francophones	\$48,500	12 months
Mood Disorders Association of Ontario and Toronto	\$150,000	12 months
North American Native Plant Society	\$38,600	9 months
Ontario Para Network	\$83,200	9 months
Ontario Society of Senior Citizens Organizations	\$115,000	12 months
Orchestras Canada Orchestres Canada	\$112,800	12 months
Outward Bound Canada	\$59,100	9 months
ParaSport Ontario	\$89,300	12 months
PARO Centre for Women's Enterprise	\$144,600	12 months
ParticipACTION	\$150,000	12 months
Prologue to the Performing Arts	\$59,700	9 months
Réseau Ontario des arts de la scène inc	\$140,000	12 months
Room 217 Foundation	\$149,600	12 months
Roseneath Theatre	\$141,800	12 months
Scientists in School	\$150,000	9 months
Shared Path Consultation Initiative	\$52,900	12 months
Skate Ontario	\$144,300	12 months
Spinal Cord Injury Ontario	\$116,300	12 months
StopGap Foundation	\$34,200	9 months
The Canadian National Institute for the Blind	\$150,000	12 months
The Ontario Federation of Anglers and Hunters	\$63,300	12 months

The Ontario Public Health Association	\$96,300	12 months
White Ribbon	\$146,500	12 months
Number of grants	52	
Sub-total	\$5,131,500	

Organizations supported through the Youth Opportunities Fund

System Innovations		
Organization Name	Amount Awarded	Term
Anishinabek Employment & Training Services	\$1,500,000	72 months
Children's Peace Theatre	\$250,000	24 months
Ojibways of Garden River First Nation	\$994,900	48 months
Women's Health in Women's Hands Community Health Centre	\$1,500,000	72 months
Number of grants	4	
Sub-total	\$4,244,900	

Youth Innovations - Scale		
Organization Name	Amount Awarded	Term
Adornment Stories Collective	\$500,000	48 months
Aunties on the Road: Indigenous Full Spectrum Doula Collective	\$488,800	48 months
Nimkii Youth Collective	\$500,000	48 months
SoundCheck Youth Arts	\$500,000	48 months
Number of grants	4	
Sub-total	\$1,988,800	

Youth Innovations - Test		
Organization Name	Amount Awarded	Term
BLKGURL__	\$247,900	36 months
Brampton Black Youth Farming Project Steering Committee	\$248,900	36 months
Caldwell First Nation Youth	\$255,000	36 months
Collective of Child Welfare Survivors	\$255,000	36 months
Elevate	\$243,900	36 months
Find Your Path	\$170,000	24 months
Healing As One	\$255,000	36 months
Hey Black Girl!	\$169,800	24 months
Kamalayan Konsciousness	\$169,700	24 months

Sister's Circle Toronto	\$255,000	36 months
The Burgeoning Bodies Project	\$255,000	36 months
The Treaty #3 Oshkiniigiig Youth Executive Council	\$249,600	36 months
Transitions	\$170,000	24 months
Up2Youth	\$255,000	36 months
Wonderfully Made	\$254,200	36 months
Youth Artists Council, Thunderbird Sisters Collective	\$255,000	36 months
Number of grants	16	
Sub-total	\$3,709,000	

Family Innovations - Scale

Organization Name	Amount Awarded	Term
Blackbird Medicines' Indigenous Death Doula Collective	\$500,000	48 months
lonkwahronkha'onhátie'	\$500,000	48 months
Tinu Ark of Mercy	\$499,200	48 months
Number of grants	3	
Sub-total	\$1,499,200	

Family Innovations - Test

Organization Name	Amount Awarded	Term
Biindigen Mamas	\$255,000	36 months
Canadian And African Women Aid Program	\$255,000	36 months
Canadian Somali Mothers Association (CSMA)	\$253,100	36 months
Couples Sans Violence	\$255,000	36 months
Families Working Together	\$254,800	36 months
Lawrence Heights Parents Association	\$255,000	36 months
Nkongga-CAFH	\$255,000	36 months
Parents for Diversity	\$249,600	36 months
Ukwatsi'nakwa	\$170,000	24 months
Number of grants	9	
Sub-total	\$2,202,500	

Volunteers with the Ontario Trillium Foundation

Board of Directors 2020-21

Name	Appointed	Appointment
Chinyere Eni-McLean (Chair, Granting Programs Committee)	2015/Re-appointed 2018	June 2021
Maxim Jean-Louis	2015/Re-appointed 2018	June 2021
Tracy Elop (Treasurer / Chair, Finance and Audit Committee)	2015/Re-appointed 2018	June 2021
Sean Haggerty	2018	June 2021
Michael Diamond (Board Chair / Chair, Executive Steering Committee)	2019	June 2021
Gary Bennett (Chair, Corporate Governance and Policy Committee)	2019	June 2022
Mary Henein Thorn	2019	June 2022
Fred Dominelli	2019	June 2022
Maureen Comuzzi	2019	June 2022
Larry Malloy (Vice-Chair)	2019	June 2022
Rod Jackson	2019	June 2022
Stephen Staley	2019	June 2022
Peter Forsberg	2020	June 2023
Donna Maitland	2020	June 2023
Donald MacKay	2020	June 2023
Natalka Falcomer	2020	June 2023
Melissa Cable-Cibula	2021	June 2023
Manjit Khaira	2021	June 2023
Marta Leardi-Anderson	2021	June 2023

