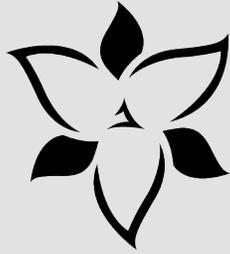


Ontario
Trillium
Foundation



Fondation
Trillium
de l'Ontario

An agency of the Government of Ontario
Un organisme du gouvernement de l'Ontario

Investing in Ontario

2024-2025 Annual Report

Board Approved: July 14, 2025

With the health and well-being of community at the core of what we do, we aspire to ensure Ontarians can thrive in their communities.

For more than 40 years, the Ontario Trillium Foundation (OTF) through our grants, has enabled and empowered communities across Ontario. With grants focused on supporting organizations and programs that make positive impact, we create the opportunity for lasting change and enable local initiatives dedicated to a healthy, vibrant, and sustainable Ontario.

This annual report provides details of the funding provided to strengthen Ontario communities.

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Our Mission, Values and Guiding Principles

Our Mission Our mission is to build healthy and vibrant communities throughout Ontario by investing in community-based initiatives and strengthening the impact of Ontario’s non-profit sector.

Our Values and Guiding Principles Our values direct our activities and shape our culture. They are reflected by our volunteers and staff in their actions and relationships.

- We act with integrity and fairness.
- We provide outstanding customer service.
- We lead change that matters to communities.
- We pursue excellence in all we do.
- We improve through knowledge and learning.
- We build trust through transparency and accountability.
- We pursue diversity, equity, and inclusion in everything we do.

Land Acknowledgement OTF recognizes that our work, and the work of our grantees, takes place on Indigenous territories across Ontario.

Message from the Chair and CEO

Dear Supporters and Community Members,

As we look back on the year, Ontario Trillium Foundation is proud of our continued role in supporting community organizations working hard to make a lasting impact on the lives of individuals and their respective communities across the province.

As Ontario communities transitioned beyond the impacts of the pandemic, OTF evolved its focus from pandemic-related supports to a refreshed grant investment framework and its three core grant streams, Seed, Grow and Capital. This shift was designed to meet the ongoing needs of community nonprofits and continue to support their long-term resilience by streamlining our funding structure and making it simpler for applicants to align their project goals to OTF's funding priorities. This year, OTF invested more than \$105 million in community grants and partnerships. This included \$89.7 million through the Seed, Grow and Capital streams. This funding is critical to enabling non-profit organizations, Indigenous communities, and small municipalities to build and broaden programs and services for community members. Grants help to make tangible impacts on the lives of Ontarians across our key funding priorities by fostering active lifestyles, building connections and belonging in communities, enriching lives through arts, culture and heritage, supporting the development of children and youth, participating in the sustainability of the environment and supporting the economic well-being of Ontarians.

And 2024-2025 also marked the completion of OTF's 12th year of delivering the Youth Opportunities Fund, awarding grants to 38 projects, totaling \$13.4 million. This fund continues to help Ontario's youth, and their families overcome systemic barriers and build solutions and pathways that meet the needs of these communities.

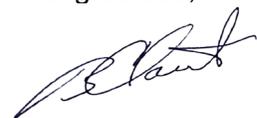
With the implementation of OTF's refreshed grant investment framework offering a simpler approach, our goal was to make it easier and more effective for applicants to understand OTF's funding priorities and where their project fits in the funding framework. OTF was able to assist more than 10,000 grant applicants through the application process with a high level of customer service to meet their needs. Applicants polled reported overall satisfaction, agreeing that OTF made them feel supported, understood them and understood their needs.

We want to acknowledge and extend our deep gratitude to our staff who bring such dedication to their roles and supporting applicants and grantees; and the over 300 volunteers, with their diverse perspectives and knowledge of their local community, who play a key role in assessing and making grant recommendations to drive more meaningful impact.

Finally, we wish to thank the Ontario Government for its continued, enduring support and commitment to OTF's mission.

As we look forward, we remain committed to enabling communities and community groups to deliver essential programs and services. Together, we will continue to make a positive impact on the well-being and vitality of all Ontarians and build a healthy and vibrant Ontario.

With gratitude,



Robert Chant
Chair



Katharine Bambrick
Chief Executive Officer

OTF at a Glance

2024–2025 Granting Summary

The Ontario Trillium Foundation is an agency of the Government of Ontario. As one of Canada’s leading grantors, our investments in community non-profits and non-profit infrastructure help to influence and enrich the cultural and economic landscape of communities across the province.

Through the following programs we have invested more than **\$105 million** into community organizations and partnerships:

Capital	Seed	Grow	Youth Opportunities Fund	Partnership Investments
\$28.2 million	\$16.2 million	\$45.2 million	\$13.4 million	\$2.3 million
↓	↓	↓	↓	↓
291 grants	246 grants	140 grants	38 grants	19 new partnerships

300+
Volunteers
bring **local knowledge**
and diverse perspectives
to grant application
assessments

1,500+
Active Grants*
with a combined
investment of
\$246.9 million

* These grants include grants approved prior to 2024-25 and still active and grants approved in fiscal 2024-2025

Impact Summary

OTF captured how investments are making an impact on grantees and their communities across Ontario through 2024-2025.

Community Impact		
6,686,019 million square feet of community space enhancements	765,190 hours of additional community programming	9,351,913 million people directly affected

Volunteer Contribution				
48,903 volunteers	+	832,282 volunteer hours	=	\$20,238,768 in volunteer value

Economic Impact		
\$24,449,951 Donations and grants	\$8,826,231 In-kind contributions	\$43,225,866 Government funding
\$6,051,664 in earned income		1,272 full-time equivalent positions created

How We Invest to Make an Impact on Communities

In 2024-2025, OTF transitioned away from its Covid-19 support and its Resilient Communities Fund, and refreshed its Grant Investment Framework and was a return the three core funding streams. The framework was updated to provide a simpler approach to better support organizations in accessing funding and better meet their needs.

Funding Priorities Across Grant Programs

Community Investments Funding Priorities

We have six priority outcomes aligned with the four mandated sectors for OTF funding. These priorities help OTF deliver on community investment grants streams – Capital, Seed, and Grow.

Foster physically active lifestyles.

- Being active helps people learn new skills, build social connections, and benefits people's physical and emotional health.

Help people build stronger connections and a deeper sense of belonging in their community.

- Communities work best and can accomplish more when the people who live in them can meet and engage with one another. By closing the social, economic and physical distances between people and their communities, we can improve people's overall sense of belonging.

Enrich lives through arts, culture, and heritage.

- Arts, culture, and heritage help define our communities and help us connect with people and places. When we have the means and opportunities to experience or express ourselves artistically and creatively, we can better understand each other, our history, and common hopes for the future.

Support youth to develop stronger social, emotional, and leadership skills.

- The right set of skills, experiences, and relationships enable children and youth to develop into successful, community-engaged adults. The appropriate support and systems help them throughout their early lives to adulthood, including with their family, educational opportunities, peers, and mentors.

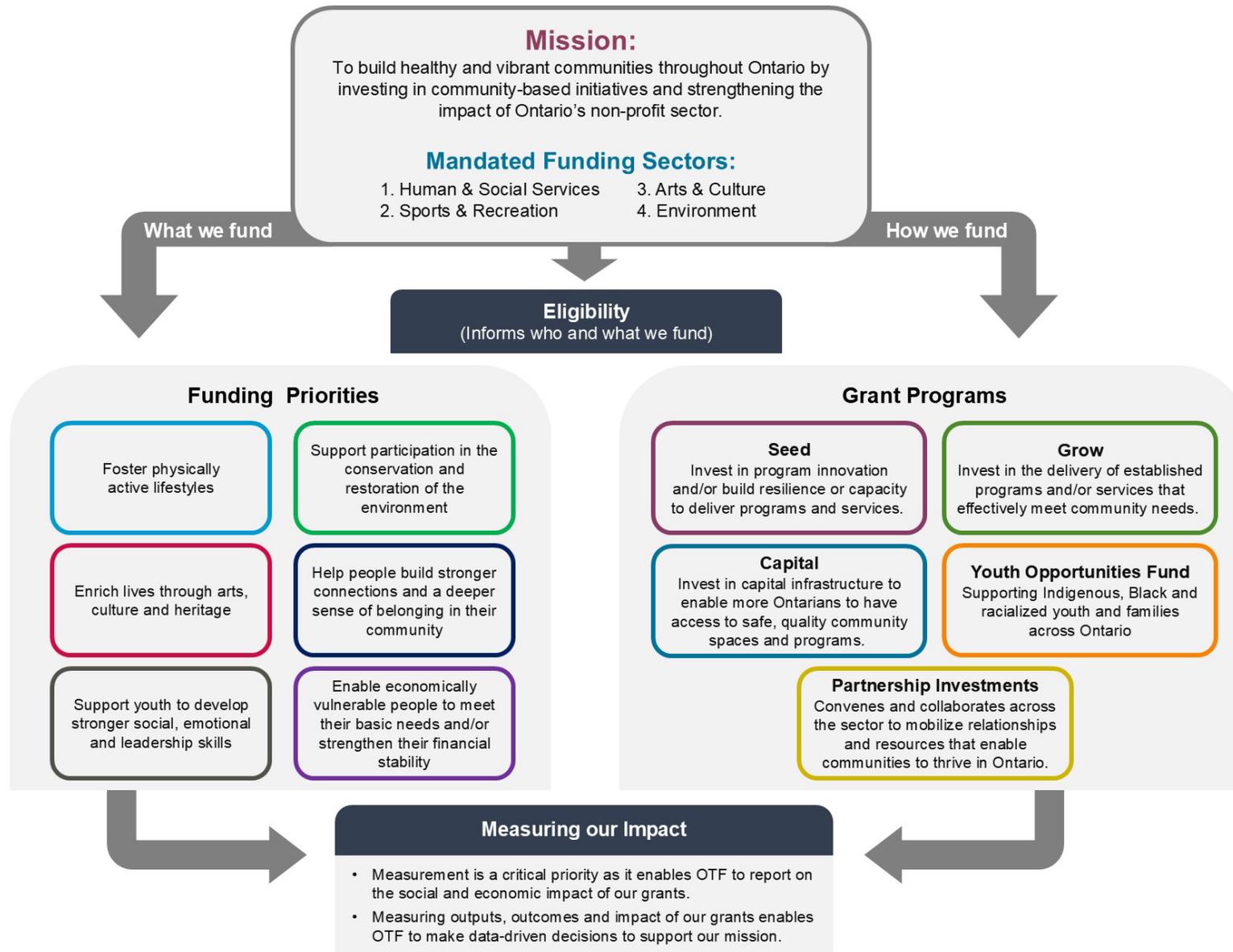
Support participation in the conservation and restoration of the environment.

- Maintaining Ontario's rich and diverse natural environment is essential to our economic prosperity. A healthy environment depends on people participating in conservation and restoration efforts to ensure we build sustainable spaces and programs that protect and restore our ecosystems.

Enable economically vulnerable people to meet their basic needs and/or strengthen their financial stability.

- People's economic security improves when the risks of poverty are reduced, and their economic opportunities are enhanced. When needs are met for the most financially vulnerable, they are in a better position to succeed. This leads to more employment choices and being at lower risk of falling into poverty.

Grant Investment Framework



Youth Opportunities Fund (YOF) Priority Outcomes

This fund is focused on investments in community-led projects that play an essential role in supporting youth and families in Ontario communities and specifically addressing systemic barriers and oppression faced by Indigenous (First Nation, Métis, or Inuit) and / or Black youth. Grants are offered across three grant streams: Youth Innovations, Family Innovations and Systems Innovation

Youth Innovations Grant Priority Outcomes

This grant is for youth-led grassroots groups and youth-adult partnerships. The types of projects supported by this grant include piloting a new project, researching a new concept or initiatives that address issues that affect youth, with a goal to improve their social or economic wellbeing.

Grant outcomes include:

- Empowering girls and young women to lead, including women's economic empowerment initiatives.
- Supporting Indigenous, Black, and/or newcomer youth to enter the labour market and transition to sustainable career pathways.
- Supporting youth in and/or leaving care and/or involved in the justice system to navigate and access resources for wellbeing.
- Addressing racism and its impacts on youth in urban, rural and/or Northern communities.
- Creating safe spaces for Indigenous and/or Black youth to build strong community and cultural connections.

Family Innovations Grant Priority Outcomes

This grant is for groups led by parents, guardians, and caregivers for projects that address issues impacting their wellbeing and that of their families. The grant focuses on groups with over two years' experience delivering direct programming to other parents, guardians, and caregivers.

Grant outcomes include:

- Creating opportunities for Indigenous and/or Black parents/guardians and caregivers to help families build strong community and cultural connections, strengthen relationships, and heal from trauma.
- Supporting parents, guardians, and caregivers to navigate and access resources for economic stability.
- Supporting parents, guardians and caregivers to effectively navigate, access, and influence systems that affect family wellbeing.

System Innovations Grant Priority Outcomes

This grant is for collaboratives who create new frameworks that challenge systemic barriers for youth and improve access to services, design new approaches and create shifts in systems.

Grant outcomes include:

- Supporting youth in and leaving care and/or involved in the justice system to navigate and access resources for wellbeing.
- Addressing racism and its impacts on youth in urban, rural, and/or Northern communities.
- Empowering girls and/or young women to lead, including women's economic empowerment initiatives.
- Supporting Indigenous, Black, and/or newcomer youth to enter the labour market and transition to sustainable career pathways.
- Creating safe spaces for Indigenous and/or Black youth to build strong community and cultural connections.

Visit otf.ca to learn more about YOF's funding streams and priority outcomes.

Partnership Investments Priority Areas

A program that connects organizations, funders, and other intermediaries to strengthen and build a healthier non-profit sector. The OTF works collaboratively with these partners to ensure the sector has the infrastructure and resources to meet the needs of communities across Ontario through alignment with four priority areas.

- Inclusive and Resilient Sector
- Data and Learning
- New Sources of Capital
- Social Research and Development

Grant Investment Streams

Investing in community-based initiatives that contribute to a resilient Ontario—today and in the future—lies at the heart of what we do. The OTF has three grant programs to enable these investments to reach Ontarians. The three streams of Capital, Seed, and Grow comprise our traditional grant streams, each with its own objectives and characteristics outlined below.

Capital	Seed	Grow
<ul style="list-style-type: none">• Maintain or increase access to a program or service• Extend the life of a facility or space• Improve a facility or space to make it more accessible	<ul style="list-style-type: none">• Create or adapt organizational strategy to better deliver programs and services• Digital preparedness to develop programs and services built for now and the future• Pilot an innovative program or service• Staff and volunteer training and development to support delivery of programs and services	<ul style="list-style-type: none">• Expand, improve, or adapt an existing program or service

Capital Stream

Capital grants invest in projects that update buildings, enhance physical spaces, and purchase fixed and non-fixed equipment so people and communities can thrive. These investments support initiatives that seek to enhance a community's ability to provide accessible opportunities for activity and recreation to increase community well-being and connection.

- Since 2018, OTF has awarded \$169.2 million to 1,840 projects
- Capital grants have supported the development or expansion of 15.9 million sq ft impacted more than 7.9 million people

Seed Stream

Seed grants help organizations deliver programs and services that directly benefit community members. Applicants can apply for funding to support organizational planning, pilot a new program, and build their capacity to plan for future programs and services. Seed grants invest in the foundation of community by enhancing an organization's ability to reach its community.

- Since 2018, OTF has awarded \$61.0 million to 1,019 projects
- Seed grants have helped organizations hire more than 1,187 full time employees and access more than 408,000 in volunteer hours.

Grow Stream

Grow grants support established programs and services that have a proven track record of success and meet community need. Applicants can apply for funding to expand, improve, or adapt an existing program or service.

- Since 2018, OTF has awarded \$220.1 million to 585 projects
- Grow grants have impacted more than 9.0 million people and helped create more than 1,800 full time positions

Youth Opportunities Fund

The Youth Opportunities Fund offers grants and capacity-building support to grassroots groups and community-based collaboratives working to improve the well-being of children, youth, and families who face systemic barriers, with a particular focus on Indigenous and Black communities. The Youth Opportunities Fund is administered on behalf of the Ministry of Children, Community, and Social Services.

The Youth Opportunities Fund provides grants through three investment streams:

Youth Innovations	Family Innovations	System Innovations
Grants that help youth-led grassroots groups and youth-adult partnerships with the resources they need to design and deliver inspiring solutions to issues that matter to them.	Grants that help grassroots groups deliver culturally anchored projects that empower and support parents, guardians, and caregivers.	Grants that support collaboratives working to strengthen the quality and responsiveness of systems, so they work better for youth facing systemic barriers.

- Since 2013, the Youth Opportunities Fund has awarded close to \$138.7 million to 438 projects.
- Grants have impacted more than 242,458 people.

Review of Achievements

2024–2025

OTF achievements are guided by the three strategic goals and supporting objectives as set out in our annual business plan.

Goal 1:

Deliver Grants that Improve the Lives of Ontarians

- Objective: Invest granting budget into Ontario communities in line with OTF's investment strategy
- Objective: Supporting our grantees
- Objective: Demonstrate impact of our investments

Goal 2:

Support Ontario's Non-Profit Sector to Innovate and Deliver Greater Impact

- Objective: Advance the sector's capacity in research and development, accessing social finance, and making better use of data and evidence

Goal 3:

Be a High-Value Partner in the Delivery of Public Funds

- Objective: Demonstrate effective and accountable stewardship of public funds

Goal 1: Deliver grants that improve the lives of Ontarians

Objective: Invest granting budget into Ontario communities in line with OTF's investment strategy

Ontario is a province of growth and development. Meeting the needs of Ontarians requires a dynamic approach and willingness to adapt at every turn.

Our communities experienced significant changes over the last number of years. Changes which created unique challenges to overcome. With the evolution of the non-profit sector, we identified an important opportunity to evolve our granting approach. An evolution better adapted to meeting the needs of Ontario's community-based organizations.

Post-pandemic, we recognized a need to approach the now and the future with what we have learned during these last few years of unique challenges. Following the pandemic and what we learned about the impact to the sector, we developed a refreshed grant investment framework and returned to our three, traditional grant streams.

OTF's refreshed grant investment framework is supporting improved outcomes by streamlining its funding approach to better align with community needs and government priorities. By simplifying the structure and continuing to focus on six core funding priorities—including fostering active lifestyles, supporting youth development, and enabling economic stability—the framework empowers applicants to effectively target their initiatives in ways that best meet their community needs. This evolution directly supports the Minister's 2024–2025 directives around **competitiveness, sustainability, and expenditure management**, as OTF delivers grants with greater efficiency and clarity. Furthermore, the framework enhances **transparency and accountability** by clearly defining funding streams and their expected outcomes ensuring that public investments generate tangible community benefits while adhering to government standards.

We have worked to ensure our granting continues to be relevant, effective, and efficient and continue to work to help organizations provide the services and programs essential to the foundation of thriving communities.

Capital Grants

In 2024–2025, 291 grants were awarded, valued at \$28.2 million.

- OTF received 1,503 applications amounting to \$168.5 million in funding requests.
- Grantees used these funds for projects with multiple projected outcomes:
 - Extend life of facility 34%
 - Improve facility accessibility 31%
 - Increase use of facility 34%

Priority areas where grants were invested:

37%	19%	2%	15%	10%	17%
Foster physically active lifestyles	Build inclusive and engaged communities together	Encourage people to support a healthy and sustainable environment	Enrich people’s lives through arts, culture, and heritage	Positive development of children and youth	Enhance people’s economic well-being

Grow Grants

In 2024–2025, OTF awarded 140 grants, valued at \$45.2 million.

- OTF received 1,797 applications amounting to \$663.9 million in funding requests.
- Grantees used these funds for projects with multiple projected outcomes:
 - Expand an existing program or service 73%
 - Improve an existing program or service 15%
 - Adapt an existing program or service 12%

Priority areas where grants were invested:

11%	22%	5%	7%	28%	26%
Foster physically active lifestyles	Build inclusive and engaged communities together	Encourage people to support a healthy and sustainable environment	Enrich people’s lives through arts, culture, and heritage	Positive development of children and youth	Enhance people’s economic well-being

Seed Grants

In 2024–2025, OTF awarded 246 grants valued at \$16.2 million.

- OTF received 1,832 applications amounting to \$134.6 million in funding requests.
- Grantees used these funds for projects with multiple projected outcomes:
 - Create or adapt organizational strategy to build resilience and capacity to deliver programs and services. 13%
 - Prepare for the future by developing or adapting digital technology to deliver programs and services. 10%
 - Enhance staff and/or volunteer skills to deliver programs and services. 6%
 - Design and/or pilot an innovative program or service to address a community need. 71%

Priority areas where grants were invested

7%	32%	3%	17%	19%	22%
Foster physically active lifestyles	Build inclusive and engaged communities together	Encourage people to support a healthy and sustainable environment	Enrich people's lives through arts, culture, and heritage	Positive development of children and youth	Enhance people's economic well-being

Youth Opportunities Fund (YOF)

The grants approved in 2024–2025 marked the completion of OTF's 12th year delivering YOF.

Supporting Ontario's children, youth, and families, \$13.4 million was awarded to 38 projects this year.

- Across the fund's three streams, 86 grant applications were received, totaling \$35.2 million in funding requests.
- Projects help children, youth, and their families overcome systemic barriers that limit access to necessary social and financial support.

Youth Innovations		Family Innovations		System Innovations	
19 grants	\$5.7 million	16 grants	\$4.8 million	3 grants	\$3.0 million

2024–2025 Youth Opportunities Fund grants are expected to have a direct impact on more than 5,700 youth, parents, guardians, and caregivers across the province.

In 2024-2025, Indigenous-led and Black-led organizations accounted for 19% and 64% of this year's Youth Opportunities Fund grantees and 15% of projects will benefit children and youth in northern and remote communities.

Objective: Supporting our applicants and grantees

Grant journey support

We recognize that funding is only one piece of the effort to support communities in the province. Which is why effective service and support throughout the application process is key to our mission. With a mission to build healthy and vibrant communities throughout Ontario, our work is to also provide support for prospective applicants.

OTF offers a number of resources and supports for applicants throughout the grant process. For Seed, Grow and Capital grant streams the supports we offer are put in place to enhance applicants' understanding of the granting process and requirements to enable their chances of success.

- **Comprehensive Website** that includes all the information applicants need to complete and submit a grant application
- **One-on-One Coaching Sessions** for individualized guidance
- **Support Centre** for specific inquiries and tech support
- **Webinars and Outreach Sessions** to guide applicants through the requirements
- **Online Application Portal** for ease of access to the funding applications

Grant funding is built on a foundation of providing the quality support needed for the highest chances of applicant success. Providing a high level of customer service and support helps applicants throughout the application process and ultimately their projects create the most positive impact.

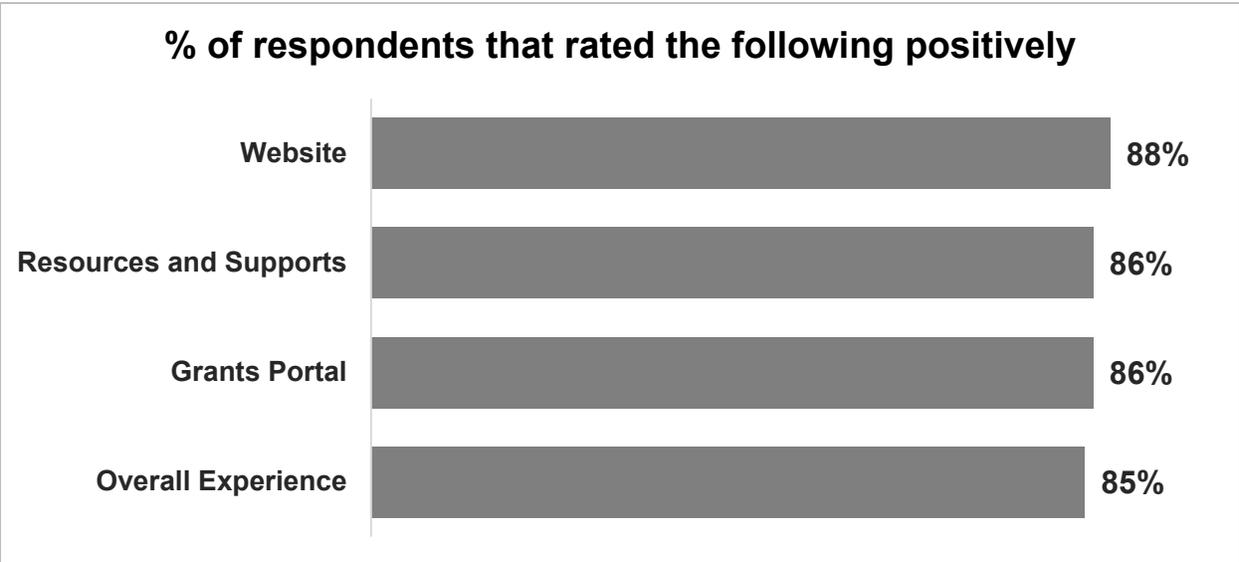
Applicant Support – By the Numbers

Applicant Support Services

- 88 English and 48 French webinars and outreach sessions with 4,100 prospective applicants.
- 4,294 One-on-One Coaching Sessions.
- More than 11,800 phone calls and 4,500 emails from applicants and grantees.

Applicant Support Experience

The majority of OTF applicants report overall satisfaction, with OTF resources and supports.



Building Engagement and Capacity with the Youth Opportunities Fund

Prospective applicants benefit from being able to access support through a variety of resources:

- **25 information sessions** were delivered and available in English and French.
- More than **355 coaching and general support calls**, providing 209 hours of support.
- Over **140 one-on-one pre-application coaching sessions** were delivered for System Innovations grants, providing 78 hours of support.

Targeted outreach to priority communities was delivered through email promotion, ads, networking and social media engagements.

Onboarding YOF grant recipients for success

We have an established commitment to the success of YOF grantees, and we recognize the need for comprehensive support throughout the application and grant process.

When applicants receive a grant, we cover key expectations and requirements through onboarding to guide them as they initiate their projects. YOF onboarded 101 new grassroots groups and community-based collaboratives participants.

Active Grants

Through regular touchpoints with grantees, OTF monitors the progress of grant to better support any challenges grantees may encounter. All points of interaction help to better serve grantees and ensure projects stay on track.

Final reports from grantees are provided at the conclusion of every grant. These reports serve as valuable accountability tools that allow OTF staff to assess and ensure funding is being used as expected for project fulfillment. For multi-year grants, grantees regularly engage with OTF staff and submit annual progress reports to ensure project continue to meet their commitments across the term of the grant.

Active and Closed Grants

Seed	Approximately 244 active grants / 4 grants closed successfully
Grow	Approximately 155 active grants / 41 grants closed successfully
Capital	Approximately 386 active grants / 508 grants closed successfully
Resilient Communities Fund	Approximately 554 active grants / 472 grants closed successfully.
Youth Opportunities Fund	168 grants active across YOF's three grant streams / .43 YOF grants closed successfully

The number of active grants currently being monitored and supported continually fluctuates as new grants open and old grants close. With these routine changes to the granting landscape, we continually work to find the best ways to support OTF grantees so they can meet their project objectives.

The critical role of volunteers

Grant Review Team volunteers play a key role in OTF's grant assessment process. Thanks to a dedicated team of more than 300 volunteers, their diverse perspectives help provide the local knowledge that is critical to recommend grants that will positively address community needs.

Application assessments and funding recommendations are strengthened because of their expertise and commitment to the betterment of Ontario communities.

In 2024-2025, 18 new volunteers joined the Community Investments Grant Review Teams and Youth Opportunities Fund Grant Review Committee. Each volunteer actively engages in assessing and making grant recommendations.

Over the past year we can also extend our thanks to the 38 volunteers who concluded their terms on Grant Review Teams and the YOF Grant Review Committee. We are grateful for the time and effort they dedicated to bettering Ontario's communities. It is because of these active community members that grants are awarded to projects that will provide strong value for the money.

Objective: Demonstrate impact of our investments

Delivering results

In line with our commitment to achieving meaningful outcomes across Ontario, we prioritize accountability and transparency. By consistently meeting projected goals, grantees continue to play a vital role in strengthening communities and providing essential support.

92% of grants fulfilled projected results based on 1,062 grants that closed this year.

Leveraging data

Data and business intelligence are integrated into OTF's work. It is critical to the granting process and allows us to accurately track, measure, and report on the impact of grants on Ontario communities. Effectively harnessing the power of data allows us to understand the impact of OTF's investment into Ontario communities.

With our data-driven approach we can ensure OTF has access to reliable evidence to enable effective decision making, resource allocation and strategic planning. By gathering data from funded projects, coupled with information on the state of the non-profit sector, we can generate valuable insights to ensure investments and future improvements are guided by knowledge and learning.

Goal 2: Support Ontario’s non-profit sector to innovate and deliver greater impact

Objective: Advance the sector’s capacity in research and development, accessing social finance, and making better use of data and evidence

Building a stronger Ontario through collaborative partnerships.

OTF fosters and contributes funding to collaborative partnerships in order to tackle the barriers / challenges facing the non-profit sector to better serve Ontario communities. Partnerships include non-profit organizations, academic institutions, government, and private / corporate entities all with the shared goal to build a stronger, non-profit sector within Ontario. Funded projects focus on resilience, data and learning, and new sources for capital, research, and development.

Inclusive and Resilient Sector	Data and Learning	New Sources of Capital	Social research and development (R&D)
Build a sector that is resilient, adaptive, and inclusive.	Support the sector in its need for data, learning, and action.	Build a stronger community social finance system to support the sector.	Help the sector use social R&D methods to deepen community impact.

2024–2025 partnerships by the numbers

\$2.3 million invested into 19 new partnership projects, knowledge mobilization, and co-convenings engaging 94 unique partners, of which 64 were first time partners.

- These partnerships provide a total value \$17.7 million.
- For every OTF dollar invested, partnership achieved a leverage of \$6.75.

Total active and closed partnerships:

- 48 active partnerships with a total of 200 partners continue to be underway
- 15 partnerships closed successfully

Events held in 2024–2025

151 reaching 9,472 participants

Partnerships in Knowledge Mobilization

- OTF supported the design of a consultation plan as a key, early-stage deliverable in the development of a **National Volunteer Action Strategy**. Led by Volunteer Canada, these consultations provide direction on how to engage diverse geographic, cultural, and issue-based communities in Canada. The consultation plan will also ensure that the final strategy responds to the unique issues that Ontario’s non-profits face in recruiting and retaining volunteers.
- OTF and partners developed and published a **data governance standard for human and social services data for the non-profit sector**. Nonprofit organizations who deliver community and human social service programming can now use this data governance standard to safeguard the privacy of their clients and donors. The standard specifies minimum requirements for the responsible and privacy-preserving collection, storage, use and sharing of personal information by organizations delivering community and human services.

Goal 3: Be a high-value partner in the delivery of public funds

Objective: Demonstrate effective and accountable stewardship of public funds

The role of community grant funding comes with a need for accountability and through measures to consistently learn and improve.

Supporting accountability with grantees

As part of our commitment to accountability, our internal audit processes include conducting audits on a sample of grants closing each year. Our audit process:

- Assesses compliance with the terms and conditions of the grant contract.
- Helps ensure transparency and continuous improvement by identifying areas for corrective action.

Auditing grants is a key component of our stewardship process.

This year we randomly selected 53 grants for auditing, approximately 12% of grants closing in 2024–2025. Overall, 100% of grantees complied with the terms and conditions of their grant contracts.

Digital tools. Transparent results.

We are continuing to build our expertise in the use of technology and engaging new ways to leverage to improve effectiveness and efficiency.

Prioritizing business continuity planning and preparedness to safeguard OTF operations	Ethical AI use that provides value without risk. We are also monitoring AI impact on sector development	Effective cybersecurity and monitoring and testing of our cybersecurity response plans
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Recognition of Grants

712 recognition events organized throughout the year by grantees.	Members of Provincial Parliament (MPPs) participated directly in 624 of these events .
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Grantees undertake recognition events to celebrate the achievements of their projects and impact in their communities. They provide great opportunities for engagement of community. By including their local MPPs, these events offer the opportunity to thank the Ontario government for their support.

OTF is proud to support grantees as they organize events and activities. We actively encourage participation of MPPs to properly recognize their support and dedication to uplifting Ontario communities. Each event is a call to engage the wider community and to celebrate and recognize each other, together.