Grant Review Teams 2020-21

Name	Appointed	Appointment
Algoma, Cochrane, Manitoulin & Sudbury		
Ouimet Shawn (Chair)	April 2020	April 2023
Sam Bechard	May 2020	May 2022
Mary Dawson-Cole	December 2020	December 2023
Michael Di Salle	April 2020	April 2023
Ronald Elve	April 2020	April 2023
Suzette Gauthier	May 2011	May 2020
Andre Grandchamp	July 2020	July 2023
Karel Grant	April 2017	April 2020
Catherine Gull	March 2019	March 2022
Macey Ilinitski	June 2019	June 2022
Steve Kidd	June 2020	June 2023
Dawna Kinnunen	January 2021	January 2024
Kerry Latham	April 2020	April 2023
Jacquelyn Macknight	June 2017	June 2020
Myles MacLeod	February 2021	February 2024
Jennifer Marenger	June 2019	June 2022
Michelle Martin	March 2019	March 2021
Kevin McCormick	March 2018	March 2021
Patrick Parker	June 2020	June 2023
Amber Paulino	March 2019	March 2021
Lee-Ann Pettenuzzo	February 2021	February 2024
Shawn Poland	June 2020	June 2023
Robert Reid	January 2021	January 2024
Sarah Rice	June 2019	June 2020
Jack Rice	January 2021	January 2024
Robert Sinclair	June 2020	June 2023
Peter Spadzinski	July 2020	July 2023
Sharon Tansley	March 2020	March 2022
Richard Wark	May 2020	May 2022
Champlain		
Darrell Bartraw (Chair)	May 2020	May 2023
Louis Beland	March 2020	March 2022
Menahem (Rabbi) Blum	June 2020	June 2023
Dominik Brejta	March 2019	July 2021
Ernie Cecchetto	June 2019	March 2021
Jatinder Chadha	July 2020	July 2023
Cheryl Cooper	November 2020	November 2023

Charlie Cuffari	June 2020	June 2023
William David	September 2019	September 2021
Noemie De Vuyst	December 2019	November 2021
Cathy Enright	June 2018	May 2022
Jacques Héroux	June 2017	June 2020
John James	June 2018	May 2022
Seniha Khan	April 2014	April 2020
Stephanie Kool	June 2019	May 2022
Louise Lauzon	March 2020	September 2020
Ruth Mackenzie	April 2014	April 2020
Ruth MacQueen	March 2020	March 2022
Anver Malam	November 2020	November 2023
Carol Miller	June 2020	June 2023
Emily Palmer	March 2019	April 2021
Angie Perkins	June 2019	January 2021
Fareeha Sagheir	January 2019	November 2021
Barbara Shantz	October 2020	October 2023
Kurt Stoodley	November 2020	November 2023
Stuart Sykes	September 2014	September 2020
Kristyna Testa	June 2020	November 2020
Gary Thomas	November 2020	November 2023
Doug Thompson	November 2020	November 2023
Raymond Westgarth	May 2017	June 2023
Jordon Wheeler	May 2020	May 2023
Shanjida Yasmin	December 2019	May 2021

Durham, Haliburton, Kawartha, Pine Ridge

David Saunders (Chair)	June 2019	June 2022
Sanga Achakzai	March 2020	March 2022
Roberto Albis	November 2020	November 2023
Ibuknoluwa (Deborah) Badmus	May 2017	May 2020
Stephanie Ball	September 2020	September 2023
Robert Baron	September 2018	September 2020
Stephen Burman	March 2018	March 2021
Caroline Chikoore	February 2018	February 2021
Yvonne Chornobay	September 2020	September 2023
Wade Crouch	February 2018	February 2021
Eric Crowe	July 2017	July 2020
Benjamin Currelly	February 2020	February 2023
Michael Dawson	April 2020	May 2020
Galvy Fernandes	January 2019	January 2021
Elizabeth Finnie-Hunt	February 2020	February 2023
Savona Gangadeen	October 2019	October 2022
Philip Johnson	May 2017	May 2020