Building a strong work culture

Professional Development & Learning	Recognizing and Celebrating Community Days of Significance	Engagement & Health and Wellness	Employee Feedback
<p>We offer professional development and training experiences to help our staff and volunteers gain the skills and knowledge they want and need to deliver with excellence.</p>	<p>We proudly incorporate education and support of key commemorative dates and events such as Black Heritage Month, Pride Month, National Indigenous Heritage Month National AccessAbilities Week, Mental Health Week, Orange Shirt Day, and the National Day for Truth and Reconciliation.</p>	<p>Offering regular CEO “town halls”, wellness sessions, and OTF-wide learning opportunities. to foster engagement.</p>	<p>5-Star Diversity, Equity, and Inclusion OTF has been recognized by the Canadian HR reporter as one of Canada’s 5-Star Diversity, Equity, and Inclusion employers of 2024.</p> <p>Great Place to Work® Employee Engagement Survey</p> <p>96% of our staff said OTF is a great place to work.</p> <p>This is compared to 89% in “Best Workplaces in Government and Social Services”.</p>

OTF staff complement has remained at 130 FTEs and number of executives has remained at 4.

Delivering on the Government’s Priorities

1. Competitiveness Sustainability & Expenditure Management

- OTF operated within board approved financial allocations as highlighted in the results of the key performance indicators.
- By moving to a fully digital service deliver and virtual platforms, OTF continues to ensure sustainability of applicant and grantee supports.
- OTF complied with accounting practices, reflected in the audit results.

2. Transparency and Accountability

- OTF has met all directives related to financial reporting as per audited financial statements and auditor’s report
- OTF is transparent and accountable by posting all approved grant results on otf.ca and measures and tracks overall performance through Key Performance Indicators, reporting on results to its funding Ministry and publicly in the annual report.

3. Risk Management

- OTF continually improves the agency's governance, increases accountability, and enhances overall performance. This included having an Enterprise Risk Management Framework, Cybersecurity Framework, an Incident Response Plan and Playbook in place.
- OTF did not experience any risk events as per the risk management plan.

4. Workforce/ Labour Management

- OTF has maintained staff in more than 40 communities across Ontario to support community grant making with a staff complement of 130 FTEs – which includes 4 executives.

5. Diversity and Inclusion

- OTF's Diversity, Equity and Inclusion Framework guides its approach to building an equitable, inclusive, accessible, anti-racist and diverse workplace. This includes implementing a cost-effective learning program, to ensure staff are equipped with the skills and knowledge to deliver effective granting.
- OTF implements a twice annual pulse survey to gauge engagement in addition to implementing the Great Place to Work Employee Engagement survey. Results indicated 96% of staff believe OTF is a great place to work.

6. Data Collection, Sharing & Use

- OTF continues to measure success and outcomes of funded projects as well as seek data from the non-profit sector to inform processes and uses data to guide outreach for applicants and learning opportunities for OTF staff.

7. Digital Delivery and Customer Service

- Numerous tools, resources and supports are offered that were all digitally based to enable efficient, cost effective and equitable access to applicant resources:
 - One-on-one coaching sessions,
 - Comprehensive website,
 - Support Centre,
 - Workshops and information sessions,
 - User-friendly and accessible website,
 - Digitally based application, assessment and monitoring processes.
- OTF monitors customer service and customer satisfaction through ongoing surveys using all customer interaction platforms: Support Centre, webinars, application platform, and website. Respondents to the customer satisfaction rated their overall experience with OTF resources at 85%

Priorities specific to OTF

1. Work with the Ministry to ensure grant programs are aligned with key government priorities and seek opportunities to maximize the return on provincial investment so that every dollar invested supports local communities.

OTF's grant programs are aligned with government priorities as reflected by:

- Grants being invested in the four key sectors as outlined in OTF's OIC.
- OTF's mission and strategy and Grant Investment Framework
- OTF maintained a modest operating cost ratio to ensure every available dollar was invested into communities.

2. Work with the Ministry to ensure grant review teams continue to support an accountable grant review process that is aligned with government policies and priorities and supports healthy and vibrant communities and economic growth.

- OTF is working with the MTCG and Minister's office to identify the relevant complement of grant review team members required to continue to support an accountable grant review process.

3. Work with MTCG to raise the profile of the Ontario Trillium Foundation and increase awareness of its activities among other ministries.

- OTF worked with MTCG to identify opportunities to increase awareness and deliver relevant information and data about the work of OTF to Ontario's ministries.

4. Ensure Ontario Trillium Foundation's grants continue to reach and support equity-deserving communities, as well as Indigenous communities.

- OTF's grant investments reach equity-deserving communities. Grants approved are in line with demographic representation found across Ontario. In 2024-2025, more than 50% of OTF grants have reached and supported equity-deserving communities, including Indigenous communities.

How OTF's work aligns with Environmental, Social, and Governance (ESG)

Impact and growth - The principles of ESG

Environmental

We take pride in the projects we fund having the strongest, healthiest impacts on our communities. Grantees projects through our funding priority to support participation in the conservation and restoration of the environment which enables a healthy and sustainable province.

Social

With over \$103 million invested in communities across Ontario, we are one of the leading investors in the non-profit sector in Ontario. We invest in projects and people that will build a resilient, community-driven Ontario. Using transparent funding practices, OTF is helping to build positive change.

Internally, we invest in our people and take pride in being one of Canada's top diversity, equity, and inclusion employers of the last year. With fair employee practices that promote growth, well-being, and community in our own workspaces, OTF has been recognized by 96% of employees as a great place to work.

Governance

OTF adheres to rigorous standards of accountability and transparency with equitable and ethical practices; we routinely identify ways to improve. Using new technology to better monitor, analyze, and report, we comply with government directives with a strong board leadership that enforces our ethics guided by our core values and principles.

Grant Highlights

Capital Grants



Restoration and Empowerment for Social Transition

With a **\$45,000 Capital grant**, this organization in Halton Peel purchased an eight-seater van to help youth attend programs on mental health support, financial literacy, home economics and employment. With its new vehicle, REST continues to reach out to youth at risk of homelessness and engage them in programming that will help them become independent as they transition into adulthood.

The Township of Blandford-Blenheim

With a **\$76,500 Capital grant**, Blandford-Blenheim township installed new LED lights in the Plattsville baseball diamond, expanding functionality, participation rates, and usable hours of the space. The brighter field creates an important community hub for families to watch sports, participate in recreation activities, or cheer on their favorite teams – building a sense of community and engagement.

Mississaugas of the Credit First Nation

The Council House is a symbol of the history and culture of the Mississaugas of the Credit First Nation. Over its 106 years as the administrative and political centre of the Nation, it hosted more than 80 Chief and Council meetings. With a **\$150,000 Capital grant**, the First Nation installed new windows to complete the restoration of the historic Council House, as part of a new 3,000 square foot addition. The addition provides a space to meet many community needs and activities, restoring culture and community well-being for current and future generations.

Coopérative du regroupement des organismes francophones de Thunder Bay Inc.

With the help of a **\$130,800 Capital grant**, the Centre francophone de Thunder Bay replaced its aging roof, improving the building's safety, longevity and usage. This project helped sustain vital programs and social enterprises in French, contributing to the well-being and retention of bilingual participants. Seniors, newcomers, and youth alike, are now benefitting from a revitalized community space for social, cultural, and sports activities.

Seed Grants



Victim Services Haldimand Norfolk New Credit

A **\$98,400 Seed Grant** helped this victim services organization prepare for the future by implementing a modernized case database and work management platform. By upgrading the system, staff can dedicate more attention to victims, shorten waitlists and increase program engagement rates, ultimately improving services.

Social Enterprise for Canada

A **Seed Grant of \$100,000** allowed Social Enterprise for Canada to strengthen its cybersecurity infrastructure, providing a safer digital environment for the people they serve. Sensitive data is now more secure, and staff were trained to better respond to cybersecurity threats. This enhanced technology directly impacts the organization's ability to deliver uninterrupted, secure support to their clients.

A NEW DAY Youth and Adult Services

The **Strength in Stories** project empowered at-risk youth who are highly vulnerable to online exploitation and empowered them through digital storytelling, thanks to a **\$75,100 Seed Grant**. The organization equipped youth with digital media and storytelling skills to help them create educational videos on online safety, raising awareness, and inspiring others through their stories.

Blind River Curling Club

With a **\$17,700 Seed Grant**, the curling club hired an outreach coordinator and developed a long-term promotion plan to connect with their community and encourage participation in curling programs. The club attracted new members of all ages, connected with local schools to encourage youth participation, and introduced new events and activities.

Grow Grants



The South Niagara Canoe Club

This canoe club wanted to build on the success of Dragon Boating to encourage local breast cancer survivors, and their friends and family, to participate in physical activity. Through a **\$224,700 Grow Grant**, the club grew their staffing, purchased new equipment and enhanced their communications and website to expand their Dragon Boat program to make it more accessible to breast cancer survivors.

Cooking with Compass

Building on an existing program, this organization wanted to get more kids in the Hamilton area out of the classroom and into the garden and kitchen. With the help of a **\$207,100 Grow Grant**, the program provides food literacy to young kids in school, from grades three to five, and provides them with the opportunity to also learn about gardening and cooking in a communal setting. This program was implemented in schools where kids were most vulnerable, and continues to enhance the social, emotional, and physical well-being of youth in the area.

Family Service York Region

With the support of a **\$610,400 Grow Grant**, the Families and Schools Together (FAST) program was expanded to meet increasing demand across diverse communities. FAST supports low-income and newcomer families through a dedicated team of culturally reflective parents, teachers, and community partners. Together, they lead engaging activities such as shared meals, communication exercises, parent support groups, and one-on-one playtime. The program has strengthened parent-child relationships by helping families build coping skills, boost self-confidence in parenting, and foster a deeper sense of community connection.

The Elora Centre for the Arts

The Centre used a **\$374,300 Grow Grant** to expand its long-running Supportive Arts program for young adults (18+) with disabilities. The number of weekly classes was increased, while diversifying lessons to include visual arts, music, culture, and heritage-based learning. The grant also supported key accessibility improvements, including the purchase of adaptive worktables and upgrades to bathrooms and doorways to ensure full wheelchair accessibility. These enhancements have created more inclusive, enriching experiences that foster self-expression, problem-solving, and a lasting sense of accomplishment for participants transitioning into adulthood.



Couples Sans Violence

Delivering a project at the idea or conceptual stage, this Black-led group used a **\$255,000 Family Innovations Test Grant** to support African immigrant families in preventing gender-based violence and providing care for victims and their children. Through workshops, counselling and support services, the group helped address socio-cultural barriers that hinder access to existing services and programs. For prevention, the group promoted family conflict resolution through education and awareness-raising among both perpetrators and victims.

Bkejwanong Eco-Keepers

With a **\$160,000 Youth Innovations Test Grant**, this group delivered a unique program for Bkejwanong youth, guided by the knowledge of elders. The program blended environmental fieldwork, cultural activities, community engagement, and career-based activities. The skills acquired have equipped the youth for the workforce, helping many of them secure jobs after participating in the program. Youth also developed important knowledge about their community, heritage, ecosystems and species at risk within Bkejwanong Territory.

Girl Power'd

Building on their success, this group expanded its blended hip-hop and gymnastics programs with a **\$499,600 Youth Innovations Scale Grant** to increase its impact on young Black women. The initiative included a new Cultural Dance program led by community elders to help youth understand their heritage, strengthen their self-identity and confidence, and envision their future. Youth engaged with drumming and West African dance, Caribbean folk, and the Dunham technique of African ballet to enhance the cultural and spiritual experience.

Miziwe Biik Aboriginal Employment & Training

Delivered by Indigenous-led group, this project laid the foundation for a stronger skilled trades training and employment system for Indigenous youth. Supported by a **\$465,900 System Innovations Grant**, the initiative focused on identifying and addressing policy, cultural, and educational barriers faced by urban Indigenous youth. By analyzing these challenges and proposing actionable solutions, the project aimed to reshape the employment training system to better reflect their needs. This systems-level change will help Indigenous youth gain the skills, confidence, and support needed to access and sustain meaningful careers in the skilled trades, enhancing their overall wellbeing.

Risk Events and Key Performance Indicators

Risk events

Our risk-management processes include:

- A formal and structured approach to risk management
- Quarterly reviews of threats that could affect the successful outcomes of our grants
- Implementation of several mitigation activities to reduce identified risks
- Consideration of all business risks in our analysis and mitigation plans

We did not experience any risk events or other significant factors that affected our results in 2024-2025.

- The Finance & Audit Committee of the Board of Directors reviews the Enterprise Risk Management plan quarterly including any changes in the likelihood and/or impact of identified risks, with escalation to the full Board of medium-high risk events.
- With heightened global awareness and focus on cybersecurity as a key risk, management continues to provide in-depth semi-annual cybersecurity briefings to the Finance & Audit Committee and the Board.

Key performance indicators

We measure and track the overall performance of the Foundation through a series of key performance indicators. All key performance indicators were met or exceeded.

OTF Key Performance Indicators Scorecard

Fiscal Year 2024-25

Goal	Metric*	Key Risk	Status	2024-25 Annual Target	2024-25 Year End
Goal 1: Deliver grants that improve the lives of Ontarians	Invest 100% of the annual grant allocation into communities**	<p>Decrease in funding would reduce impact in communities at a time when demand is really high.</p> <p>Grant Investment Framework is not aligned to the needs of the sector resulting in poorly aligned and/or ineligible applications.</p>	 Met	100%	99.8% ¹
	% grantees meeting their anticipated grant expectations	Grantees fail to achieve intended impact	 Exceeded	85%	92%
Goal 2: Be a high-value partner in the delivery of public funds	Dollars leveraged through partnership investments	OTF or its partners fail to achieve intended impact	 Exceeded	≥\$1.00	\$6.75
Goal 3: Be a high-value partner in the delivery of public funds	Operating expenses do not exceed Board-approved targets	<p>Reduction in funding allocation, and/or new government directives, coupled with inflation/ market trends increase the cost of and ability to deliver on OTF mandate.</p> <p>OTF does not meet the Board approved operating budget</p>	 Exceeded	≤100%	93.5%
	Explore new granting opportunities with government partners on shared priorities	Future potential granting programs do not align with OTF's mandate and Grant Investment Framework, do not leverage OTF's operating model, and/or do not provide enough resources to adequately implement the program	 Met	n/a	n/a

¹ As per OTF's Budget Development Policy, each catchment has discretion to roll over +2/-2% of their grant stream allocation to the next round. These will be added to the catchment's allocation for next FY in the amount of \$250k across all catchments. The small underspend in the FY2024-25 granting budget of \$255,388 is a result of funds being carried forward from the March 2025 Grow round to the June 2026 Grow round (2025-26 fiscal year).

Financial Analysis

For the fiscal year ending March 31, 2025, OTF demonstrated strong financial stewardship and alignment with its strategic goals as outlined in the approved business plan. The KPI "*Operating expenses do not exceed Board-approved targets (Spending within budget)*" was successfully met with actual year-end operational expenditures at 93.47% of the budget, reflecting sound fiscal management.

Investment income totaled \$2.34 million, surpassing the budgeted \$1.5 million by \$840,000, primarily driven by interest earnings despite a decline from the previous year due to the maturity of premium bonds.

Partnership Investment Grants increased in accordance with OTF's approved strategy, supported by externally restricted contributions recognized upon incurrence of related expenses.

Total grant disbursements amounted to \$87.8 million, a decrease from \$130 million in the prior year, attributed to the completion of older grant programs such as the Community Building Fund, and Seed and Grow grant closures. No material departmental expense variances were reported, underscoring operational efficiency and adherence to financial objectives.

Grants Summary

2024–2025

Grants Approved: Seed, Grow, Capital, YOF		
Investment Stream	Amount Invested	No. of Grants
Community Investments		
Capital	\$28,209,900	291
Seed	\$16,230,600	246
Grow	\$45,260,000	140
Sub-total	\$89,700,500	677
Youth Opportunities Fund		
System Innovations	\$2,997,900	3
Youth Innovations	\$5,668,200	19
Family Innovations	\$4,776,700	16
Sub-total	\$13,442,800	38
Total	\$103,143,300	715

Organizations Supported: by Catchment Area (Seed, Grow, Capital)

Algoma, Cochrane, Manitoulin & Sudbury			
Organization Name	Amount Awarded	Term	Stream
Art Gallery of Algoma	\$95,500	12 months	Seed
Big Brothers Big Sisters of Sault Ste. Marie	\$186,100	36 months	Grow
Blind River Curling Club	\$18,100	12 months	Capital
Blind River Curling Club	\$17,700	6 months	Seed
Bruce Mines & District Historical Society	\$22,300	12 months	Capital
Centre régional de Loisirs culturels inc.	\$200,000	12 months	Capital
Cochrane Temiskaming Resource Centre	\$99,800	12 months	Seed
CÉFA	\$18,400	12 months	Seed
Mattagami First Nation	\$51,300	12 months	Seed
Mt. Dufour Ski Area	\$140,600	6 months	Capital
Municipality of Killarney	\$115,600	24 months	Grow
Rainbow Routes Association	\$97,200	12 months	Seed
Sault Ste Marie Helping Hands	\$39,000	12 months	Seed
Searchmont and Area Local Services Board	\$23,600	6 months	Seed
Serpent River First Nation	\$41,200	12 months	Seed
Spirit North	\$372,100	24 months	Grow
Sudbury Shared Harvest	\$217,700	36 months	Grow
Sudbury Women's Centre	\$47,100	12 months	Seed
The Corporation of the Town of Espanola	\$96,500	12 months	Capital
The Municipality of Markstay-Warren	\$46,200	6 months	Capital
Town of Blind River	\$98,000	12 months	Capital
Town of Northeastern Manitoulin and the Islands	\$235,200	36 months	Grow
Township of Assiginack	\$46,200	12 months	Seed
Township of White River	\$200,000	12 months	Capital
YMCA of Northeastern Ontario	\$199,000	12 months	Capital
Number of grants	25		
Sub-total	\$2,724,400		

Champlain

Organization Name	Amount Awarded	Term	Stream
A NEW DAY Youth and Adult Services	\$75,100	6 months	Seed
ABLE2: Support for People with Disabilities	\$347,800	36 months	Grow
African Canadian Association of Ottawa	\$283,200	36 months	Grow
Ancienne Prison de L'Original Old Jail	\$14,900	6 months	Capital
Banff Avenue Community House	\$67,200	12 months	Seed
Business In The Streets	\$327,300	36 months	Grow
Canadian Institute for Conflict Resolution	\$29,500	6 months	Seed
Canadian Mental Health Association/Champlain East	\$229,700	36 months	Grow
Carefor Health & Community Services-Pembroke - Renfrew County	\$81,100	6 months	Capital
Causeway Work Centre	\$31,000	12 months	Capital
Centre Pauline-Charron	\$45,400	12 months	Seed
Centre d'éducation financière EBO (ENTRAIDE BUDGÉTAIRE OTTAWA)	\$66,800	12 months	Seed
Centre des services communautaires Vanier	\$188,700	12 months	Capital
Centre des services communautaires Vanier	\$29,300	12 months	Seed
ConnectWell Community Health	\$20,500	6 months	Seed
Corporation de la ville de Hawkesbury	\$93,700	6 months	Capital
Cranium Arts Project	\$14,700	6 months	Capital
Deep River Curling and Squash Club Inc.	\$108,000	12 months	Capital
Dovercourt Recreation Association	\$366,300	36 months	Grow
EnviroCentre	\$20,000	12 months	Seed
FARFO régionale de l'Est	\$97,900	12 months	Seed
Family Services Ottawa	\$458,800	36 months	Grow
FrancoQueer	\$99,800	12 months	Seed
Friends in Sportfishing	\$28,100	12 months	Capital
Habitat for Humanity Seaway Valley	\$32,300	12 months	Capital
Hopewell Eating Disorder Centre	\$19,600	12 months	Seed
Hopewell Eating Disorder Centre	\$102,800	24 months	Grow
Immigrant Women Services Ottawa	\$84,900	12 months	Seed
Jericho Road Ministries	\$33,900	12 months	Capital
Killaloe Craft and Community Fair	\$12,400	6 months	Capital
MIFO	\$88,500	12 months	Seed
Metis Nation of Canada Art and Culture	\$76,900	12 months	Seed
Mothercraft Ottawa	\$99,700	12 months	Seed
Municipalité de Casselman	\$140,200	6 months	Capital
Museoparc Vanier Museopark	\$169,600	24 months	Grow
NORD-SUD DEVELOPPEMENT RACINES ET CULTURE	\$162,300	36 months	Grow

Odyssey Showcase	\$90,200	12 months	Seed
Operation Come Home	\$30,500	12 months	Seed
Ottawa Children's Choir	\$46,600	12 months	Seed
Ottawa Foyers Partage	\$89,600	12 months	Seed
Ottawa Little Theatre Inc.	\$10,000	12 months	Seed
Ottawa National Diving Club	\$29,400	12 months	Capital
Ottawa Riverkeeper/Garde-rivière des Outaouais	\$175,000	12 months	Capital
Ottawa Symphony Orchestra	\$33,200	12 months	Seed
Parent Resource Centre	\$63,800	6 months	Capital
Paroisse Saint-Pierre-Apôtre	\$172,300	6 months	Capital
Priest's Mill Arts Centre	\$29,000	6 months	Capital
Project Redefine Arts	\$568,800	36 months	Grow
Regroupement Autisme de Prescott-Russell	\$45,500	12 months	Seed
Regroupement des parents et amis des enfants sourds et malentendants franco-ontariens	\$76,100	12 months	Seed
Rideau-Rockliffe Community Resource Centre	\$143,700	24 months	Grow
SAW Video Media Art Centre	\$30,100	6 months	Capital
Serenity Renewal for Families	\$183,300	36 months	Grow
Society for Social Ingenuity	\$70,200	12 months	Seed
St. Lawrence River Institute of Environmental Sciences	\$14,800	6 months	Capital
St. Lawrence River Institute of Environmental Sciences	\$49,900	12 months	Seed
The Bridge Co-Net Inc.	\$599,700	36 months	Grow
The Ottawa Mission	\$95,200	12 months	Seed
The Renfrew Curling Rink	\$67,900	12 months	Capital
Township of North Dundas	\$200,000	12 months	Capital
Township of North Stormont	\$200,000	12 months	Capital
Township of South Stormont	\$168,800	12 months	Capital
Tri-County Literacy Council	\$27,000	6 months	Capital
Tri-County Literacy Council	\$63,900	12 months	Seed
Trips for Kids Ottawa	\$19,500	6 months	Capital
Upper Ottawa Valley Genealogical Group Inc.	\$13,700	6 months	Seed
Watson's Mill & Dickinson House	\$76,500	12 months	Capital
iSisters Technology Mentoring Inc.	\$333,200	36 months	Grow
Number of grants	68		
Sub-total	\$7,965,300		

Durham, Haliburton, Kawartha & Pine Ridge

Organization Name	Amount Awarded	Term	Stream
Ampere Association	\$200,000	12 months	Capital
Ampere Association	\$99,500	12 months	Seed
Autism Home Base Durham Inc.	\$26,300	6 months	Capital
Autism Home Base Durham Inc.	\$531,700	36 months	Grow
BIKE: The Peterborough Community Cycling Hub	\$256,200	36 months	Grow
Bawaajigewin Aboriginal Community Circle	\$100,000	12 months	Seed
Beaverton Curling Club	\$48,000	12 months	Capital
Bethesda House	\$25,600	6 months	Capital
Big Brothers Big Sisters of North Durham	\$182,200	12 months	Capital
Big Brothers Big Sisters of North Durham	\$100,000	12 months	Seed
Black Queens of Durham Region	\$152,300	36 months	Grow
Bowmanville Older Adult Association	\$11,800	12 months	Seed
Bowmanville Older Adult Association	\$119,300	24 months	Grow
Boys & Girls Clubs of Kawartha Lakes	\$81,800	6 months	Capital
Camp Kawartha Inc.	\$131,300	12 months	Capital
Camp Kawartha Inc.	\$66,200	12 months	Seed
Canadian Fire Fighters Museum	\$62,300	12 months	Seed
Canopy Support Services	\$100,000	12 months	Seed
Cobourg Museum Foundation - Sifton-Cook heritage Centre	\$25,200	12 months	Capital
Community Living Ajax Pickering and Whitby	\$99,600	12 months	Seed
Council for Persons with Disabilities	\$336,000	36 months	Grow
Curve Lake First Nation	\$472,500	36 months	Grow
Durham Region Unemployed Help Centre	\$54,000	12 months	Capital
Durham Region Unemployed Help Centre	\$175,200	24 months	Grow
Durham Youth Housing and Support Services	\$429,800	36 months	Grow
FAN - Film Access Northumberland	\$15,800	12 months	Seed
Feed the Need in Durham	\$72,000	12 months	Seed
Fenelon Falls Curling Club	\$200,000	6 months	Capital
Globus Theatre	\$200,000	12 months	Capital
GreenUP	\$22,800	6 months	Capital
GreenUP	\$347,300	36 months	Grow
Haliburton Highlands Land Trust	\$97,600	12 months	Seed
Harwood Memorial Park and Recreation Club	\$35,000	6 months	Capital
Highlands Opera Studio	\$97,400	12 months	Seed
Invasive Species Centre	\$23,600	12 months	Seed
Jury Lands Foundation	\$81,800	12 months	Seed
Kawartha Gymnastics Club	\$97,200	12 months	Capital
Living Ways Foundation	\$17,300	12 months	Seed

Municipality of Dysart et al	\$30,000	6 months	Seed
Municipality of Port Hope	\$200,000	12 months	Capital
Northumberland Hispanic Culture Club Inc.	\$52,900	12 months	Seed
Omeme Curling Club	\$28,400	12 months	Capital
One City Peterborough	\$67,500	12 months	Seed
Peterborough Canoe and Kayak Club	\$15,000	12 months	Capital
Peterborough Folk Festival	\$19,500	12 months	Capital
Rebound Child & Youth Services Northumberland	\$100,000	12 months	Seed
Sanctus Church	\$75,900	12 months	Seed
Sunrise Developmental Support Services	\$18,600	6 months	Capital
The Municipality of Trent Lakes	\$185,400	12 months	Capital
The Oshawa Naval Veterans Club	\$122,900	12 months	Capital
The Robert McLaughlin Gallery	\$211,200	36 months	Grow
Township of Asphodel-Norwood	\$15,200	12 months	Seed
Township of Cavan Monaghan	\$195,500	12 months	Capital
Transition House	\$77,500	6 months	Capital
Westminster United Church, Whitby Ontario	\$126,500	12 months	Capital
Number of grants	55		
Sub-total	\$6,736,600		

Essex, Kent, Lambton

Organization Name	Amount Awarded	Term	Stream
Arts Council - Windsor and Region	\$34,800	12 months	Seed
BGC Sarnia-Lambton	\$53,300	12 months	Capital
BGC Sarnia-Lambton	\$174,000	24 months	Grow
Big Brothers Big Sisters of Windsor Essex	\$16,600	12 months	Capital
Community Support Centre of Essex County	\$600,000	36 months	Grow
Contact House	\$137,600	12 months	Capital
DOWNTOWN WINDSOR COMMUNITY COLLABORATIVE	\$93,100	12 months	Seed
Family Service Kent	\$96,500	12 months	Seed
Family Services Windsor-Essex	\$34,500	12 months	Seed
Harmony in Action	\$71,800	6 months	Capital
Kiwanis Club of Windsor	\$198,400	6 months	Capital
Lambton Centre	\$152,600	12 months	Capital
Learning Disabilities Association of Chatham-Kent	\$16,600	12 months	Seed
Learning Disabilities Association of Chatham-Kent	\$373,600	36 months	Grow
Learning Disabilities Association of Windsor Essex	\$109,800	6 months	Capital
Learning Disabilities Association of Windsor Essex	\$74,900	12 months	Seed

Maryvale	\$445,800	36 months	Grow
North Lambton Community Health Centre	\$87,900	12 months	Seed
R.O.C.K. Missions	\$600,000	36 months	Grow
Riverside Minor Baseball Club	\$174,600	12 months	Capital
Rotary Club of Dresden	\$19,300	6 months	Capital
Slovak Heritage Foundation of Windsor-Essex County	\$24,600	6 months	Capital
Sun Parlour Players Community Theatre	\$168,900	12 months	Capital
The New Canadians' Centre of Excellence Inc.	\$176,700	6 months	Capital
The Safety Village	\$190,700	12 months	Capital
Theatre Sarnia	\$16,300	12 months	Capital
Town of Plympton-Wyoming	\$100,000	12 months	Seed
UBUNTU COUNSELLING CENTRE	\$60,500	12 months	Seed
Victim Services of Sarnia Lambton	\$76,700	12 months	Seed
Windsor International Film Festival	\$93,500	12 months	Capital
Windsor Residence for Young Men	\$552,000	36 months	Grow
Number of grants	31		
Sub-total	\$5,025,600		

Grand River

Organization Name	Amount Awarded	Term	Stream
Alternative Land Use Services (ALUS) Norfolk	\$256,700	36 months	Grow
Brant Curling Club	\$173,900	12 months	Capital
Brant Curling Club	\$13,400	12 months	Seed
Caledonia Agricultural Society	\$47,500	6 months	Capital
Caledonia Minor Hardball	\$101,100	6 months	Capital
Child Hunger Brantford	\$106,000	24 months	Grow
Federated Women's Institutes of Canada (FWIC)/Adelaide Hunter Hoodless Homestead	\$38,300	12 months	Seed
Haldimand-Norfolk Work Group of Simcoe	\$140,700	24 months	Grow
LYNNWOOD ARTS CENTRE	\$12,100	6 months	Seed
Paris Port Dover Pipe Band	\$158,600	36 months	Grow
Port Dover Senior Centre	\$180,600	24 months	Grow
Ruthven Park	\$136,300	6 months	Capital
Six Nations of the Grand River	\$153,100	12 months	Capital
Victim Services Haldimand Norfolk New Credit	\$98,400	6 months	Seed
Victim Services of Brant	\$42,400	12 months	Seed
Why Not City Missions	\$38,500	6 months	Capital
Willowbridge Community Services Inc.	\$99,200	12 months	Seed
Number of grants	17		
Sub-total	\$1,796,800		

Grey, Bruce, Huron & Perth

Organization Name	Amount Awarded	Term	Stream
Bruce Peninsula Biosphere Association	\$358,300	36 months	Grow
Drop-in at The Bridge	\$88,200	12 months	Seed
Hanover Community Players	\$28,000	12 months	Capital
Huron Women's Shelter Second Stage Housing and Counselling Services	\$100,000	12 months	Seed
Huron Women's Shelter Second Stage Housing and Counselling Services	\$599,700	36 months	Grow
Kinsmen Club of Listowel	\$200,000	12 months	Capital
Listowel Curling Club	\$49,700	12 months	Capital
Municipality of Huron East	\$115,200	12 months	Capital
Osprey Museum	\$70,000	12 months	Seed
Owen Sound Little Theatre	\$19,900	6 months	Seed

Owen Sound Roselawn Bowling Club	\$82,300	12 months	Capital
Shelterlink Youth Services	\$23,000	12 months	Seed
Shelterlink Youth Services	\$153,600	24 months	Grow
SweetWater Music Festival	\$29,000	12 months	Seed
Tara Curling Club	\$200,000	12 months	Capital
The Hanley Institute	\$176,000	12 months	Capital
The Hanley Institute	\$75,100	12 months	Seed
The Local Community Food Center	\$60,900	12 months	Seed
YMCA of Owen Sound Grey Bruce	\$17,300	6 months	Capital
Number of grants	19		
Sub-total	\$2,446,200		

Halton Peel			
Organization Name	Amount Awarded	Term	Stream
ACHÈV	\$131,900	12 months	Capital
ACHÈV	\$575,000	36 months	Grow
Active Adult Centre of Mississauga	\$84,700	12 months	Capital
Acton Curling Club	\$99,800	12 months	Capital
Armagh	\$200,000	12 months	Capital
Armagh	\$564,000	36 months	Grow
Art Gallery of Burlington	\$100,000	12 months	Seed
Art Gallery of Mississauga	\$44,500	12 months	Capital
Associated Youth Services of Peel	\$81,800	12 months	Seed
Bandology	\$44,800	6 months	Capital
Bandology	\$276,800	36 months	Grow
Bereaved Families of Ontario - Halton Peel	\$100,000	12 months	Seed
Big Brothers Big Sisters of Peel York Inc.	\$564,200	36 months	Grow
Brampton Tamil Seniors Association. Registration # 1917223	\$11,600	12 months	Capital
Bread and Honey Festival	\$10,800	12 months	Capital
BridgeWay Family Centre	\$95,800	12 months	Seed
BrightStart Caledon Family Centre	\$52,800	12 months	Seed
Burlington Model Railway Club	\$14,900	12 months	Capital
CALEDON MEALS ON WHEELS	\$14,000	6 months	Capital
CALEDON MEALS ON WHEELS	\$90,800	12 months	Seed
CONNECTURE	\$560,400	36 months	Grow
CRUSADERS RUGBY CLUB	\$120,400	12 months	Capital
Caledon Soccer Club	\$106,500	24 months	Grow