Terry Johnston	September 2020	September 2023
Les Kariunas	May 2019	May 2022
Eileen Knight	August 2017	August 2020
Ellen Meadd	December 2019	December 2020
Rayon Morgan	January 2019	January 2021
Danna Munns	September 2018	September 2020
Thomas Rowden	April 2020	March 2023
Rudy Sankovic	May 2017	May 2020
Marnie Speck	June 2019	June 2020
Matthew Stephenson	March 2020	March 2023
Charles Tobias	June 2018	June 2020
Michael Tucker	September 2020	September 2023
Maureen Verboom	March 2018	March 2021
John (Michael) Watt	May 2019	May 2022
Joan Young	May 2017	May 2020
Essex, Kent, Lambton		
James (Don) McGugan (Chair)	August 2019	September 2022
Vidya Balachandar	September 2018	September 2021
Chris Case	September 2020	September 2023
Rita Chappell	April 2014	April 2020
Cindy Crump	January 2019	November 2021
Scott Duquette	March 2021	March 2024
AntoineFrancis	March 2021	March 2024
Christine Greydanus	September 2020	September 2023
Sushil Jain	March 2018	March 2021
Pareshkumar Jariwala	April 2017	April 2020
Tricia Khan	June 2018	May 2022
Amber Kouvalis	September 2020	September 2023
Jayne Lesperance	June 2018	May 2022
Karen Loney	January 2019	January 2022
Mike Lowther	August 2020	August 2023
Kevin Money	January 2019	November 2021
Judith Morris	September 2020	September 2023
Shawn Newman	August 2020	August 2023
Lutz Plotzke	May 2020	May 2023
Stephanie Rogers	March 2019	March 2022
Randal Sasso	August 2017	August 2020
Soula Serra	June 2018	May 2022
Nelson Silveira	January 2019	November 2021
Robert Sutton	June 2018	May 2022
Fannie Vavoulis	August 2020	August 2023

Grand River

Richard Sterne (Chair)	July 2019	July 2022
Victoria Bomberry	June 2019	May 2022
Cindy Chatzis	June 2018	May 2022
Jacqui (Huszczco) Cloet	January 2019	November 2021
Larry Gaertner	August 2020	August 2023
Craig Grice	September 2020	September 2023
Craig Hunter	April 2020	July 2020
Robert Latta	June 2020	June 2023
Bill Leask	December 2019	November 2021
Jeff Miller	July 2020	July 2023
Charlene Nicholson	April 2020	February 2021
Chelsea Noiles	September 2019	September 2021
Keith Robicheau	May 2020	May 2023
Helen Schultz	March 2019	March 2022
Bryanne Smart	September 2019	September 2021
Rebecca Smith	August 2017	August 2020
Roderick Walker	August 2020	August 2023
Jennifer White	April 2020	April 2023

Grey, Bruce, Huron & Perth

Sonja Glass (Chair)	June 2019	June 2022
Waleed Aslam	January 2021	January 2024
Emma Bartz	December 2020	December 2023
Katie DeBlock Boersma	November 2020	November 2023
Val Fleming	May 2020	May 2022
Tonya Haverkamp	December 2020	December 2023
Harold Kloeze	December 2020	December 2023
Abigale Lamb	December 2019	November 2021
Tim Mancell	April 2019	April 2022
John McDougall	March 2020	March 2023
John McLeod	April 2017	May 2023
Robyn Minifie	January 2021	January 2024
William Pearson	December 2020	December 2023
Matthew Rae	March 2021	March 2024
Sylvia Sheard	March 2020	March 2022
Dan Snow	May 2020	May 2022
Rena Spevack	May 2011	June 2020
Dave Tiffin	January 2021	January 2024

Halton-Peel

Dianne Lawson (Chair)	March 2019	March 2022
Atul Ahuja	September 2014	September 2020
Obaro Akpomena	March 2020	March 2023
Michael Blair	January 2019	November 2021
Sonia Buksa	May 2017	May 2020
Taran Chahal	October 2020	September 2023
Jane Galbraith	November 2020	November 2023
Joan Gallagher-Bell	November 2020	November 2023
Guirguis Mariano	August 2019	August 2022
Robert Higgs	September 2018	September 2021
Charmaine Jackson	January 2019	November 2021
Dave Kentner	May 2019	May 2022
William Laidlaw	September 2020	September 2023
Nadirah Nazeer	March 2020	March 2023
Pierre Christophe Nkotto Wedji	June 2018	May 2022
Mario Russo	February 2020	February 2023
Sarbjeet Saini	September 2020	September 2023
Vernal Savage	May 2020	May 2022
Shelley Sriver	June 2018	May 2022
Jasmit Singh	April 2014	April 2020
Bruno St-Laurent	May 2017	May 2020
Chris Tabulski	January 2020	January 2023
Ranjan Thomas	March 2020	March 2023
Malkhaz Tsotsoriya	September 2018	September 2021
Amanda Warren-Ritchie	June 2018	May 2022

Hamilton

Milena Balta (Chair)	February 2019	February 2022
Bev Ann Brown	September 2018	September 2021
Adam Boettger	September 2018	September 2021
Robert (Scott) Collings	October 2020	September 2023
Peter Dyakowski	April 2020	March 2023
Shirley Elms	April 2020	March 2023
Melissa Fox	March 2020	March 2022
Hugo Gatsby	April 2020	March 2023
Maria Gianfrancesco	October 2020	September 2023
Ira Greenspoon	November 2020	November 2023
Ni Jadon	May 2017	May 2020
Krisztina Konkoly	June 2018	February 2021
Carol Lazich	October 2020	September 2023
Loren Lieberman	October 2020	September 2023
David March	February 2021	February 2024
Nancy McKibbin Gray	May 2011	June 2020

Dan Panagakos	November 2019	November 2022
Raymond Rikic	July 2017	July 2020
Taghreed Saeed	June 2018	June 2020
Vidis Vaiciunas	September 2017	September 2020
Saipriya Vajravelu	January 2018	January 2018
Angela Verrier	August 2017	August 2020
Joany Verschuuren	August 2017	August 2020