Care Masters Women and Family Services	\$77,500	12 months	Seed
Catholic Family Services of Peel-Dufferin	\$120,400	12 months	Capital
Catholic Family Services of Peel-Dufferin	\$85,800	12 months	Seed
Centre canadien pour l'unité de famille (CCF)	\$100,000	12 months	Seed
Centre for Diverse Learners	\$62,200	12 months	Seed
Centre francophone de Toronto	\$106,600	12 months	Capital
Community Living Burlington	\$95,400	12 months	Seed
Community Living Burlington	\$220,800	36 months	Grow
Compassion Society of Halton	\$184,200	24 months	Grow
Country Heritage Park	\$90,700	12 months	Seed
Diabetes Hope Foundation	\$73,600	12 months	Seed
EcoSource Mississauga	\$97,800	12 months	Seed
Embrave Agency To End Violence	\$98,700	12 months	Seed
Erin Mills Soccer Club	\$200,000	6 months	Capital
Food Banks Mississauga	\$127,900	12 months	Capital
Food for Life	\$345,600	24 months	Grow
Free For All Community Services Inc.	\$57,300	12 months	Seed
HALTON HILLS GYMNASTICS CENTRE	\$134,000	12 months	Capital
Halton Women's Place	\$96,800	12 months	Seed
Halton Women's Place	\$268,400	36 months	Grow
Heartache2Hope	\$59,500	12 months	Seed
Heritage Mississauga	\$33,500	6 months	Capital
Heritage Mississauga	\$56,500	12 months	Seed
Hispanic Canadian Arts and Cultural Association	\$38,500	12 months	Capital
Hospice Mississauga	\$76,800	12 months	Seed
JFJ Hope Centre	\$23,700	12 months	Seed
Junior Achievement of Central Ontario	\$64,700	12 months	Seed
Lady Ballers Camp	\$119,500	12 months	Capital
Learning Disabilities Association of Peel Region	\$436,300	36 months	Grow
Milton Community Resource Centre (MCRC)	\$125,700	24 months	Grow
Milton Revolution Cycling Club	\$10,000	12 months	Capital
Mind Forward Brain Injury Services	\$191,400	24 months	Grow
Mississauga Arts Council	\$557,500	36 months	Grow
Music at the Towers	\$244,200	36 months	Grow
Myriad Ensemble	\$10,000	12 months	Seed
Newcomer Centre of Peel	\$31,400	12 months	Seed
Oakville Aquatic Club (OAK)	\$199,500	6 months	Capital
Oakville Festivals of Film and Art	\$112,100	24 months	Grow
Oakville Gymnastics Club	\$150,900	12 months	Capital
Options Mississauga Print and Office Services	\$36,000	6 months	Capital
Our Place Peel	\$66,200	12 months	Capital
Peel Career Assessment Services Inc.	\$72,600	12 months	Capital

Peel Career Assessment Services Inc.	\$100,000	12 months	Seed
PoM-Un Monde de Cultures	\$85,200	12 months	Seed
Portuguese Cultural Centre of Mississauga	\$153,300	12 months	Capital
R.E.S.T.	\$84,500	12 months	Seed
Regeneration Outreach Community	\$138,500	6 months	Capital
Retraite active de Peel	\$10,900	6 months	Capital
Royal Botanical Gardens	\$100,000	12 months	Seed
Royal Botanical Gardens	\$570,200	36 months	Grow
SAWITRI Theatre Group	\$30,300	12 months	Capital
SCP for youth and children	\$47,600	12 months	Seed
Senior Tamils Society of Peel	\$332,800	36 months	Grow
Sexual Assault & Violence Intervention Services of Halton	\$21,300	12 months	Seed
Sexual Assault & Violence Intervention Services of Halton	\$214,000	36 months	Grow
Shining Through Centre for Children with Autism	\$97,100	12 months	Seed
The Caledon Seniors Centre	\$40,900	12 months	Seed
The Church of the Virgin Mary and St. Athanasius	\$199,400	6 months	Capital
The Compass Food Bank and Outreach Centre	\$51,800	12 months	Seed
The Oakville Curling Club	\$200,000	12 months	Capital
The Women's Centre	\$46,000	12 months	Seed
VOICE for hearing impaired children	\$10,400	6 months	Capital
Wellspring Cancer Support Foundation	\$21,900	12 months	Capital
Wellspring Chinguacousy Cancer Support Centre	\$16,100	12 months	Capital
YMCA of Oakville	\$26,100	12 months	Seed
Number of grants	88		
Sub-total	\$11,904,000		

Hamilton

Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton	\$356,400	36 months	Grow
Big Brothers Big Sisters of Halton and Hamilton	\$66,000	6 months	Seed
Cancer Assistance Program	\$100,000	12 months	Seed
Centre for Diverse Learners	\$182,700	36 months	Grow
Centre français Hamilton	\$67,700	12 months	Seed
Communauté Congolaise de Hamilton	\$233,700	24 months	Grow
Eagle's Nest Waterdown	\$31,400	12 months	Seed
Flamborough Connects	\$12,700	12 months	Seed
Goodwill, The Amity Group	\$178,500	12 months	Capital

Goodwill, The Amity Group	\$73,300	12 months	Seed
Goodwill, The Amity Group	\$170,200	36 months	Grow
Hamilton Aquatic Club	\$144,600	12 months	Capital
Interval House of Hamilton	\$241,000	36 months	Grow
John Howard Society of Hamilton, Burlington & Area	\$67,300	12 months	Capital
Mathstronauts	\$285,800	36 months	Grow
Mission Services Hamilton Inc.	\$200,000	6 months	Capital
Neighbour to Neighbour Centre (Hamilton)	\$36,600	6 months	Capital
TEAD THERAPEUTIC RIDING CENTRE	\$165,300	6 months	Capital
The Children's Garden Project Canada	\$41,100	12 months	Seed
The Hamilton/Burlington SPCA	\$74,400	12 months	Seed
Theatre Aquarius	\$174,500	12 months	Capital
Theatre Aquarius	\$100,000	24 months	Grow
Wayside House of Hamilton	\$94,800	12 months	Seed
Welcome Inn Community Centre	\$20,400	6 months	Seed
YMCA Hamilton/Burlington/Brantford	\$55,000	12 months	Seed
Number of grants	25		
Sub-total	\$3,173,400		

Muskoka, Nipissing, Parry Sound & Timiskaming

Organization Name	Amount Awarded	Term	Stream
Centre Communautaire de Lavigne Community Centre	\$98,000	6 months	Capital
Community Living Parry Sound	\$57,100	12 months	Seed
Discovery Routes Trails Organization	\$66,100	12 months	Seed
Festival of the Sound	\$25,600	6 months	Capital
Georgian Bay Biosphere (GBB)	\$179,000	24 months	Grow
Kirkland Lake Curling Club	\$103,900	6 months	Capital
Les Compagnons des francs loisirs	\$541,700	36 months	Grow
Municipality of Charlton and Dack	\$74,000	12 months	Capital
Municipality of Powassan	\$170,500	12 months	Capital
Municipality of Whitestone	\$67,500	12 months	Seed
Museum on Tower Hill	\$45,100	12 months	Seed
The Friends	\$70,100	12 months	Seed
Township of Chisholm	\$25,000	12 months	Capital
Township of McMurrich/Monteith	\$63,300	12 months	Capital
Number of grants	14		
Sub-total	\$1,586,900		

Niagara

Organization Name	Amount Awarded	Term	Stream
Alzheimer Society of Niagara Region	\$31,200	6 months	Capital
Big Brothers Big Sisters of Niagara	\$47,200	12 months	Seed
Boys and Girls Club of Niagara	\$88,700	12 months	Seed
Cave Springs Camp	\$34,500	12 months	Capital
Community Care of West Niagara	\$98,700	12 months	Seed
Community Living Port Colborne-Wainfleet	\$148,700	12 months	Capital
Food4Kids Niagara	\$107,800	24 months	Grow
Kristen French Child Advocacy Centre Niagara	\$45,000	6 months	Capital
LINKS FOR GREENER LEARNING INC.	\$247,700	36 months	Grow
Learning Disabilities Association of Niagara Region	\$171,000	36 months	Grow
Music Niagara	\$26,700	12 months	Capital
Niagara Children's Centre	\$100,000	12 months	Seed
Niagara Cricket Club	\$63,300	12 months	Capital
Niagara Falls Community Health Centre	\$200,000	12 months	Capital
Niagara Historical Society	\$13,100	12 months	Capital
Niagara Regional Native Centre	\$73,100	12 months	Seed
Niagara Safety Village	\$60,300	12 months	Capital
Niagara West Adult Learning Centre	\$84,300	12 months	Seed
Niagara Women's Enterprise Centre	\$10,500	6 months	Capital
Port Cares	\$438,000	36 months	Grow
Positive Living Niagara	\$82,600	6 months	Capital
Project SHARE	\$98,500	12 months	Seed
Project SHARE	\$204,000	36 months	Grow
SOFIFRAN (Solidarité des femmes et familles interconnectées francophones du Niagara)	\$97,300	12 months	Seed
St. Catharines Curling Centre	\$111,000	6 months	Capital
The Beachcombers Senior Citizens Association of Crystal Beach	\$25,300	12 months	Capital
The RAFT	\$600,000	36 months	Grow
The Village of Hope	\$78,200	12 months	Capital
Town of Pelham	\$200,000	12 months	Capital
Number of grants	29		
Sub-total	\$3,586,700		

Northwestern

Organization Name	Amount Awarded	Term	Stream
Female Boarder Collective	\$99,200	12 months	Seed
Lakehead Social Planning Council	\$99,900	12 months	Seed
Level. Changing Lives Through Law / Égaliser. Changeons des vies par le droit	\$159,000	36 months	Grow
Magnus Theatre	\$295,200	36 months	Grow
Municipality of Machin	\$22,400	6 months	Capital
Municipality of Machin	\$13,900	6 months	Seed
North McIntyre Recreation Centre	\$166,300	24 months	Grow
The Corporation of the Township of Alberton	\$100,200	12 months	Capital
The Corporation of the Township of Terrace Bay	\$200,000	12 months	Capital
Thunder Bay Nordic Trails	\$145,700	12 months	Capital
Township of Schreiber	\$191,700	12 months	Capital
Township of Schreiber	\$58,500	6 months	Seed
Township of Sioux Narrows Nestor Falls	\$273,000	36 months	Grow
Number of grants	13		
Sub-total	\$1,825,000		

Quinte, Kingston, Rideau

Organization Name	Amount Awarded	Term	Stream
Big Brothers Big Sisters of Lanark County	\$89,700	12 months	Seed
Big Brothers Big Sisters of Leeds and Grenville	\$141,900	24 months	Grow
Carleton Place Canoe Club	\$293,200	36 months	Grow
Community Living Kingston and District	\$80,600	12 months	Seed
Elizabeth Fry Society of Kingston	\$13,900	6 months	Capital
Independent Living Centre Kingston	\$83,600	12 months	Seed
Marmora and Area Curling Club	\$62,100	12 months	Capital
Mississippi Madawaska Land Trust	\$17,400	12 months	Capital
New Leaf Link	\$38,800	12 months	Seed
North Grenville Curling Club	\$185,000	12 months	Capital
Ontario Cerebral Palsy Sports Association (OCPSA)	\$224,700	36 months	Grow
Quinte Ballet School of Canada	\$17,100	6 months	Capital
R.K.Y. Camp	\$22,800	12 months	Capital
Rideau Roundtable	\$27,400	12 months	Seed
Rural FASD Support Network	\$420,400	36 months	Grow

Senior Support Services (Community and Primary Health Care -- Lanark, Leeds, and Grenville)	\$52,900	6 months	Capital
Smiths Falls Curling & Squash Club	\$58,900	12 months	Seed
THEROC YOUTH SERVICES	\$100,000	12 months	Seed
THEROC YOUTH SERVICES	\$386,500	36 months	Grow
The Corporation of the Township of Addington Highlands	\$190,300	12 months	Capital
Town of Bancroft	\$160,000	12 months	Capital
Town of Deseronto	\$199,800	6 months	Capital
Township of Front of Yonge	\$88,100	12 months	Capital
Township of Front of Yonge	\$60,600	12 months	Seed
Tsi Kionhnheht ne Onkwawenna Language Circle	\$486,600	36 months	Grow
Tweed & Company Theatre	\$45,300	6 months	Capital
Village of Merrickville-Wolford	\$197,900	12 months	Capital
Village of Westport	\$193,300	12 months	Capital
YMCA of Eastern Ontario	\$29,800	12 months	Seed
Number of grants	29		
Sub-total	\$3,968,600		

Simcoe York

Organization Name	Amount Awarded	Term	Stream
Addiction Services Central Ontario	\$31,000	12 months	Capital
Ai Rong Association	\$33,300	6 months	Seed
Askennonnia Senior Centre	\$71,900	12 months	Seed
Autism In Mind Children's Charity (AIM)	\$67,500	6 months	Capital
BIG BROTHERS BIG SISTERS OF ORILLIA & DISTRICT	\$36,300	6 months	Capital
BIG BROTHERS BIG SISTERS OF ORILLIA & DISTRICT	\$278,600	36 months	Grow
Beausoleil First Nation	\$57,100	6 months	Capital
Big Brothers Big Sisters of North Simcoe	\$88,400	12 months	Seed
Big Brothers Big Sisters of Peel York Inc.	\$76,400	12 months	Seed
Blue Door	\$200,000	12 months	Capital
BridgeNorth Women's Mentorship & Advocacy Services	\$42,200	12 months	Seed
CADS Ontario	\$12,400	6 months	Capital
CAYR Community Connections	\$100,000	12 months	Seed
CLASS	\$133,800	12 months	Capital
Camp Couchiching	\$68,000	12 months	Capital
Camphill Communities Ontario	\$146,500	12 months	Capital

Catholic Family Services of Simcoe County	\$600,000	36 months	Grow
Child Advocacy Centre of Simcoe Muskoka	\$173,800	6 months	Capital
Children's Treatment Network of Simcoe York	\$85,000	12 months	Capital
Coldwater Curling Club	\$200,000	12 months	Capital
Community Living Georgina	\$90,000	6 months	Capital
Community Living York South	\$579,200	36 months	Grow
Cookstown Curling Club	\$196,000	6 months	Capital
Cornerstone to Recovery	\$90,500	12 months	Seed
Education Arts Canada	\$100,000	12 months	Seed
Ethnic Mosaic Alliance	\$100,000	12 months	Seed
Georgian Bay Cancer Support Centre	\$162,600	12 months	Capital
Georgian Bay Cancer Support Centre	\$289,000	36 months	Grow
Giant Steps Toronto/York Region	\$28,500	6 months	Capital
Giant Steps Toronto/York Region	\$244,700	36 months	Grow
Girls Incorporated of York Region	\$75,600	6 months	Capital
Girls Incorporated of York Region	\$336,500	36 months	Grow
Green Haven Shelter for Women	\$120,200	12 months	Capital
High Notes Avante Productions Inc.	\$78,800	12 months	Seed
Hill House Hospice	\$96,600	12 months	Seed
Hospice Huronia	\$100,000	12 months	Seed
Hospice Simcoe	\$21,200	12 months	Seed
Human Endeavour	\$99,600	12 months	Seed
I Challenge Diabetes	\$88,300	12 months	Capital
Inn From The Cold	\$180,900	36 months	Grow
International Music Festival and Competition	\$50,900	12 months	Capital
JIAS (Jewish Immigrant Aid Services) Toronto	\$53,900	6 months	Seed
John Howard Society of Simcoe Muskoka	\$25,600	12 months	Capital
Kayla's Children Centre	\$200,000	12 months	Capital
Kayla's Children Centre	\$600,000	36 months	Grow
Kempenfelt Community Players	\$63,600	12 months	Capital
Kindred Spirits Orchestra	\$97,700	12 months	Seed
LOFT Community Services	\$91,700	6 months	Capital
Learning Disabilities Association of York-Simcoe	\$245,000	36 months	Grow
Markham Federation of Filipino Canadians	\$96,300	12 months	Capital
Midland Curling Club Incorporated	\$75,100	12 months	Capital
Newmarket Soccer Club	\$196,900	12 months	Capital
Ontario Streams	\$141,600	12 months	Capital
Orillia Museum of Art & History	\$127,800	12 months	Capital
Orillia Rowing Club	\$68,500	12 months	Capital
Penetanguishene Curling Club Inc.	\$21,000	12 months	Capital
Project Abraham	\$172,800	36 months	Grow
Quest Art School + Gallery	\$45,900	6 months	Seed