Muskoka, Nipissing, Parry Sound & Timiskaming

Patricia Arney (Chair)	March 2017	May 2023
Jean Beckett	August 2017	August 2020
Cindy Boston	June 2020	June 2023
Patricia Carr	June 2020	June 2023
Charles Cooper	May 2020	May 2023
Carmen DeMarco	April 2017	April 2020
Karen Gibbons	May 2020	May 2022
Mike Guillemette	April 2020	May-21
Rebecca Heffernan (Fisher)	January 2019	November 2021
Sandra Holdsworth	May 2020	May 2022
Laura (Laurie) Kidd	June 2020	June 2023
Angela Knight Van Shaayk	May 2020	May 2023
Chris Litschko	July 2020	July 2023
Moreen Miller	September 2020	September 2023
Lucio Pavone	June 2020	June 2023
Jean Polak	June 2020	June 2023
William Spinney	April 2020	August 2020
Sylvia Thompson-Nicholson	May 2017	May 2020
Marla Tremblay	September 2019	September 2021
Lee-Ann Turner	June 2018	May 2022
Leah Welk	December 2020	December 2023
Margaret Williams	April 2020	April 2023

Niagara

Catherine Kuckyt (Chair)	February 2020	February 2023
Geneviève Asselin	September 2017	September 2020
Isabel Beland	January 2019	November 2021
Gerritt Boerema	March 2021	March 2024
Mike Britton	March 2021	March 2024
Kenneth Burden	May 2011	June 2020
Nick DiFlavio	June 2018	May 2022
Cindilee Ecker-Flagg	March 2019	March 2022
Susan Erskine	June 2011	September 2020
Tracy Fattore	March 2018	February 2021
Ted Hessels	March 2020	March 2023
Tony Kamphuis	February 2020	February 2023

Dennis Kowalchuk	March 2020	March 2023
Alma Ligata	January 2019	January 2021
Paul Mace	September 2017	September 2020
Rick McIntosh	January 2019	November 2021
Gail Richardson	June 2017	June 2020
Niclas Switalski	March 2021	March 2024
William (Bill) Williams	December 2014	December 2020

Northwestern

Lindsey Caron(Chair)	December 2019	December 2022
Rita Boutette	April 2020	April 2023
Duane Cridland	April 2020	April 2023
Kim Cross	September 2018	September 2021
Cynthia Fiddler	June 2019	June 2020
Trevor Fitzgerald	September 2020	September 2023
Filomena Gregorish	July 2020	July 2023
Garth Grunderud	May 2020	May 2022
Paula Haapanen	May 2020	May 2022
Becky Holden	September 2014	December 2020
James Hook	April 2020	October 2020
Jody Labossiere	May 2020	May 2022
Betty Lee-Lawrence	June 2018	June 2020
Gillian Lunny	June 2020	June 2023
Elaine Lynch	September 2017	September 2020
Nicholina Schiewe	June 2019	May 2022
Suzanne Sterling	June 2017	July 2023

Quinte, Kingston, Rideau

Jim Pickard (Chair)	May 2019	May 2022
Titilope Adebola	September 2019	September 2021
Tamara Baldwin	March 2021	March 2024
Sharon Balsys	March 2021	March 2024
Colin Brown	June 2019	June 2022
Rosaleen Cutler	July 2023	July 2023
Don DeGenova	May 2011	May 2020
Bonnie Gryce	July 2020	July 2023
Frank Hendry	March 2021	March 2024
Louise Heslop	May 2011	May 2020
Dale Hoard	May 2020	May 2023
Cheryl Knott	May 2019	May 2022
Shaniqua Liston	September 2019	February 2021
Sherri Marcotte	April 2014	April 2020
Brigitte Muir	October 2020	September 2023
Janice Nault	September 2019	September 2021
Nancy Parks	September 2020	September 2023

Stephen (James) Pengelly	July 2020	July 2023
Alexander Rey	September 2018	June 2020
Rosemary Rooke	April 2017	April 2020
Tom Russell	June 2019	June 2022
Barbara Tobin	February 2019	February 2022
Shirley Van Steen	April 2017	April 2020
Sharlene Weitzman	June 2017	June 2020
Stuart Wright	March 2021	March 2024

Simcoe York

Shelley Wister-Smith (Chair)	January 2020	January 2023
Alden Barty	September 2019	September 2021
Carol Bateman	May 2020	May 2022
Katherine Bawden-Cook	December 2019	November 2021
Debora Bloom-Hall	December 2019	November 2021
Heather Breckles	October 2019	October 2022
Jeff Chan	July 2017	July 2020
Marvin Chantler	October 2020	September 2023
Allan Craig	May 2017	May 2020
Tammy Deschambault	December 2019	November 2021
Nalin De Silva	October 2020	September 2023
Emily Dunford	January 2019	November 2021
Sarah Gill	March 2020	March 2022
Joanne Gray	April 2017	April 2020
Doug Jure	December 2020	December 2023
Ridwan Khan	May 2020	May 2022
Richard Lancaster-Brooks	August 2017	August 2020
Soobin Lee	December 2019	November 2021
Anne Leroux	May 2020	May 2023
Gary Marshall	October 2020	September 2023
Ferguson Mobbs	March 2020	March 2022
Indira Monteiro	January 2019	January 2021
Derek Murray	May 2019	July 2020
Ugochukwu Njoku	December 2020	December 2023
Laura Parsons	December 2019	November 2021
Arun Prasad	December 2019	December 2022
Rosalie Pratt	December 2019	December 2020
Vanessa Quesnel	December 2019	November 2021
Peter Rutkauskas	November 2020	November 2023
Kenneth Simpson	December 2020	December 2023
Xi Wang	May 2019	May 2022
Lori Zulian	January 2019	January 2021

Thames Valley

Liam McCreery (Chair)	March 2019	March 2022
Allan Abias	March 2019	March 2022
Joy Bevan	April 2020	March 2023
Jack Coukuyt	April 2020	April 2023
Mike Lang	June 2020	June 2023
John Louis	February 2020	February 2023
Madeleine Castellano	September 2019	September 2021
Minerva Figuero	December 2019	November 2021
Gillian Martin	May 2020	May 2023
Dennis O'Grady	July 2020	July 2023
Robert (Bob) Parker	May 2020	May 2023
Wildred (Wilf) Riecker	May 2020	May 2023
Diane Thompson	February 2018	February 2021
Bill Ungar	April 2020	April 2023
Lori Van Opstal	September 2020	September 2023
Steve Walsh	April 2020	April 2023

Toronto

Justin Mooney (Chair)	December 2018	December 2021
Alwiya Al-Kaf	January 2019	November 2021
Nilo Ang	May 2019	May 2022
Ghazaleh Bozorgmanesh-Fard	March 2021	March 2022
Angelo Carnevale	May 2019	May 2022
Teresa Catalano	June 2018	May 2020
Natalie Cerullo	March 2018	March 2021
Vincent Chang	January 2019	April 2020
Mei Chen	March 2021	March 2022
Margherita Cosentino	November 2017	November 2020
Marijana Cuvalo	December 2019	November 2021
Simon De Groot	December 2020	December 2023
Timothy Dobson	December 2020	December 2023
Mona ElSayeh	September 2014	October 2020
Jessica Farias	September 2018	September 2021
Safaa Fateh	March 2021	March 2022
Julie Hughes	January 2020	January 2022
Aparna Kamath	March 2021	March 2022
Fatima Kamenge	March 2021	March 2022
Gladys Larbie	May 2019	May 2022
Valentina Latorre-Franky	September 2019	September 2021
Duncan MacCallum	September 2018	September 2021
Janine Manning	September 2018	September 2020
Katherine McIlveen-Brown	March 2021	March 2022
Nishant Nayak	January 2021	January 2024

Selma Osman	September 2018	September 2020
Dorothy Quann	January 2019	November 2021
Brittnee Rudyk	September 2018	September 2021
Andriy Savin	January 2018	January 2021
Fizul Sima	July 2017	July 2020
Robyn Small	March 2021	March 2022
Fattah Stanley	May 2011	May 2020
Stephanie Stanov	January 2019	November 2021
Adri Stark	March 2021	March 2022
Jennifer Willis	February 2018	February 2021

Waterloo, Wellington, Dufferin

Wayne White (Chair)	December 2019	December 2022
Joe Atherton	March 2020	March 2023
Gebrehiwot Berihun	May 2011	July 2020
Ted Bleaney	September 2020	September 2023
Shelley Boettger	June 2019	June 2022
Brian Bourke	November 2020	November 2023
Jennifer Breaton	June 2018	May-21
Barb Chrysler	June 2019	May 2022
Madison Cox	September 2020	September 2023
Vicki Dickson	September 2018	September 2021
Eugenio DiMira	March 2021	March 2024
Debra Goss	August 2017	August 2020
Angela Grant	September 2018	September 2021
Joanne Hyde	August 2017	August 2020
Robert Maier	April 2014	July 2020
Trudy Quosai Smit	September 2018	September 2021
Luane Roberts	September 2019	September 2021
Jeffrey Thomson	July 2020	July 2023
Tracey Van Kalsbeek	March 2020	March 2022
Michael Walker	February 2020	February 2023
Andrew Wilding	January 2020	January 2023
Brendan Wylie-Toal	February 2018	February 2021
Linda Zenser	March 2020	March 2022

YOF Grant Review Committee 2020-2021

Name	Catchment	Appointed	Appointment Ends
Victoria Bomberry (Chair)	Grand River	Nov-20	Nov-21
Everton James (Jamie) Caine (Co-Chair)	Peel	Nov-20	Nov-22
Vidya Balachandar	Windsor	Nov-20	Nov-21
Alisa Buckley	Durham	Nov-20	Nov-22
Mireille Gascon	Sudbury	Nov-20	Nov-22
Madison Gray	Etobicoke	Nov-20	Nov-21
Charity Kabango	Toronto	Nov-20	Nov-22
Tanya Ironstone Locke	Ottawa	Nov-20	Nov-22
Tiwa Tayo Lawal	York	Nov-20	Nov-21
Samantha (Sam) Martin-Bird	Thunder Bay	Nov-20	Nov-22
Leslie McCue	Toronto	Nov-20	Nov-22
Younis Mohamed	Ottawa	Nov-20	Nov-22
Ruth Rodney	Hamilton	Nov-20	Nov-22
Mustafa Sayedi	GTA	Nov-20	Nov-22