Quest Art School + Gallery	\$208,500	24 months	Grow
Royal Canadian Legion Branch 270 Coldwater Ontario	\$42,000	12 months	Capital
Royal Canadian Legion, Creemore, Ontario Branch 397	\$177,200	12 months	Capital
Shining Through Centre for Children with Autism	\$83,800	12 months	Capital
Social Enterprise for Canada	\$100,000	6 months	Seed
Social Services Network	\$57,400	12 months	Seed
Talk Is Free Theatre	\$99,600	12 months	Seed
Team Hardwood	\$30,200	6 months	Capital
The Creemore Community Foundation	\$15,200	12 months	Capital
The Cross-Cultural Community Services Association (TCCSA)	\$99,700	12 months	Seed
The Family Place	\$17,800	6 months	Capital
The Huronia Symphony	\$14,500	6 months	Seed
The Lighthouse	\$87,300	12 months	Capital
The Sharon Temple Museum Society	\$192,000	12 months	Capital
The Sutton Curling Club	\$65,600	12 months	Capital
Theatre Collingwood	\$18,700	6 months	Capital
Theatre Collingwood	\$41,800	12 months	Seed
Township of Ramara	\$17,600	12 months	Seed
Township of Severn	\$99,700	12 months	Seed
Victim Services of York	\$345,000	36 months	Grow
Wasaga Community Theatre	\$12,200	12 months	Capital
Women's Centre of York Region	\$77,800	12 months	Seed
YMCA of Simcoe/Muskoka	\$100,000	12 months	Seed
York Region Centre for Community Safety	\$62,300	12 months	Seed
York Region Food Network	\$521,300	36 months	Grow
Youth Haven	\$369,200	24 months	Grow
YouthSpeak Charity	\$47,500	12 months	Seed
Number of grants	85		
Sub-total	\$10,958,600		

Thames Valley

Organization Name	Amount Awarded	Term	Stream
ATN Access Inc.	\$153,200	24 months	Grow
Anova: A Future Without Violence	\$83,000	12 months	Capital
Atlohsa Family Healing Services	\$57,700	6 months	Capital
Big Brothers Big Sisters of London and Area	\$31,000	6 months	Capital
Big Brothers Big Sisters of London and Area	\$23,200	6 months	Seed

Big Brothers Big Sisters of Oxford County	\$67,800	12 months	Seed
Central United Church	\$41,700	6 months	Capital
Clayworx: Ceramic Arts Learning Centre	\$28,300	12 months	Seed
Community Living Tillsonburg	\$99,300	12 months	Seed
Corporation of the Township of Blandford-Blenheim	\$200,000	12 months	Capital
Family Central Apartments	\$174,000	36 months	Grow
Fanshawe Yacht Club & Sailing School	\$138,300	12 months	Capital
Forest City Gallery	\$14,900	6 months	Capital
Growing Chefs! Ontario	\$441,600	36 months	Grow
Highland Community Curling Club (HCCC)	\$200,000	12 months	Capital
Ingamo Homes	\$87,000	12 months	Seed
Ingersoll Services for Seniors	\$21,400	12 months	Seed
Inn Out of the Cold, St. Thomas - Elgin	\$22,600	6 months	Capital
Inn Out of the Cold, St. Thomas - Elgin	\$137,800	24 months	Grow
John Howard Society of London and District	\$90,000	12 months	Seed
Kee-mo-kee Camp Site of the United Church of Canada	\$116,100	12 months	Capital
London Children's Museum	\$100,200	24 months	Grow
Municipality of Dutton Dunwich	\$62,900	12 months	Capital
Municipality of Middlesex Centre	\$96,400	12 months	Capital
Muslim Resource Centre for Social Support and Integration (MRCSSI)	\$599,700	36 months	Grow
Pillar Nonprofit Network	\$187,800	12 months	Capital
Regional HIV/AIDS Connection	\$35,000	12 months	Seed
Royal Canadian Legion Branch 533, Byron-Springbank	\$71,400	12 months	Capital
STEAM Education Centres Incorporated	\$20,000	12 months	Capital
STEAM Education Centres Incorporated	\$81,800	12 months	Seed
Start2Finish	\$525,000	36 months	Grow
Strathroy Minor Lacrosse Association	\$20,700	6 months	Capital
The Edison, Vienna & Area Museum	\$20,100	6 months	Seed
Thistle Lawn Bowling Club, London ON	\$88,000	12 months	Capital
Tillsonburg Community Services Initiatives (TCSI)	\$25,500	12 months	Capital
Unity Project for Relief of Homelessness in London, Inc.	\$25,000	12 months	Seed
Women's Rural Resource Centre of Strathroy & Area	\$99,500	6 months	Capital
Woodstock Lawn Bowling Club	\$50,200	12 months	Capital
YMCA of Southwestern Ontario	\$76,500	12 months	Seed
YMCA of Southwestern Ontario	\$207,600	36 months	Grow
Number of grants	40		
Sub-total	\$4,622,200		

Toronto

Organization Name	Amount Awarded	Term	Stream
Albion Neighbourhood Services	\$49,200	12 months	Seed
Alexandra Park Neighbourhood Learning Centre	\$343,100	36 months	Grow
Argonaut Rowing Club	\$88,700	6 months	Capital
Armenian Relief Society	\$164,500	6 months	Capital
Art City in St. James Town	\$234,900	36 months	Grow
Arts Etobicoke	\$11,100	6 months	Capital
Bikechain	\$26,300	12 months	Seed
Black E.S.T.E.E.M.	\$357,500	36 months	Grow
Broad Reach Foundation for Youth	\$93,100	12 months	Capital
CMHA Toronto Branch	\$80,400	12 months	Seed
Camp Kirk	\$36,000	6 months	Capital
Canadian Music Centre centre de musique canadienne	\$50,600	12 months	Seed
Canadian Slovenian Historical Society	\$11,900	6 months	Capital
Casa Foundation	\$479,900	36 months	Grow
Catholic Crosscultural Services	\$81,700	12 months	Seed
Centennial Infant and Child Centre	\$95,500	12 months	Seed
Change Through Sport	\$74,500	12 months	Seed
Chess Institute of Canada	\$228,100	36 months	Grow
Christie Refugee Welcome Centre	\$24,200	6 months	Capital
Church of the Holy Trinity	\$324,000	36 months	Grow
ComKids Foundation	\$39,600	12 months	Seed
Connected in Motion	\$408,100	36 months	Grow
Dress for Success Toronto	\$82,600	6 months	Seed
Ekran Polish Film Association	\$44,000	12 months	Seed
Epilepsy Toronto	\$83,300	12 months	Seed
Etobicoke Services for Seniors	\$47,500	6 months	Capital
Etobicoke Services for Seniors	\$582,900	36 months	Grow
Evangel Hall Mission	\$96,500	12 months	Capital
Evergreen	\$200,000	12 months	Capital
FIRST Robotics Canada	\$59,000	12 months	Capital
Flourishing After Ball	\$21,900	6 months	Seed
Fred Victor Centre	\$199,600	12 months	Capital
Fred Victor Centre	\$100,000	12 months	Seed
Freedom City Ministries	\$85,500	12 months	Seed
Friends of Ruby	\$600,000	36 months	Grow
Guild Festival Theatre	\$70,100	12 months	Capital
Health Out Loud	\$33,300	12 months	Seed
High Park Initiatives	\$200,000	12 months	Capital

Impact ON	\$318,600	36 months	Grow
Inner City Outreach (ICO)	\$60,400	12 months	Seed
Inner City Outreach (ICO)	\$291,100	36 months	Grow
JAYU Festival Inc.	\$356,300	36 months	Grow
Jean Tweed Centre	\$98,200	12 months	Seed
Kababayan Multicultural Centre	\$100,200	6 months	Capital
Kennedy House Youth Services	\$64,000	12 months	Seed
La coopérative radiophonique de Toronto	\$40,700	12 months	Capital
Lumacare	\$100,000	6 months	Seed
Luso Canadian Charitable Society (LUSO)	\$169,800	12 months	Capital
Macaulay Centres for Children	\$567,300	36 months	Grow
Maple Leaf Theatre for Social Responsibility	\$45,800	6 months	Seed
Memories Without Borders	\$26,800	12 months	Seed
Mercer Union, a centre for contemporary art	\$94,700	6 months	Capital
Metropolitan United Church	\$185,000	12 months	Capital
Native Child and Family Services of Toronto	\$123,200	6 months	Capital
Newcomer Women's Services, Toronto	\$179,900	6 months	Capital
Next Generation Arts	\$191,000	6 months	Capital
North York Community House	\$100,000	12 months	Seed
North York Women's Centre	\$381,800	36 months	Grow
Outside the March	\$336,900	36 months	Grow
Parent-Child Mother Goose Program	\$365,400	36 months	Grow
Parkdale Golden Age Foundation	\$126,200	24 months	Grow
Planned Parenthood Toronto	\$163,200	12 months	Capital
Reena	\$93,800	12 months	Seed
Sistema Toronto	\$198,800	12 months	Capital
Skills for Change	\$91,100	6 months	Seed
South Asian Autism Awareness Centre	\$99,900	12 months	Seed
Stella's Place	\$206,300	24 months	Grow
StepStones for Youth	\$86,300	12 months	Capital
Story Planet	\$81,400	12 months	Seed
Street Haven	\$199,800	12 months	Capital
Studio 180 Theatre	\$30,000	12 months	Seed
SummerWorks Performance Festival	\$16,300	12 months	Capital
Sunshine Centres for Seniors	\$17,900	6 months	Capital
Sunshine Centres for Seniors	\$360,700	36 months	Grow
Support Enhance Access Services Centre (S.E.A.S. Centre)	\$38,700	6 months	Capital
Textile Museum of Canada	\$145,100	6 months	Capital
The Bentway Conservancy	\$178,600	12 months	Capital
The Bentway Conservancy	\$37,400	12 months	Seed
The Canadian Courage Project	\$22,200	12 months	Seed
The Dorothy Ley Hospice	\$46,200	12 months	Capital

The Incorporated Ministry in Flemingdon Park	\$148,300	6 months	Capital
The Neighbourhood Group	\$186,800	12 months	Capital
The Neighbourhood Group	\$95,500	12 months	Seed
The PACT Urban Peace Program	\$480,600	36 months	Grow
The Remix Project	\$56,100	6 months	Seed
The Royal Agricultural Winter Fair Association	\$67,900	12 months	Seed
The Safehaven Project for Community Living	\$180,900	36 months	Grow
Times Change Women's Employment Service	\$323,200	36 months	Grow
Toronto Animated Image Society	\$68,300	6 months	Capital
Toronto Animated Image Society	\$99,900	12 months	Seed
Toronto Foundation for Student Success	\$182,000	12 months	Capital
Toronto Foundation for Student Success	\$555,800	36 months	Grow
Toronto Outdoor Picture Show	\$31,800	12 months	Capital
Up With Women	\$100,000	12 months	Seed
Variety Village	\$200,000	6 months	Capital
Whippersnapper Gallery	\$97,300	12 months	Capital
YMCA of Greater Toronto	\$199,500	12 months	Capital
YMCA of Greater Toronto	\$328,500	24 months	Grow
YWCA Toronto	\$200,000	12 months	Capital
Yorktown Family Services	\$28,100	6 months	Capital
Number of grants	100		
Sub-total	\$15,876,600		

Waterloo, Wellington & Dufferin

Organization Name	Amount Awarded	Term	Stream
Argus Residence for Young People	\$595,800	36 months	Grow
Ayr Curling Club	\$38,500	12 months	Capital
Big Brothers Big Sisters of Centre Wellington	\$466,900	36 months	Grow
Brain Injury Association Waterloo-Wellington	\$93,500	12 months	Seed
Cambridge Self-Help Food Bank	\$171,800	6 months	Capital
Cambridge Self-Help Food Bank	\$69,400	6 months	Seed
Camino Wellbeing + Mental Health	\$512,500	36 months	Grow
Canadian Clay and Glass Gallery	\$28,500	6 months	Capital
Canadian Clay and Glass Gallery	\$83,700	12 months	Seed
Canadian Mental Health Association Waterloo Wellington (CMHA WW)	\$97,200	12 months	Seed
Chicopee	\$200,000	6 months	Capital
Child Witness Centre	\$95,700	12 months	Seed
Community Living Guelph Wellington	\$98,400	12 months	Seed

Community Support Connections	\$31,000	12 months	Seed
Concordia Club	\$200,000	12 months	Capital
Extend-A-Family Waterloo Region	\$440,100	36 months	Grow
Fergus Agricultural Society	\$15,600	12 months	Seed
Guelph Neighbourhood Support Coalition	\$11,800	6 months	Capital
Guelph Symphony Orchestra	\$28,900	12 months	Seed
Hopewell Support Services	\$184,600	6 months	Capital
J Steckle Heritage Homestead	\$153,200	12 months	Capital
K-W Working Centre for the Unemployed	\$73,600	12 months	Seed
Kitchener Waterloo Gymnastics Club	\$85,400	12 months	Capital
Kitchener-Waterloo Oktoberfest	\$33,900	6 months	Capital
Lakeside HOPE House	\$54,800	12 months	Capital
Lakeside HOPE House	\$157,600	36 months	Grow
Michael House	\$17,900	12 months	Capital
Orangeville Food Bank	\$77,400	12 months	Capital
Reception House Waterloo Region	\$99,900	12 months	Seed
Red Raccoon Bike Rescue	\$260,800	36 months	Grow
Sanguen Health Centre	\$100,000	12 months	Seed
Sexual Assault Support Centre of Waterloo Region	\$93,200	12 months	Seed
Stepping Stone	\$95,100	12 months	Seed
The Royal Canadian Legion Mount Forest Branch 134	\$92,600	6 months	Capital
The Royal Canadian Legion New Hamburg (Ontario No. 532)	\$47,800	6 months	Capital
Township of Wellesley	\$70,900	12 months	Seed
YMCA of Three Rivers	\$200,000	12 months	Capital
YMCA of Three Rivers	\$288,200	36 months	Grow
rare Charitable Research Reserve	\$37,400	6 months	Capital
Number of grants	39		
Sub-total	\$5,503,600		

Organizations supported through the Youth Opportunities Fund

Youth Innovations - Test		
Organization Name	Amount Awarded	Term
Batchewana First Nation of Ojibways - OM for Wiiminooodoodaadizo	\$300,000	3 years
Biigtigong Nishnaabeg - OM for Woodland Fashion Collective	\$200,000	2 years
CAFCA Social Services - OM for Injaz	\$297,600	3 years
Federation of Black Canadians - OM for Girl Impact	\$200,000	2 years
Federation of Black Canadians - OM for The Empowered Readers Circle (T.E.R.C)	\$197,800	2 years
For Youth Initiative - OM for Dream Team	\$300,000	3 years
Jumblies Theatre - OM for Made in Exile	\$300,000	3 years
Near North Mobile Media Lab - OM for Taleweavers Alliance Grassroots Collective	\$300,000	3 years
Nigerian Canadians for Cultural, Educational and Economic Progress - OM for mypath2tech	\$198,800	2 years
Skills for Change - OM for HerStage Collective	\$300,000	3 years
The Arab Community Centre of Toronto - OM for 4 The West End	\$300,000	3 years
The Remix Project - OM for Premier Project	\$300,000	3 years
The Remix Project - OM for The Third Space	\$300,000	3 years
VIBE Arts - OM for INKspire Youth Organization	\$300,000	3 years
Women's Health in Women's Hands Community Health Centre - OM for Crowned in Her Creativity	\$99,100	1 years
Number of grants	15	
Sub-total	\$3,893,300	

Youth Innovations - Scale		
Organization Name	Amount Awarded	Term
Canadian Centre For Gender and Sexual Diversity - OM for BLKGURL	\$449,500	3 years
Immigrant Women Services Ottawa - OM for Command Add Girls (formerly Educate Her)	\$450,000	3 years
TAIBU Community Health Centre - OM for The Elite Youth Centre	\$448,500	3 years
VIBE Arts - OM for Kamalayan Konsciousness	\$426,900	3 years
Number of grants	4	
Sub-total	\$1,774,900	