Financial statements

2020-21

Financial Statements of

ONTARIO TRILLIUM FOUNDATION

And Independent Auditors' Report thereon

Year ended March 31, 2021



KPMG LLP
Vaughan Metropolitan Centre
100 New Park Place, Suite 1400
Vaughan ON L4K 0J3
Canada
Tel 905-265-5900
Fax 905-265-6390

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Ontario Trillium Foundation

Opinion

We have audited the financial statements of Ontario Trillium Foundation (the Entity), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Canada

June 10, 2021

ONTARIO TRILLIUM FOUNDATION

Statement of Financial Position

March 31, 2021, with comparative information for 2020

	2021	2020
Assets		
Cash	\$ 915,866	\$ 455,137
Accounts receivable and other	13,493,840	1,144,488
Investments (note 2)	199,490,214	175,547,575
Capital assets (note 3)	507,338	372,528
	<u>\$ 214,407,258</u>	<u>\$ 177,519,728</u>

Liabilities and Net Assets

Liabilities:

Accounts payable and accrued liabilities	\$ 2,077,132	\$ 1,744,264
Deferred contributions (note 4(a))	39,866,884	15,065,521
Grants payable (note 4(b))	169,891,200	158,137,901
	<u>211,835,216</u>	<u>174,947,686</u>

Net assets:

Invested in capital assets	507,338	372,528
Unrestricted	2,064,704	2,199,514
	<u>2,572,042</u>	<u>2,572,042</u>

Commitments (note 7)

	<u>\$ 214,407,258</u>	<u>\$ 177,519,728</u>
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See accompanying notes to financial statements.

On behalf of the Board:


_____ Chair


_____ Treasurer

ONTARIO TRILLIUM FOUNDATION

Statement of Operations

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Revenue:		
Ontario government funding (note 4(a))	\$ 127,970,163	\$ 132,038,465
Grants rescinded or recovered (note 4(a))	2,399,947	4,615,019
Investment income (note 4(a))	1,976,333	3,676,623
	<u>132,346,443</u>	<u>140,330,107</u>
Expenses:		
Program activities:		
Grants pledged (note 4(a) and (b))	107,999,400	115,024,900
Grantmaking expenses (note 4(a))	17,303,503	14,125,913
Agent grants paid (note 4(a))	2,762,604	7,255,200
Partnership grants (notes 4(a) and 6)	1,400,000	1,187,400
	<u>129,465,507</u>	<u>137,593,413</u>
Support services (notes 4(a) and 5)	2,632,676	2,418,719
Amortization of capital assets	248,260	317,975
	<u>132,346,443</u>	<u>140,330,107</u>
Excess of revenue over expenses	\$ —	\$ —

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Changes in Net Assets

Year ended March 31, 2021, with comparative information for 2020

			2021	2020
	Invested in capital assets	Unrestricted	Total	Total
Net assets, beginning of year	\$ 372,528	\$ 2,199,514	\$ 2,572,042	\$ 2,572,042
Excess (deficiency) of revenue over expenses	(248,260)	248,260	–	–
Purchase of capital assets	383,070	(383,070)	–	–
Net assets, end of year	\$ 507,338	\$ 2,064,704	\$ 2,572,042	\$ 2,572,042

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Cash provided by (used in):		
Operating activities:		
Amortization of capital assets which does not involve cash	\$ 248,260	\$ 317,975
Change in non-cash operating items	24,538,178	8,035,342
	<u>24,786,438</u>	<u>8,353,317</u>
Capital activities:		
Net purchase of capital assets	(383,070)	(29,167)
Investing activities:		
Purchase of investments	(385,751,125)	(547,490,216)
Disposal of investments	361,808,486	538,741,111
	<u>(23,942,639)</u>	<u>(8,749,105)</u>
Increase (decrease) in cash	460,729	(424,955)
Cash, beginning of year	455,137	880,092
Cash, end of year	<u>\$ 915,866</u>	<u>\$ 455,137</u>

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements

Year ended March 31, 2021

Ontario Trillium Foundation (the "Foundation" or "OTF"), an agency of the Ministry of Heritage, Sports, Tourism and Culture Industries ("MHSTCI"), is financially supported by the Ontario government. OTF began operations as an arm's-length agency of the Ontario government on August 23, 1982 and was incorporated without share capital under the laws of Ontario under letters patent dated November 17, 1982. OTF's purpose is to build healthy and vibrant communities throughout Ontario, by strengthening the capacity of the voluntary sector through investments in community-based initiatives.

Government funding is subject to Memoranda of Understanding that define how the funds must be invested and distributed.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, including the 4200 standards for government not-for-profit organizations.

(a) Revenue recognition:

OTF follows the deferral method of accounting for contributions, which include government funding. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Investment income is recorded on the accrual basis.

(b) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction amortized costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

1. Significant accounting policies (continued):

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

As financial instruments are recorded at cost or amortized costs, a statement of remeasurement gains and losses has not been included.

(c) Grants:

Grants awarded by the Foundation are recorded as grants pledged expenses in the year that the Foundation approves the grant.

Grants awarded by third party organizations for which the Foundation acts as an administrative agent are recorded as agent grant payments when payments are issued.

(d) Allocation of support services expenses:

The Foundation classifies expenses on the statement of operations by function. The Foundation allocates certain costs by identifying the appropriate basis of allocating and applying that basis consistently each year. The Foundation allocates its support services expenses proportionately on a per capita basis.

(e) Capital assets:

Capital assets are recorded at cost less accumulated amortization. Amortization is provided on a straight-line basis over the following periods:

Furniture and fixtures	5 years
Computer hardware	4 years
Computer software	3 years
Leasehold improvements	Term of lease

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to estimates and assumptions include the allocation of expenses. Actual results could differ from those estimates.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

2. Investments:

	2021	2020
Short-term investments	\$ 106,088,070	\$ 61,766,678
Bonds	18,854,019	39,583,527
Laddered bond portfolio	74,548,125	74,197,370
	<u>\$ 199,490,214</u>	<u>\$ 175,547,575</u>

All investments, excluding the laddered bond portfolio, are in cash or cash equivalents, or in fixed income securities and mature within the next 7 months (2020 - 12 months). These fixed income investments bear interest from 0.10% to 0.698% (2020 - 1.00% to 2.17%).

In OTF's laddered bond portfolio, all bond investments are in fixed income securities and have maturity dates between 2 months and 2.5 years (2020 - two months and three years). These investments bear interest from 0.376% to 2.368% (2020 - 0.38% to 2.37%).

The Ontario Financing Authority acts as OTF's investment manager under an investment management agreement that adheres to OTF's policies and procedures governing risk and also includes additional risk concern measures.

All investments purchased starting April 1, 2019 are recorded at cost. Investments purchased prior to April 1, 2019 are recorded at amortized cost.

3. Capital assets:

			2021	2020
	Cost	Accumulated amortization	Net book value	Net book value
Furniture and fixtures	\$ 1,068,485	\$ 995,592	\$ 72,893	\$ 62,592
Computer hardware	1,506,075	1,141,307	364,768	100,907
Computer software	1,085,881	1,085,881	—	—
Leasehold improvements	1,430,912	1,361,235	69,677	209,029
	<u>\$ 5,091,353</u>	<u>\$ 4,584,015</u>	<u>\$ 507,338</u>	<u>\$ 372,528</u>

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

4. Deferred contributions and grants payable:

- (a) Deferred contributions represent funding received from Ministries that has not yet been pledged as grants, paid to Local Poverty Reduction Fund ("LPRF") grantees or spent on operations. These funds are restricted until grants are approved by the Board of Directors and pledged to third parties, LPRF grant conditions are met and payments are made or until operating expenditures are made. OTF has controls in place to ensure that the restrictions on grant pledges are met prior to utilization of these funds.

							2020	
	General operations	Youth Opportunities Fund	Local Poverty Reduction Fund	Ontario150 Community Capital Fund	Community Building Fund	Total	Total	
Deferred contributions, beginning of year	\$ 6,970,412	\$ 2,610,168	\$ 4,068,895	\$ 1,416,046	\$ –	\$ 15,065,521	\$ 19,480,986	
Funding received:								
Ministry of Heritage, Sports, Tourism, and Culture Industries	103,497,000	–	–	–	30,000,000	133,497,000	103,497,000	
Ministry of Children, Community and Social Services	–	17,826,000	1,448,526	–	–	19,274,526	24,126,000	
	103,497,000	17,826,000	1,448,526	–	30,000,000	152,771,526	127,623,000	
Investment income recorded as revenue	1,809,457	147,713	19,163	–	–	1,976,333	3,676,623	
Grants pledged	(94,355,000)	(13,644,400)	–	–	–	(107,999,400)	(115,024,900)	
Agent grants paid	–	–	(2,762,604)	–	–	(2,762,604)	(7,255,200)	
Grantmaking expenses	(11,300,567)	(5,336,998)	(560,633)	–	(105,305)	(17,303,503)	(14,125,913)	
Support services	(2,632,676)	–	–	–	–	(2,632,676)	(2,418,719)	
Amortization	(247,280)	(839)	(141)	–	–	(248,260)	(317,975)	
Partnership grants	(1,400,000)	–	–	–	–	(1,400,000)	(1,187,400)	
Grants rescinded or recovered	1,817,194	582,753	–	–	–	2,399,947	4,615,019	
Amounts recognized as Ontario government funding	(106,308,872)	(18,251,771)	(3,304,215)	–	(105,305)	(127,970,163)	(132,038,465)	
Change during the year	(2,811,872)	(425,771)	(1,855,689)	–	29,894,695	24,801,363	(4,415,465)	
Deferred contributions, end of year	\$ 4,158,540	\$ 2,184,397	\$ 2,213,206	\$ 1,416,046	\$ 29,894,695	\$ 39,866,884	\$ 15,065,521	

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

4. Deferred contributions and grants payable (continued):

Youth Opportunities Fund:

On November 7, 2013, the Foundation signed an agreement with the Ministry of Children and Youth Services ("MCYS") to administer the Youth Opportunities Fund ("YOF") to provide grants for community-based and positive youth development projects that improve conditions for youth who face multiple barriers to positive outcomes in the Greater Toronto Area. On October 8, 2015, the Foundation signed an amending agreement to expand the YOF program throughout the province. On August 30, 2016, the Foundation signed a service contract with MCYS to deliver additional YOF grants, focused on civic engagement, supported through the time-limited Ontario150 initiative. In 2019, the program was expanded to include the Family Innovation Stream.