Family Innovations – Test

Organization Name	Amount Awarded	Term
Animbiigoo Zaagi'igan Anishinaabek - OM for Mothers Empowerment	\$289,400	3 years
Britannia Woods Community House - OM for Circles of Support for Our Children's Success (CSCS)	\$296,400	3 years
CEE Centre for Young Black Professionals - OM for Community Catalysts Initiative	\$300,000	3 years
Centre canadien pour l'unité de famille (CCF) - OM for Parent EntreAide - Peel/Halton	\$300,000	3 years
Chippewas of the Thames First Nation - OM for Nimkii Binesi Zaswaanig	\$299,500	3 years
LAMP CHC - OM for The Family Food	\$294,900	3 years
MOFIF Mouvement Ontarien des Femmes Immigrantes Francophones - OM for Black Newcomer Moms	\$278,100	3 years
Nigerian Canadians for Cultural, Educational and Economic Progress - OM for Black Parent Collective	\$288,900	3 years
Parents partenaires en éducation - OM for Les Sentinelles de l'Éducation	\$300,000	3 years
Sault Community Information & Career Centre Inc. - OM for Peel Black Collective	\$255,800	3 years
Social Planning Council of Ottawa - OM for Refugee Action-Aids	\$292,800	3 years
The Neighbourhood Group - OM for Odemikaan	\$285,800	3 years
TNO -The Neighbourhood Organization - OM for ETH-PHARM	\$291,800	3 years
University Settlement - OM for South Sudanese Parents of South Western Ontario (SSPSWO)	\$300,000	3 years
Number of grants	14	
Sub-total	\$4,073,400	

Family Innovations - Scale

Organization Name	Amount Awarded	Term
MOFIF Mouvement Ontarien des Femmes Immigrantes Francophones - OM for METHIC-EDU	\$253,300	2 years
Oneida Nation of the Thames - OM for Ukwatsi'nakwa Ow^na'shuha Oneida Nest	\$450,000	3 years
Number of grants	2	
Sub-total	\$703,300	

System Innovations

Organization Name	Amount Awarded	Term
Operation Springboard	\$1,250,000	5 years
Pinecrest-Queensway Community Health Centre	\$1,250,000	5 years
Social Planning Council of Ottawa	497900	2 years
Number of grants	3	
Sub-total	\$2,997,900	

Partnership Investments: Partnerships

2024-2025

Partnerships Name

AI Social Innovation and Impact Convening Series

Architecture for Systemic Finance

Artificial Intelligence (AI) for Social Impact

Aunties Place

Blended Capital Field Building and Prototyping

Catalyst Community Finance Initiative: 3.0

Changemaker Wellbeing Index

Charity Operating System (Charity O/S)

Community Real Estate Investment Trusts (REITs) R&D partnership

DAO Community Learning (Salon Series)

Family Offices Research

Finance Fund for Mothers with Lived Experience

Human and Social Services Data Standard

National Volunteer Strategy

Research on Blended Finance Funds

Research on Pooled Blended Finance Funds

Social Finance Forum 2024

System Shift Innovation Collaborative

Unlocking Donor Advised Funds (DAFs) for Impact Investing

Government Appointees with the Ontario Trillium Foundation

OTF board members are appointed by the Lieutenant Governor in Council on the recommendation of the Minister, with the Chair being elected at the Annual General Meeting (AGM) from a list of candidates approved by the Minister, and the Vice-Chair being designated at the AGM by the Minister. All board members are appointed by the province.

Board of Directors 2024-2025		
Name	Appointed	Appointment Ends/Ended
William (Bill) Walker, Board Chair	May-23	Jun-25
Gary Bennet, Board Vice-Chair	May-24	Jun-25
Manjit Khaira, Treasurer & Finance and Audit Committee Chair	Jan-21; Jun-23	Jun-26
Diane Mavrincac-Ross, Granting Programs Committee Chair	Aug-23	Jun-26
Moshe Ronen, Corporate Governance and Policy Committee Chair	Oct-21; Jul-24	Jun-27
Andrew Blenkarn, Board Director	Mar-22	Jun-25
Alberta Cefis, Board Director	Dec-22	Jun-25
Peter Forsberg, Board Director	Jun-20; Jun-23	Jun-26
Sherri Haigh, Board Director	May-22	Jun-25
Mary Henein Thorn, Board Director	Feb-19; Mar-22	Jun-25
Rod Jackson, Board Director	Apr-19; Mar-22	Jun-25
Amber Joy Kouvalis, Board Director	Oct-21	Jun-24
Donald MacKay, Board Director	Aug-20; Jun-23	Jun-26
Liam McCreery, Board Director	Oct-21	May-24
Tony Pampena, Board Director	Nov-23	Jun-26
Stephen Staley, Board Director	Jun-19; Apr-22	May-24
Natalka Falcomer, Board Director	Dec-20; Jun-23	May-24
Randi Ray, Board Director	Dec-21	May-24

OTF Board Members receive no annual remuneration

Meeting attendance for Board members active throughout 2024-2025

2024-25 Board Meeting Dates	Board Member Attendance (%)
June 20, 2024	13/14 (93%)
September 19, 2024	11/13 (85%)
November 14, 2024	11/13 (85%)
February 13, 2025	10/13 (77%)
March 20, 2025	11/13 (85%)

Grant Review Teams 2024-2025

Grant Review Team members are appointed by Ministerial Letter. Appointees receive no annual remuneration.

Name	Original Appointment	Appointment Ends/Ended
Algoma, Cochrane, Manitoulin & Sudbury		
Cameron Grant (Chair beginning June 2024)	Jul-23	Jul-26
Lina Caron	Sep-24	Sep-27
Mary Dawson-Cole	Dec-20	Feb-27
Marc Despatie	Sep-24	Sep-27
Michael Di Salle	Jun-20	Apr-26
Richard Diotte	Sep-24	Sep-27
Maureen Egan	Feb-24	Feb-27
John Febbraro	Nov-23	Nov-26
Joseph Fratesi	Sep-23	Apr-24
Andre Grandchamp	Jul-20	Jul-26
Steve Kidd	Jun-20	Jun-26
Kerry Latham	Apr-20	Apr-26
Myles MacLeod	Feb-21	Mar-27
Catherine Muir	Nov-24	Jan-25
Michael O'Connor	Feb-24	Feb-27
Shawn Ouimet (Chair until April 2024)	Apr-20	Apr-26
Lee-Ann Pettenuzzo	Feb-21	Mar-27
Cindy Reasbeck	Sep-24	Sep-27
Robert Reid	Jan-21	Mar-24
John Rossi	Apr-21	Apr-24
Sean Sparling	Apr-21	Apr-24
Magda Walker	Apr-21	Apr-24
Champlain		
George Christoff (Chair since Nov 2024)	Oct-23	Oct-26
Gary Thomas (Chair Nov 2023 - Nov 2024)	Nov-23	Nov-24
Francois Bosse	Sep-23	Sep-26
Bharati Desai	Oct-23	Oct-26
Salima Ismail	Jun-21	Jun-27
Mischa Kaplan	Nov-23	Nov-26
Ruth MacQueen	Nov-23	Nov-26
Anver Malam	Nov-20	Nov-26
Mary Mercer	Jan-23	Jan-26
Cheryl Reid	Nov-22	Nov-25
Paul St-Onge	Nov-22	Nov-25
Kurt Stoodley	Nov-20	Nov-26

Durham, Haliburton, Kawartha, Pine Ridge

David Saunders (Chair until Feb 2026)	Jun-19	Feb-28
Roberto Albis	Nov-20	Dec-26
Stephanie Ball	Sep-20	Sep-26
Benjamin Currelly	Feb-20	Mar-26
Peter Dounoukos	Nov-24	Nov-27
Alexandra Down	Mar-24	Mar-27
Helen Ecker	Feb-22	Feb-28
Savona Gangadeen	Oct-19	Oct-25
Annie McCaughey	Feb-22	Feb-28
Patrick Molloy	Mar-22	Mar-25
Klara Oyler	Mar-22	Mar-28
Cyndie Paul-Girdwood	Apr-22	Apr-28
David Richardson	Mar-22	Mar-25
Thomas Rittwage	Feb-22	Feb-28
Paul Rosebush	Feb-22	Feb-28
Elaine Sheppard	Feb-22	Feb-25
Ken Strauss	Nov-24	Nov-27
Thomas Wall	Apr-22	Apr-25

Essex, Kent, Lambton

James (Don) McGugan (Chair beginning Feb 2020)	Aug-19	Apr-25
David Campbell	Jan-023	Jan-26
Shawn Dass	Mar-23	Mar-26
Antoine Francis	Mar-21	Mar-27
Christine Greydanus	Sep-20	Sep-26
Margaret Misek-Evans	Jan-23	Jan-26
Shawn Newman	Aug-20	Aug-26
Lutz Plotzke	May-20	May-26
Fannie Vavoulis	Aug-20	Aug-26
Raymond (Charles) Webb	Jan-23	Jan-26
Deiba Wigle	Jun-23	Feb-25

Grand River

Melissa Collver (Chair beginning Jun 2024)	Jan-22	Jan-25
Justin Bester	Nov-21	Nov-24
Martina Esbaugh	Feb-22	Feb-28
Larry Gaertner	Apr-20	Jun-26
Sasha Hill	Jan-22	Jan-25
Robert Latta	Jun-20	Jun-26
Jeff Miller	Jul-20	Jul-26
Teresa Percival	Jan-22	Jan-25
Adrienne Reddecopp	Jan-22	Jan-25
Keith Robicheau	May-20	Jun-26
George Santos	Sep-23	Sep-26

Helen Schultz	Mar-19	Apr-25
Roderick Walker	Mar-20	Jul-24
Barbara Witteveen	May-23	May-26
Grey, Bruce, Huron & Perth		
Sonja Glass (Chair beginning Feb 2020)	Jun-19	Feb-25
Emma Bartz	Dec-20	Dec-26
Jayne Dietrich	Apr-23	Apr-26
Tonya Haverkamp	Dec-20	Dec-26
Tony Jackson	Mar-24	Mar-27
Harold Kloeze	Dec-20	Dec-26
John McDougall	Mar-20	May-26
John McLeod	Apr-017	May-26
Robert (Bob) Parker	Oct-21	Oct-27
William Pearson	Dec-020	Dec-26
Charlie Tatham	Apr-21	Apr-27
Dave Tiffin	Jan-21	Jan-27
Greg Willits	Mar-24	Mar-27
Hugh Wilson	Dec-20	Dec-26
Halton-Peel		
William Laidlaw (Chair beginning Sept 2024)	Sep-20	Sep-26
Obaro Akpomena	Mar-20	May-26
Taran Chahal	Oct-20	Sep-26
Jermaine Chambers	Feb-22	Feb-25
Mariano Guirguis	Aug-19	Nov-25
Dianne Lawson (Chair until Apr 2024)	Mar-19	Apr-24
Nadirah Nazeer	20-Mar	Jun-25
Angela Panacci	Feb-22	Feb-25
Sarbjeeet Saini	Sep-20	Sep-26
Jotvinder Sodhi	Jan-23	Jan-26
Chris Tabulski	Jan-20	Feb-25
Ranjan Thomas	Mar-20	Mar-25
Xinyi Zhang	Sep-21	Nov-27
Hamilton		
Carol Lazich (Chair beginning Mar 2022)	Oct-20	Oct-26
Robert (Scott) Collings	Oct-20	Oct-26
Ian Dewaard	Jun-21	Jun-24
Shirley Elms	Oct-20	Oct-26
Hugo Gatsby	Apr-20	Oct-26
Ira Greenspoon	Nov-20	Nov-26
Ugonna Ihekwoaba	Jun-21	Jun-27
David March	Feb-21	Jun-27
Brigitte Muir	Jun-24	Apr-25
James Whelan	May-21	May-24
Peter Wiesner	Jun-23	Jul-26

Muskoka, Nipissing, Parry Sound & Timiskaming

Patricia Carr (Chair beginning June 2024)	Jun-20	Jun-26
Patricia Arney (Chair until May 2024)	Mar-17	Jan-25
Brian Bronson	Jul-24	Jul-27
Charles Cooper	May-20	May-26
Gordon Haugh	Sep-23	Sep-26
Jamie Hopkins	Nov-24	Oct-27
Angela Knight Van Shaayk	May-20	Jun-26
Chris Litschko	Jul-20	Jul-26
Lucio Pavone	Jun-20	Jun-26
Sondra Read	Jan-23	Jan-26
Larry Saunders	Nov-24	Oct-27
Sarah Thatcher	Nov-24	Nov-27
Janine Vandenheuvel	Jul-24	Jul-27
Ish Van Der Rassel	Feb-22	Feb-25
Margaret Williams	Apr-20	May-26

Niagara

Catherine Kuckyt (Chair beginning Jun 2020)	Feb-20	Mar-26
Mike Britton	Mar-21	Aug-24
Diane Bubanko	Jun-21	Jun-24
Henry Dortmans	Nov-21	Nov-24
Ziad Hajifazul	Nov-23	Nov-26
Dennis Kowalchuk	Mar-020	May-26
Jason Millington	May-23	May-24
George Mitges	Apr-23	Apr-26
Mark O'Donnell	Jan-22	Jan-25
Bruce Timms	Sep-23	Sep-26
Kevin Vallier	Jun-23	Jun-26

Northwestern

Trevor Fitzgerald (Chair beginning Apr 2022)	Sep-20	May-26
Rita Boutette	Apr-20	May-26
Filomena Gregorish	Jul-20	Apr-25
Edward Franko	Nov-23	Nov-26
Caleb Garrow-Ledoux	Nov-23	Nov-26
Joshua Grasely	Nov-23	Nov-26
Sharon Jaspers	Sep-21	Sep-24
Amy Kembel	Nov-23	Nov-26
Gillian Lunny	Jun-20	Jun-26
Jack McCleave Jamieson	Jun-21	Aug-27
Wilma Mol	Jan-23	Jan-26
Suzanne Sterling	Jun-17	Oct-26
Ian Sutherland	Sep-21	Sep-27
Gordon Sweeney	Sep-21	Sep-24

Quinte, Kingston, Rideau

Jim Pickard (Chair beginning Sept 2019)	May-19	May-25
Tamara Baldwin	Mar-21	Mar-27
Richard Christie	Nov-23	Nov-26
Kirk Corkery	Jan-23	Jan-26
Christopher Cummings	Mar-24	Mar-27
Rosaleen Cutler	Jul-20	Sep-26
Rob Dopson	Mar-24	Apr-25
Amy Doyle	Jan-23	Jan-26
Bonnie Gryce	Jul-20	Sep-26
Dale Hoard	May-20	Jun-26
Cheryl Knott	May-19	May-25
Gary Melnyk	Nov-23	Nov-26
Stephen (James) Pengelly	Jul-20	Sep-26
Michelle Podhy	Nov-23	Nov-26
Tom Russell	Jun-19	Apr-25
Barbara Tobin	Mar-19	Apr-25

Simcoe York

Nalin De Silva (Chair beginning Sept 2021)	Oct-20	Sep-26
Heather Breckles	Oct-19	Nov-25
Marvin Chantler	Oct-20	Sep-26
Shanicka Edwards	Jun-21	Sep-27
Richard Farmer	Sep-23	Sep-26
Duncan Fletcher	Oct-23	Oct-26
Yash Kapur	Feb-22	Feb-25
Gary Marshall	Oct-20	Sep-26
Janice McGurran	Nov-21	Jan-28
Ziauddin Muhammad	Feb-22	Feb-25
Nishant Nayak	Jan-21	Mar-27
Austin Phillips	Feb-22	Feb-28
Peter Rutkauskas	Nov-20	Nov-26
Kenneth Simpson	Dec-20	Dec-26
Arlette Utton	Feb-22	Feb-25
Xi Wang	May-19	May-25
Shelley Wister-Smith	Jan-20	Jun-24

Thames Valley

Amelia Sloan (Chair beginning Sept 2021)	May-20	May-26
Jennifer Albretch	Sep-23	Sep-26
Beth Allison	Sep-23	Sep-26
Michellene Beauchamp	Sep-23	Sep-26
Joy Bevan	Apr-20	May-26
Alan Dale	Sep-23	Sep-26
Mike Lang	Jun-20	May-24
John Louis	Feb-20	Apr-26

Gillian Martin	May-20	May-26
Marcel Meyer	Nov-23	Nov-26
Wildred (Wilf) Riecker	May-20	May-26
Bill Ungar	Apr-20	May-26
Lori Van Opstal	Sep-20	Oct-26
Steve Walsh	Apr-20	May-26
Toronto		
Peter McLeman (Chair beginning May 2024)	Jun-21	May-27
Andrea Adler	Jan-22	Jan-25
Jude Aloysius	Mar-23	Mar-26
Jean Armstrong-Ritchie	Jun-24	Jun-27
Olenksandr (Nathan) Bomshteyn	Nov-22	Nov-25
Danielle Burton	Mar-23	Mar-26
Angelo Carnevale	May-19	May-25
BJ Del Conte	Feb-22	Feb-25
Timothy Dobson	Dec-20	Dec-26
Charles Donley	Sep-24	Sep-27
Ian Fodie	Jun-24	Jun-27
Andrew Gidaro	Sep-24	Sep-27
Jeffrey Gilchrist	Feb-22	Feb-28
Julie Hughes (Chair until May 2024)	Jan-20	Feb-25
Angelo Ioannides	Apr-21	Jun-27
Daniel Lee	Jan-22	Jan-25
Po-Yang Lin	Oct-24	Oct-27
Kristen Neagle	Nov-23	Nov-26
Shoshana Pasternak	Nov-23	Nov-26
Karen Wood	May-21	May-27
Waterloo, Wellington, Dufferin		
Eugenio DiMira (Chair beginning June 2024)	Mar-21	Jun-27
Ted Bleaney	Sep-20	Sep-26
Shelley Boettger	Jun-19	Apr-25
Brian Bourke	Nov-20	Nov-26
Robert Coole	Jun-21	Jul-27
Doug Harkness	Jun-23	Jul-26
William Justason	Jun-21	Jun-24
Jeffrey Thomson	Jul-20	Jul-26
Tracey Van Kalsbeek	Mar-20	Jun-26
Michael Walker	Feb-20	May-26
Andrew Wilding	May-20	May-26
Brendan Wylie-Toal (Chair until April 2024)	Feb-18	Jun-24
Jerry Zhang	Sep-21	Sep-27

YOF Grant Review Committee 2024-2025

Name	Location	Appointed	Appointment Ends
Ashley Bach	Northwestern (NAN)	Sep-22	May-27
Vidya Balachandar	Windsor	Nov-20	May-26
Alisa Buckley	Durham	Nov-20	May-25
Khady Florent	Toronto	Sep-22	May-27
Meghan French	Chippewas of the Thames	Sep-22	May-27
Nicola Hankey	Ottawa	Aug-23	May-25
Sharvari Katekar	Etobicoke	Jun-24	May-25
Nicholas Kumiotis	Toronto	Sep-22	May-27
Younis Mohamed	Ottawa	Nov-20	May-26
Janice Nault	Gananoque	Sep-22	Mar-25
Atinuke Olajide	Waterloo, Wellington, Dufferin	Nov-21	May-27
Katrina Owl	North/Eabametoong First Nation	Aug-23	May-27
Dr Ruth Rodney (Chair)	Hamilton	Nov-20	May-26
Mustafa Sayedi	GTA	Nov-20	May-26
Arianna Wigwas	Thunder Bay	Jun-24	May-25
Jaclyn Wong	Peel	Sep-22	Aug-25
Andrea Yesno-Linklater	Algoma, Cochrane, Manitoulin & Sudbury	Aug-23	May-27

Financial statements

2024-2025

Financial Statements of

ONTARIO TRILLIUM FOUNDATION

And Independent Auditor's Report thereon

Year ended March 31, 2025



KPMG LLP
Vaughan Metropolitan Centre
100 New Park Place, Suite 1400
Vaughan, ON L4K 0J3
Canada
Telephone 905 265 5900
Fax 905 265 6390

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Ontario Trillium Foundation

Opinion

We have audited the financial statements of Ontario Trillium Foundation (the Entity), which comprise:

- the statement of financial position as at March 31, 2025
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and extends to the right, ending under the 'P'.

Chartered Professional Accountants, Licensed Public Accountants

Vaughan, Canada

June 19, 2025

ONTARIO TRILLIUM FOUNDATION

Statement of Financial Position

March 31, 2025, with comparative information for 2024

	2025	2024
Assets		
Cash	\$ 1,311,051	\$ 795,208
Accounts receivable and other	717,954	721,000
Investments (note 2)	122,461,375	107,178,299
Capital assets (note 3)	77,339	135,546
	<u>\$ 124,567,719</u>	<u>\$ 108,830,053</u>

Liabilities and Net Assets

Liabilities:

Accounts payable and accrued liabilities	\$ 2,083,498	\$ 2,145,818
Deferred contributions (note 4(a))	11,563,979	7,275,743
Grants payable (note 4(b))	108,348,200	96,836,450
	<u>121,995,677</u>	<u>106,258,011</u>

Net assets:

Invested in capital assets	77,339	135,546
Unrestricted	2,494,703	2,436,496
	<u>2,572,042</u>	<u>2,572,042</u>

	<u>\$ 124,567,719</u>	<u>\$ 108,830,053</u>
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See accompanying notes to financial statements.

On behalf of the Board:



Director



Director

ONTARIO TRILLIUM FOUNDATION

Statement of Operations

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Ontario government funding (note 4(a))	\$ 115,964,764	\$ 122,066,038
Grants rescinded or recovered (note 4(a))	5,091,045	5,118,255
Investment (note 4(a))	2,347,630	3,203,778
	<u>123,403,439</u>	<u>130,388,071</u>
Expenses:		
Program activities:		
Grants pledged (notes 4(a) and (b))	103,143,300	110,300,100
Grantmaking (notes 4(a) and 5)	15,092,040	15,545,024
Agent grants paid (note 4(a))	–	89,800
Partnership grants (notes 4(a), 5 and 6)	2,285,000	1,594,480
	<u>120,520,340</u>	<u>127,529,404</u>
Support services (notes 4(a) and 5)	2,780,074	2,730,869
Amortization of capital assets	103,025	127,798
	<u>123,403,439</u>	<u>130,388,071</u>
Excess of revenue over expenses	\$ –	\$ –

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Changes in Net Assets

Year ended March 31, 2025, with comparative information for 2024

			2025	2024
	Invested in capital assets	Unrestricted	Total	Total
Net assets, beginning of year	\$ 135,546	\$ 2,436,496	\$ 2,572,042	\$ 2,572,042
Excess (deficiency) of revenue over expenses	(103,025)	103,025	–	–
Purchase of capital assets	44,818	(44,818)	–	–
Net assets, end of year	\$ 77,339	\$ 2,494,703	\$ 2,572,042	\$ 2,572,042

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Statement of Cash Flows

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operating activities:		
Items not involving cash:		
Amortization of capital assets	\$ 103,025	\$ 127,798
Loss on disposal of capital assets	–	11,646
Change in non-cash operating items	15,740,712	(25,002,248)
	15,843,737	(24,862,804)
Capital activities:		
Net purchase of capital assets	(44,818)	(1,479)
Investing activities:		
Purchase of investments	(897,126,859)	(1,154,388,600)
Disposal of investments	881,843,783	1,179,014,492
	(15,283,076)	24,625,892
Increase (decrease) in cash	515,843	(238,391)
Cash, beginning of year	795,208	1,033,599
Cash, end of year	\$ 1,311,051	\$ 795,208

See accompanying notes to financial statements.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements

Year ended March 31, 2025

Ontario Trillium Foundation (the "Foundation" or "OTF"), an agency of the Ministry of Tourism, Culture and Gaming ("MTCG"), is financially supported by the Ontario government. OTF began operations as an arm's-length agency of the Ontario government on August 23, 1982 and was incorporated without share capital under the laws of Ontario under letters patent dated November 17, 1982. The mission of OTF is to build healthy and vibrant communities throughout Ontario by investing in community-based initiatives and strengthening the impact of Ontario's non-profit sector.

Government funding is subject to Memoranda of Understanding that define how the funds must be invested and distributed.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards, including the 4200 standards for government not-for-profit organizations.

(a) Revenue recognition:

OTF follows the deferral method of accounting for contributions, which includes government funding. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred.

Investment income is recorded on accrual basis.

(b) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. The Foundation has not elected to carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction amortized costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the statement of operations.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

As financial instruments are recorded at cost or amortized cost, a statement of remeasurement of gains and losses has not been included.

(c) Grants:

Grants awarded by the Foundation are recorded as grants pledged expenses in the year that the Foundation approves the grant.

Grants awarded by third party organizations for which the Foundation acts as an administrative agent are recorded as agent grant payments when payments are issued.

(d) Allocation of support services expenses:

The Foundation classifies expenses on the statement of operations by function. The Foundation allocates certain costs by identifying the appropriate basis of allocating and applying that basis consistently each year. The Foundation allocates its support services expenses proportionately on a per capita basis.

(e) Capital assets:

Capital assets are recorded at cost less accumulated amortization. Amortization is provided on a straight-line basis over the following periods:

Computer hardware	4 years
Computer software	3 years

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Items subject to estimates and assumptions include the allocation of expenses. Actual results could differ from those estimates.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

2. Investments:

	2025	2024
Short-term investments	\$ 47,618,067	\$ 32,605,485
Laddered bond portfolio	74,843,308	74,572,814
	<u>\$ 122,461,375</u>	<u>\$ 107,178,299</u>

All investments, excluding the laddered bond portfolio, are in cash or cash equivalents, or in fixed income securities and mature within the next 9 months (2024 - 11 months). These fixed income investments bear interest from 2.643% to 3.430% (2024 - 4.500% to 5.180%).

In OTF's laddered bond portfolio, all bond investments are in fixed income securities and have maturity dates between 5 months and 3 years (2024 - 3 months and 3 years). These investments bear interest from 2.719% to 4.558% (2024 - 0.738 % to 4.558%).

The Ontario Financing Authority acts as OTF's investment manager under an investment management agreement that adheres to OTF's policies and procedures governing risk and also includes additional risk concern measures.

All investments are recorded at cost.

3. Capital assets:

			2025	2024
	Cost	Accumulated amortization	Net book value	Net book value
Computer hardware	\$ 395,568	\$ 329,428	\$ 66,140	\$ 110,907
Computer software	267,249	256,050	11,199	24,639
	<u>\$ 662,817</u>	<u>\$ 585,478</u>	<u>\$ 77,339</u>	<u>\$ 135,546</u>

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

4. Deferred contributions and grants payable:

- (a) Deferred contributions represent funding received from Ministries that has not yet been pledged as grants or spent on operations. These funds are restricted until grants are approved by the Board of Directors and pledged to third parties, and payments are made or until operating expenditures are made. OTF has controls in place to ensure that the restrictions on grant pledges are met prior to utilization of these funds.

				2025	2024
	General operations	Youth Opportunities Fund	Community Building Fund	Total	Total
Deferred contributions, beginning of year	\$ 4,307,692	\$ 851,191	\$ 2,116,860	\$ 7,275,743	\$ 8,846,081
Funding received or receivable:					
Ministry of Tourism, Culture and Gaming	103,557,000	–	–	103,557,000	103,557,000
Ministry of Children, Community and Social Services	–	16,826,000	–	16,826,000	16,846,700
Employment and Social Development Canada	–	–	–	–	92,000
Funding reimbursed:					
Ministry of Tourism, Culture and Gaming	–	–	(130,000)	(130,000)	–
	103,557,000	16,826,000	(130,000)	120,253,000	120,495,700
Investment income recorded as revenue	1,752,752	594,878	–	2,347,630	3,203,778
Grants pledged	(89,700,500)	(13,442,800)	–	(103,143,300)	(110,300,100)
Agent grants paid	–	–	–	–	(89,800)
Grantmaking expenses	(11,570,296)	(3,501,744)	(20,000)	(15,092,040)	(15,545,024)
Support services	(2,780,074)	–	–	(2,780,074)	(2,730,869)
Amortization	(102,745)	(280)	–	(103,025)	(127,798)
Partnership grants	(2,285,000)	–	–	(2,285,000)	(1,594,480)
Grants rescinded or recovered	3,241,153	1,758,492	91,400	5,091,045	5,118,255
Amounts recognized as Ontario government funding	(101,444,710)	(14,591,454)	71,400	(115,964,764)	(122,066,038)
Change during the year	2,112,290	2,234,546	(58,600)	4,288,236	(1,570,338)
Deferred contributions, end of year	\$ 6,419,982	\$ 3,085,737	\$ 2,058,260	\$ 11,563,979	\$ 7,275,743

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

4. Deferred contributions and grants payable (continued):

Youth Opportunities Fund:

On November 7, 2013, the Foundation signed an agreement with the Ministry of Children, Community and Social Services ("MCCSS") to administer the Youth Opportunities Fund ("YOF") to provide grants for community-based and positive youth development projects that improve conditions for youth who face multiple barriers to positive outcomes in the Greater Toronto Area.

Community Building Fund:

On February 11, 2021, the Foundation signed an agreement with MTCG to administer the Community Building Fund Program. The total funding received from MTCG was \$105,000,000. The purpose of the program was to provide recovery support to municipalities, Indigenous communities and non-profit organizations in the heritage, sport and recreation, tourism, and culture sectors impacted by COVID-19. The program was a time-limited, application-based program that will provide funding to eligible organizations through three funding streams: (i) Operating Funding; (ii) Capital Funding; and (iii) Strategic Initiatives. Operating Funding provided emergency operating relief. Capital Funding supported investments in infrastructure repairs, rehabilitation and renovation, in order to meet public health protocols and local community needs. Strategic Initiative Grants were approved by the MTCG for organizations that required more than the maximum program threshold and/or did not meet program parameters. The program ended on March 31, 2025.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

4. Deferred contributions and grants payable (continued):

(b) Once OTF pledges grants for distribution, the grants are recorded as grants payable. Grants pledged and not yet distributed are payable, subject to the receipt of funds by OTF and to certain performance conditions placed on the recipients. The continuity of Community Investment grants payable is as follows:

	2025	2024
Grants pledged	\$ 103,143,300	\$ 110,300,100
Grants rescinded	(4,028,500)	(3,744,000)
Grants paid	(87,859,300)	(130,106,200)
	11,255,500	(23,550,100)
Grants payable, beginning of year	95,927,700	119,477,800
Grants payable, end of year	\$ 107,183,200	\$ 95,927,700

Grants are payable to various organizations in the fiscal years ending March 31 as follows:

2026	\$ 64,009,060
2027	26,387,440
2028	14,327,900
2029	2,183,800
2030	275,000
	\$ 107,183,200

Included in grants payable is \$1,165,000 (2024 - \$908,750) relating to partnership grants.

5. Allocation of expenses:

The Foundation allocates certain of its support services expenses based on the proportion of the total staff directly involved with grantmaking and partnership grants. The following percentages were used to calculate the allocation: grantmaking: 55.38% (2024 - 56.24%) and partnership grants: 0.73% (2024 - 0.78%).

Support services reported in the statement of operations of \$2,780,074 (2024 - \$2,730,869) are reported after allocation of \$3,508,119 (2024 - \$3,576,327) to grantmaking expenses and \$46,527 (2024 - \$41,971) to partnership grants.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

6. Partnership grants:

Partnership grants are grants to non-profit organizations that perform activities such as research and development, convening, knowledge sharing, capacity building and providing technical assistance to the sector. These partnerships are innovative in nature and their objective is to maximize impact across the sector and the province. Grants are issued in accordance with OTF's Partnership Investment Policy introduced in 2021.

7. Indemnification of officers and directors:

OTF has indemnified its past, present and future directors, officers, employees and volunteers against expenses (including legal expenses), judgments, and any amount actually or reasonably incurred by them in connection with any action, suit or proceeding in which the directors are used as a result of their service, if they acted honestly and in good faith with a view to the best interests of OTF. The nature of the indemnity prevents OTF from reasonably estimating the maximum exposure. OTF has purchased directors' and officers' liability insurance with respect to this indemnification.

8. Financial risks:

(a) Liquidity risk:

Liquidity risk is the risk that the Foundation will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Foundation manages its liquidity risk by monitoring its operating requirements. The Foundation prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 60 days of receipt of an invoice.

(b) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates, will affect the Foundation's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

ONTARIO TRILLIUM FOUNDATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

8. Financial risks (continued):

(c) Interest rate risk:

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

Financial assets and financial liabilities with variable interest rates expose the Foundation to cash flow interest rate risk. The Foundation is exposed to this risk through its investments.

As at March 31, 2025, had prevailing interest rates increased or decreased by 1%, assuming a parallel shift in the yield curve, with all other variables held constant, the estimated impact on the market value of bonds would approximate \$1,300,000.

The Foundation's investments are disclosed in note 2.

There have been no significant changes to the risk exposures from 2024.