Local Poverty Reduction Fund:

On November 19, 2015, the Foundation signed an agreement with the Provincial Government and MHSTCI to act as an administrative agent for the Local Poverty Reduction Fund, a granting program to provide funding to support innovative, community-driven projects that measurably improve the lives of those most affected by poverty. The transactions are deferred until such time that grant payments are made or operating expenses are incurred. The Ministry of Children, Community and Social Services ("MCCSS") is responsible for application review and approval, and the Foundation supports applicants through the application process and manages the grants once they are approved.

The total funding to be received from MCCSS is \$49,371,625 over six years. During 2021, \$1,448,526 (2020 - \$7,300,000) was received, and \$2,762,604 (2020 - \$7,255,200) is included in agent grants paid.

Ontario150 Community Capital Program:

On December 13, 2016, the Foundation signed an agreement with MHSTCI to administer the Ontario150 Community Capital Program, a one-time funding program launched as part of the Province of Ontario's 150th anniversary. The purpose of the program was to strengthen communities by supporting the repair, renovation or retrofitting of existing infrastructure to better address the diverse needs of Ontario communities while fostering economic growth.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

4. Deferred contributions and grants payable (continued):

(b) Once OTF pledges grants for distribution, the grants are recorded as grants payable. Grants pledged and not yet distributed are payable, subject to the receipt of funds by OTF and to certain performance conditions placed on the recipients. The continuity of Community Investment grants payable is as follows:

	2021	2020
Grants pledged	\$ 107,999,400	\$ 115,024,900
Grants rescinded	(1,758,400)	(3,085,200)
Grants paid	(94,718,800)	(99,192,600)
	11,522,200	12,747,100
Grants payable, beginning of year	157,362,600	144,615,500
Grants payable, end of year	\$ 168,884,800	\$ 157,362,600

Grants are payable to various organizations in the fiscal years ending March 31 as follows:

2022	\$ 117,268,400
2023	36,430,400
2024	10,958,350
2025	2,828,450
2026	876,700
Thereafter	522,500
	\$ 168,884,800

Included in grants payable is \$1,006,400 (2020 - \$775,301) relating to partnership grants.

5. Allocation of expenses:

The Foundation allocates certain of its support services expenses based on the proportion of the total staff directly involved with grantmaking and partnership grants. The following percentages were used to calculate the allocation: grantmaking, 52.21% (2020 - 48.8%) and partnership grants, 0.74% (2020 - 0.8%).

Support services reported in the statement of operations of \$2,632,676 (2020 - \$2,418,719) are reported after allocation of \$3,471,777 (2020 - \$3,120,142) to grantmaking expenses and \$39,569 (2020 - \$40,602) to partnership grants.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

6. Partnership grants:

Partnership grants are grants to non-profit organizations that perform activities such as convening, knowledge sharing, capacity building and providing technical assistance to the sector. These partnerships are innovative in nature and their objective is to maximize impact across the sector and the province. Grants are issued in accordance with OTF's Partnership Investment Framework which was formalized in April 2018.

7. Commitments:

Future minimum annual rental payments for premises under operating leases are as follows:

2022	\$ 1,310,200
2023	627,400
	<hr/> \$ 1,937,600 <hr/>

In relation to these leases, OTF has agreed to indemnify the landlord against losses occurring on the lease premises which may arise out of a breach of the lease agreement.

8. Indemnification of officers and directors:

OTF has indemnified its past, present and future directors, officers, employees and volunteers against expenses (including legal expenses), judgments, and any amount actually or reasonably incurred by them in connection with any action, suit or proceeding in which the directors are used as a result of their service, if they acted honestly and in good faith with a view to the best interests of OTF. The nature of the indemnity prevents OTF from reasonably estimating the maximum exposure. OTF has purchased directors' and officers' liability insurance with respect to this indemnification.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

9. Financial risks:

(a) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

There have been no significant changes to the liquidity risk exposure from 2020.

(b) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates, will affect the Foundation's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

In the month of March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact. The market are experiencing fluctuation that does expose the Foundation to increased market risk as compared to 2020. The current events and conditions are expected to be temporary, however there is uncertainty around the length of the disruption and impact on future operations.

(c) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the Foundation to cash flow interest rate risk. The Foundation is exposed to this risk through its investments.

As at March 31, 2021, had prevailing interest rates increased or decreased by 1%, assuming a parallel shift in the yield curve, with all other variables held constant, the estimated impact on the market value of bonds would approximate \$910,000.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2021

9. Financial risks (continued):

The Foundation's investments are disclosed in note 2.

Due to the COVID-19 pandemic as noted in market risk, the markets are experiencing fluctuation that does expose the Foundation to enhanced interest rate risk as compared to 2020.